

DANNHAUSER LOCAL MUNICIPALITY



DRAFT ANNUAL REPORT

2021/2022 Financial Year

CLLR. SEC KUNENE

08 Church Street, Dannhauser, 3080

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CHAPTER 1: MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

1.1 MAYOR'S FOREWORD



Honourable Mayor

Cllr SEC Kunene

On behalf of the Dannhauser Local Municipal Council, I am honoured to present the Annual Report of the Dannhauser Local Municipality for the 2021/2022 financial year. The purpose of the report is to outline the performance for the year 2021/2022.

The mandate of the Dannhauser Municipal Council is clearly enshrined in the Constitution of the Republic of South Africa Act No. 108 of 1996 Chapter 7, and other key legislations that governs the sphere or tier of local government, thus the report is prepared in line with the relevant MFMA legislation and circulars.

The year under review has been largely characterised by the continuing effects of the global Corona virus pandemic with the lockdown restrictions which were later eased, the July unrest and the 2021 Local Government Elections and the change in the Municipal Management. These events had a negative impact on the efficiency and effectiveness of our governance system. This impacted on how services were delivered, the response to the needs of the citizens as the municipality adjusted plans to accommodate the prevailing circumstances that were experienced by the systems and authorities. Over and above the issues named, the year under review saw major changes in the governance and administration of the municipality. This then resulted in the slow pace of delivery due to the abovementioned factors, which required a lot of adjustment and reprioritisation in terms of the prior plans.

Limited revenue due to poor economic structures and high rate of unemployment in the municipal area has seen the municipality being characterised as grant dependent, The 2021 July unrest and the floods that affected KZN and Eastern Cape in the year under review leading to the declaration of the state of national disaster by the president exacerbated our economic situation as we had to conduct an assessment in the entire municipal area with very limited resources. The report was considered by Council and then submitted to COGTA KZN. These disasters have impacted negatively on our service delivery and funding of projects. Going forward, this will remain a challenge in terms of funding projects as per IDP and priorities from the Wards.

During my inauguration speech as the Mayor of Dannhauser on the 23rd of November 2021, I pledged to resolve the water challenge, in the entire municipal area, this emanates from various engagement with communities of Dannhauser where the issue

of water has been raised timeously. It is from this undertaking that Council resolved to prioritise the Water challenges by engaging different stakeholders amongst them, Amajuba District Municipality as the Water Service Authority in terms of the Water Services Act 108 of 1997. The Council resolved that management led by the Municipal Manager should initiate the engagement process with Amajuba District Municipality.

Adding to that, we as Dannhauser Municipality established a Task Team to deal with this issue and thus have written a formal letter that outlines all our needs and requests to the National COGTA Champion to intervene and assist while waiting for the permanent solution from Amajuba District Municipality.

During the 2021/2022 financial year Key Performance Indicators (KPIs) totalled 176. Achieving good performance has been difficult due to limited resources and capacity constraints which is caused by high vacancy rate on critical positions. With all the good programmes that the municipality has planned over the years, performance has always left much room for improvement. In the 2021/2022 financial year, the majority of our targets set continued per department, enables more focus on empowering council to exercise effective oversight over the implementation of the targets.

The municipality has adopted the directives from the Constitution, the Batho Pele Principles, the Back to-Basics Campaign, Operation Sukuma Sakhe, the Municipal Systems Act 32 of 2000, Municipal Finance Management Act and other related Acts that govern local government. All Performance Management related matters have been publicly consulted with the affected communities and aligned to the Integrated Development Plan (IDP) 2021/2022 and the Budget (2021/2022).

In summary to the above, the municipality is committed to ensuring that it contributes to the strive to grow South Africa together, the development of a conducive economic and social climate that is able to create jobs, thereby reducing poverty and unemployment. Our performance must further reach the limelight of a top performing municipality and must be aligned to the directives of the Amajuba District Development Framework, KZN Human settlement Sector Plan, KZN Provincial Growth & Development Strategy 2035, together with other sector plans and other guiding policies and strategies. The overall 2021/2022 performance is commendable as we have managed to obtain an Unqualified Audit Opinion.

The municipality will continue to ensure that its most valuable resource, the staff, is highly valued and supported. Trainings, personal development, career-pathing, talent management, coaching and mentoring are some of the specific interventions that will need to be enhanced, and filling of vacant posts will be prioritised as some have been advertised and undergone HR processes. It is recommendable to note the improvement in relation to our spending and expenditure patterns, but we need to do more. The ever-present excuse of lack of resources might be a legitimate one, but the key question is how effective are we using the resources at our disposal.

it is clear in this Annual Report that we are moving in the right direction, though a lot of work still needs to be done in improving our work performance and ultimately the service delivery.

.....

HIS WORSHIP THE HONOURABLE MAYOR CLLR: SEC KUNENE

.....

DATE

1.2 EXECUTIVE SUMMARY: MUNICIPAL MANAGER'S FOREWORD



Municipal Manager
Mr S Cele

Dannhauser Municipality is a Category B Municipality with powers and functions assigned in terms of Sections 155 and 156 of the Constitution of the Republic of South Africa. These powers and functions are exercised subject to Chapter 5 of the Municipal Structures Act, 117 of 1998 and Chapter 3 of the Local Government Municipal Systems Act, 32 of 2000.

The Municipality covers an area of 1,516 km² and consists of 13 wards. In line with the Municipal vision to achieve radical economic transformation through a financially viable municipality that delivers integrated quality basic services, the municipality has adopted a performance management system to set its performance objectives, measure and monitor its performance in line with the MSA and other related regulations.

The municipality has, over 3 past consecutive years obtained Qualified Audit Opinions, sadly so we have. As required by the Legislation, the municipality has compiled its Annual Report (AR) for 2021/2022 in accordance with the following legislative provisions. Section 46 of the Municipal Systems Act (MSA) 32 of 2000 and read in line with Section 121 of the Municipal Finance Management Act (MFMA) 56 of 2003. The main accountabilities of the Accounting Officer are the six key Legislative Mandate and Key Performance Areas which includes:

- Basic Service Delivery
- Local Economic Development
- Municipal Financial Viability and Management
- Good governance and Public Participation
- Municipal Transformation and Organisational Development ; and
- Spatial and Environmental Management.

The inauguration of the new Council and the change in the municipal Administration, section 56/57 occurred at a very critical stage for the Municipality as it was experiencing major financial constraints, a lot of projects needed to be re-prioritised in order to sustain the Municipal Financial Position, decisions taken were critical that even the community of the Dannhauser Municipality were not considerate because they

were not practically involved and all they wanted was to see the Council deliver services as per their promises upon election.

The overall performance of the Municipality is % of the targets that were set which is exceptional compared to the previous year's overall performance, the Municipality is committed and willing to assist the community by creating job opportunities, alleviating poverty through the Expanded Public Works Programme. In the current financial year the total revenue per the approved budget was R181 337 937 after the adjustment budget. The actual revenue collected was R166 375 792 which is 92% as compared to the approved budget.

The Municipality had a total expenditure of R 141 468 459 .00 which is 47.19% of the Total budget of R 30 794 000.00, though the Municipal Infrastructure Grant(MIG) was not 100% spent due to the reprioritisation of the projects upon the change in Council, during the 2021/2022 Financial year 1665 households were provided with refuse removal and 35 Electrification infills beneficiaries.

I would like to express my sincere gratitude to the Political leadership and the Council of the Dannhauser Municipality for the trust placed on me as the Accounting Officer of this Municipality, the management and staff of Dannhauser Municipality remains the driving force behind the achievements and commitments to address the existing challenges. It is with outmost respect and unwavering dedication that the Municipality remains committed in ensuring that the constitutional and legislative mandates are fulfilled.

The Municipality had successfully executed a plan for accountability and improved governance. In ensuring that the Municipality addresses the AG concerns, the Municipality developed an action plan which aimed at closely monitoring all the findings that were highlighted by the Auditor General. The action plan has been closely monitored and reported on. Hence, we have managed to get Unqualified Audit Opinion for 2021/2022 Financial Year.

S CELE

MUNICIPAL MANAGER

DATE

1.3 MUNICIPAL OVERVIEW

1.3.1 Vision

A trusted, and caring local municipality that promotes good governance, inclusive and sustainable development

1.3.2 Mission

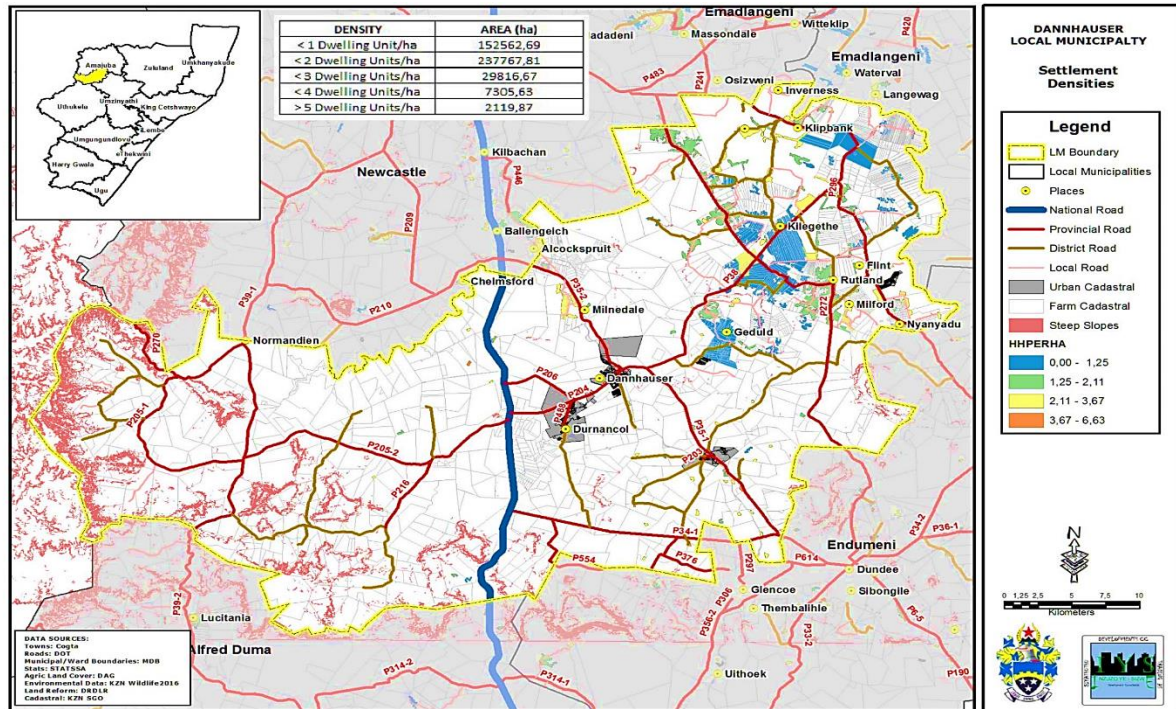
We are a united and trusted local municipality that prioritizes service delivery through co-operative governance and public participation

1.3.3 Municipal Overview

Dannhauser Local Municipality (LM) (KZN 254) is located north in the Kwa-Zulu Natal Province in Amajuba District with Newcastle Local Municipality and Emadlangeni Local Municipality as part of its family. It is the smallest of three local municipalities within the district; with area coverage of approximately 1516 square kilometers. Dannhauser LM is a predominantly rural municipality and classified as a “Class B” municipality by national government. Mining towns with some residential areas were established within the jurisdiction prior to the 1980’s as a result of the numerous mines situated within and around the municipal area. These include Dannhauser Town, Hattingspruit, and other main towns such as Inverness, Kilegethe, Klipbank, Milford, Normandien, Nyanyadu, Rutland, Tendeka, Witteklip.

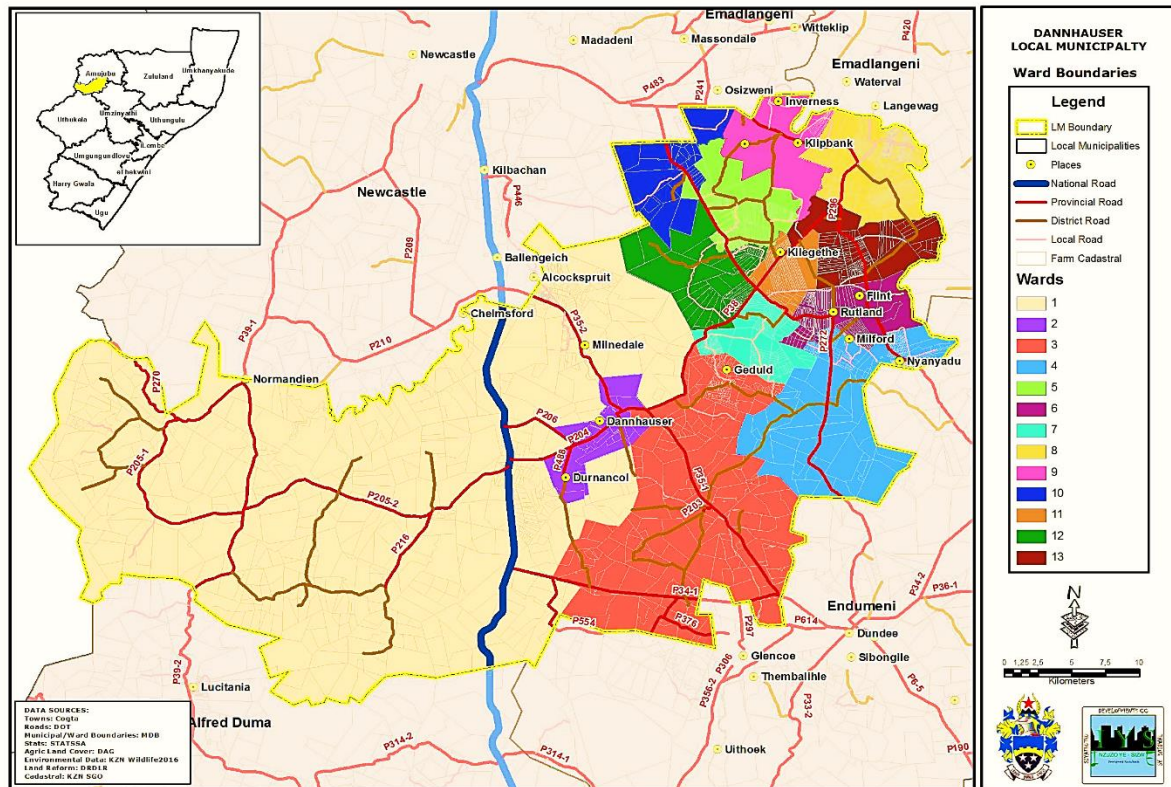
The municipality in 2021/2022 Financial Year constitutes thirteen (13) wards with a combined total of 58 settlement areas. Dannhauser Town is the main node within the municipal area and currently is currently surrounded by some of the largest coal producing mines in KwaZulu-Natal. The municipality is strategically positioned in a midway point along a main railway line that provides linkage between Durban and Johannesburg and is located approximately eight (8) kilometers off a national road (N11). The landscape of the local municipality is characterized by numerous rivers that flow through the municipal area, the Ngagane and uMzinyathi Rivers are amongst the largest of these rivers. The western portion of the municipality is endowed with scenic landscapes.

MAP 1: DANNHAUSER LOCALITY



• WARDS AND TRADITIONAL AUTHORITY

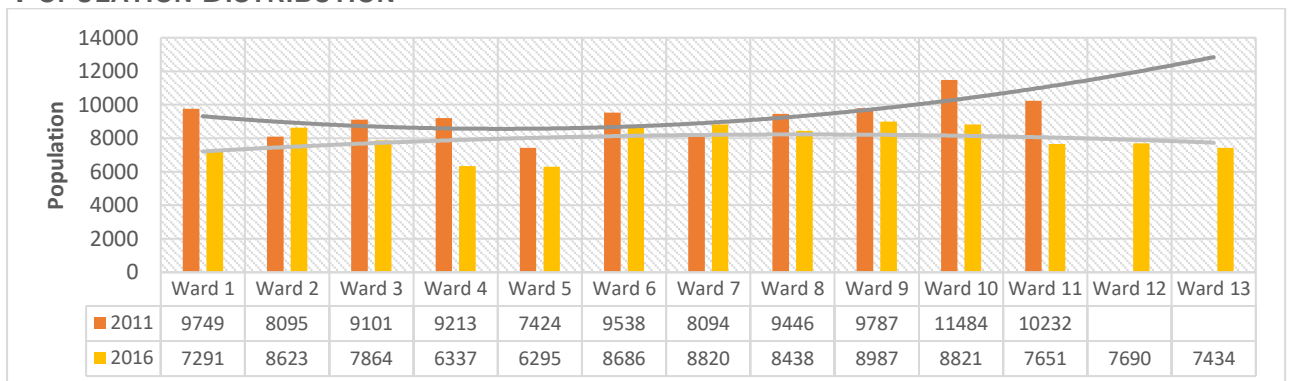
The north-eastern portion of the Dannhauser municipal area is largely land under the administration of traditional councils. It includes a portion of Ubuhlebonzinyathi Community Authority (that falls within Dannhauser Municipality), covering an area of approximately 13, 395 km² in extent and Nyanyadu Traditional Council area which accounts for about 1, 1190 km² of the total municipal area, the other Council Authorities are Ingwe, Emalangen and Gule. Municipal Wards and Tribal Authority Boundaries



• DEMOGRAPHIC PROFILE

The population of the Dannhauser Municipality was recorded at 105 341 people review in 2016 compared to a total of 102 161 in 2011. This is evident of an increase of 3 180 people between 2011 and 2017. The population is distributed unevenly among the 13 municipal wards. The population is anticipated to grow beyond this as many migrate into Dannhauser in search of job opportunities in the existing operational mining companies.

POPULATION DISTRIBUTION



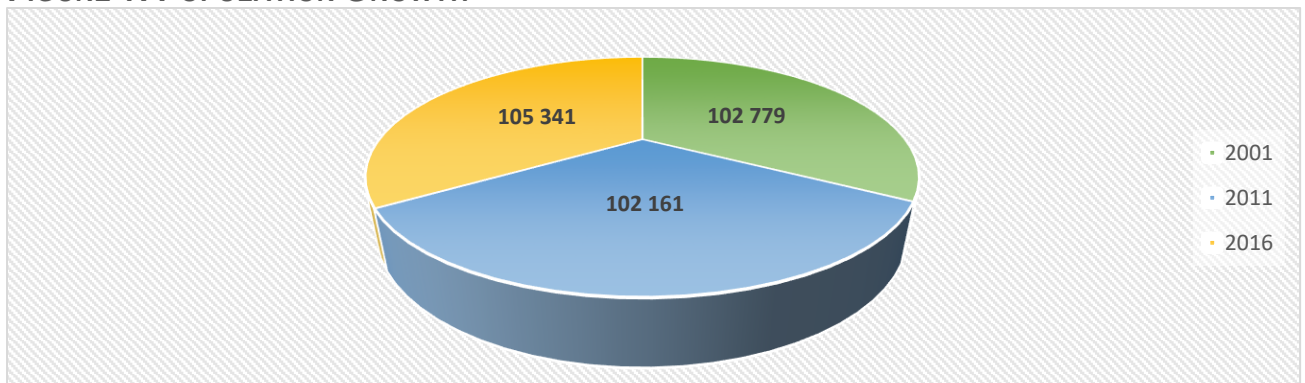
The population in the wards differed based on the addition of two wards from the initial 11 wards as at census 2011 to census 2016. Some of the population groups from the then existing 11 wards relocated into the two new wards, which are wards 12 and 13. The additional wards were based on the increase in demographics within the municipality as the population grew.

- **POPULATION GROWTH / DECLINE**

Population densities are highest in the Traditional Council areas in the north-eastern portion of the municipal area and in Dannhauser Town. The town functions as a primary node (providing commercial service facilities, agricultural industries, industrial park, public social infrastructure, economic infrastructure and government services). The local economy is largely defined by the mining and agricultural sectors, these currently contribute to minimal employment within the jurisdiction. Local residents rely on the larger urban centres of Dundee and Newcastle for employment opportunities and higher order goods and services.

The population growth within the jurisdiction can be attributed to a number of issues including: receiving quality government services, immigration by residents moving from neighboring areas such as Newcastle, Emadlangeni and other municipalities, increased housing development by Human Settlements, availability of land for agricultural activities, etc. If the positive growth rate persists, it is likely to encourage development in the area. The situation therefore warrants interventional measures that could encourage people to remain within the municipality to the municipality.

FIGURE 1: POPULATION GROWTH



(Stats SA: Census 2016)

Education plays an important role in economic development. It provides skilled labour that is key in producing goods and services in an economy. In 2016, of the total population of 105 341, only 1.9% had obtained tertiary educational attainments and only 16.4% had matriculated. People with no schooling increased to 14.7% 2011. This can be attributed to a lower level of primary school enrolment that was experienced in the municipal area in 2016-2017. Only a handful of those who finish matric pursue further studies. It is important to address this challenge. There is a need to develop a

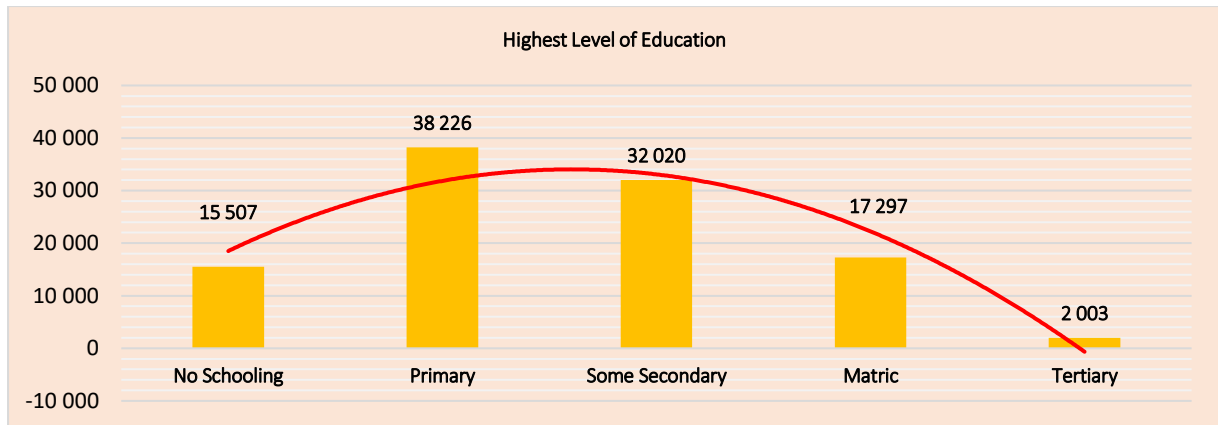
program that will monitor or ensure that pupils that enroll in primary education are encouraged to complete secondary education and further their studies. Addressing this challenge is fundamental to creating a strong base that the municipality can use to stimulate economic growth and development.

- **EDUCATION LEVEL**

Education plays an important role in economic development. It provides skilled labour that is key in producing goods and services in an economy. In 2016, of the total population of 105 341, only 1.9% had obtained tertiary educational attainments and only 16.4% had matriculated. People with no schooling increased to 14.7% 2011. This can be attributed to a lower level of primary school enrolment that was experienced in the municipal area in 2014-2015. Only a handful of those who finish matric pursue further studies.

If the population levels continue to rise, and education is not addressed, the jurisdiction may end up having a community that is highly uneducated thus increasing the levels of poverty and dependency. It is important to address this challenge, through development of rural education facilities and support given to children who come from highly impoverished backgrounds. The NDP 2030 points out the need to develop rural communities to attain levels as those in urban areas. There is a need to develop a program that will monitor or ensure that pupils that enroll in primary education are encouraged to complete secondary education and further their studies. Figure.3 below indicates the population levels and their levels of qualifications within Dannhauser.

FIGURE 2: EDUCATION LEVEL



(Stats SA: Census 2016)

• MULTIPLE DEPRIVATIONS INDEX

The KwaZulu-Natal Provincial Index of Multiple Deprivation (PIMD) (2001) identifies poverty levels per municipality at a ward level. In terms of how it was determined, the PIMD (2001) was constructed by combining the five transformed domain scores with equal weights. The five domain indices are as follows:

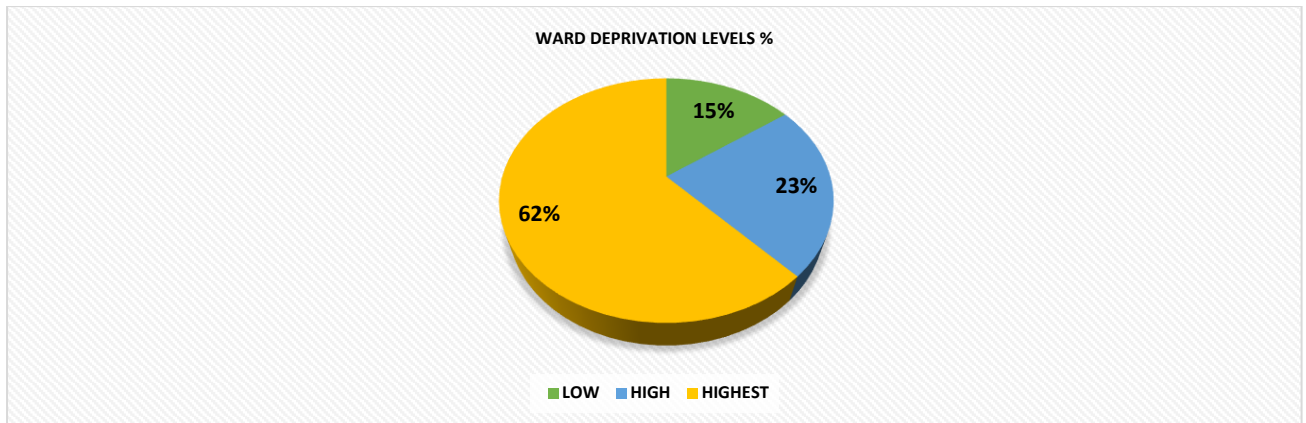
- ✓ Income and Material Deprivation;
- ✓ Employment Deprivation;
- ✓ Health Deprivation;
- ✓ Education Deprivation; and
- ✓ Living Environment Deprivation.

TABLE 1: MULTIPLE DEPRIVATIONS INDEX (CENSUS 2016)

WARDS	LEVEL OF DEPRIVATION
Ward 1	High
Ward 2	Low
Ward 3	Most
Ward 4	Most
Ward 5	Most
Ward 6	Most
Ward 7	High
Ward 8	Most
Ward 9	High
Ward 10	Most
Ward 11	Low
Ward 12	Most
Ward 13	Most

The table above indicates the high levels of poverty within the municipal jurisdiction as at 2020/2021

FIGURE 3: % WARD DEPRIVATION LEVELS - DANNHAUSER



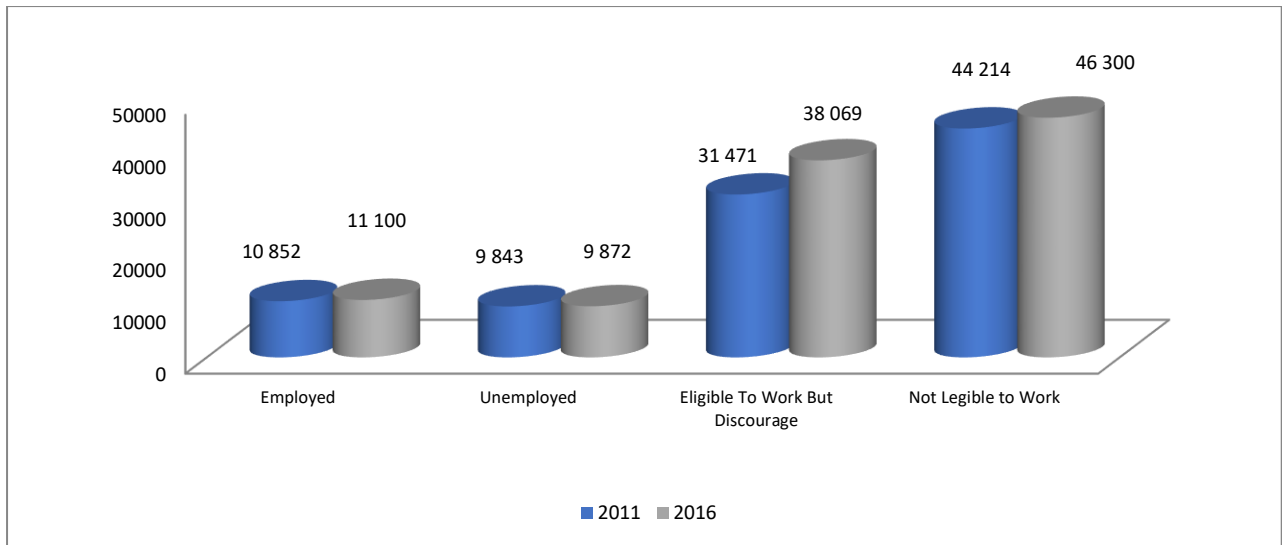
(Stats SA: Census: 2016)

- **EMPLOYMENT / UNEMPLOYMENT RATE**

The municipality experienced a slight increase in the number of people employed from 2011 to 2018, this is however offset by the large numbers of people who are eligible for employment but are not employed. This can be attributed to low education levels which compromise the employability of residents within the municipality and a lack of employment opportunities due to a lack of economic activities in the municipal area. High unemployment levels pose a number of challenges and are associated with a number of social ills, particularly for the youth.

The results of the above circumstances prone to engage in activities such as drug abuse, crime, alcohol abuse, etc. Efforts should be made to address these challenges. The figure below indicates the employment status of the municipality; The marked slight improvement of employment has been contributed by the local economic development programmes that the municipality is engaging in with sector departments and private stakeholders.

FIGURE 4: EMPLOYMENT STATUS



- HOUSEHOLD INCOME

TABLE 2: HOUSEHOLD INCOME LEVELS

HOUSEHOLD INCOME	
INCOME BRACKET	NUMBER OF HOUSEHOLD
No Income	3 544
R1 – R 4 800	1 124
R 4 801 – R 9 600	2 142
R 9 601 – R 19 200	4 979
R 19 201 – R 38 400	4 852
R 38 401 – R 76 800	2 427
R 76 801 – R 153 600	1 022
R 153 601 – R 307 200	458
R 307 201 – R 614 400	226
R 614 401 – R 1 228 800	32
R 1 228 801 – R 2 457 600	13
R 2 457 601 or More	18
Unspecified	1
Not Applicable	5
GRAND TOTAL	20 844

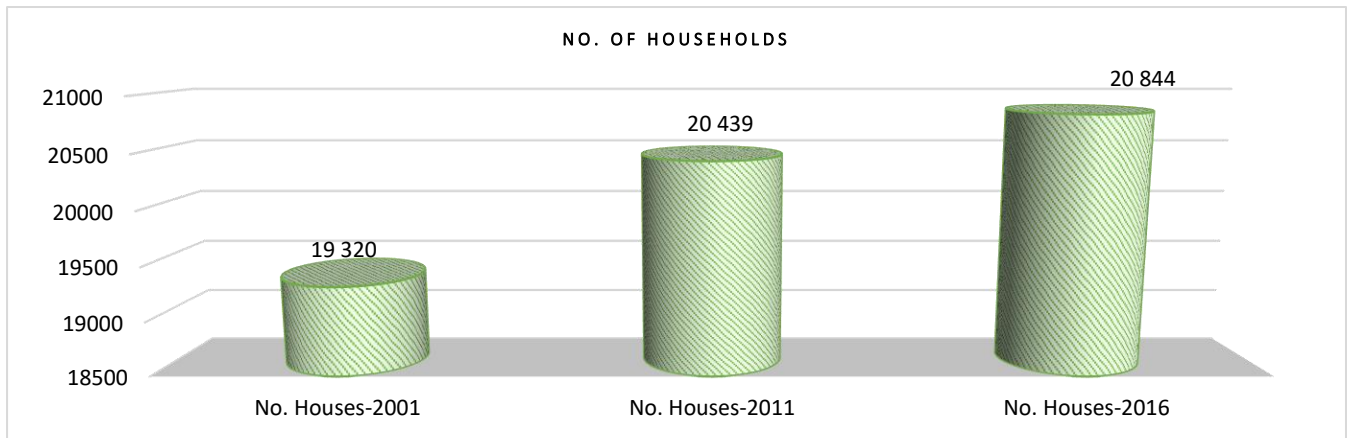
(Stats SA: Census 2016)

It is clear from the above data that there are more households living in poverty, this impacts negatively on the revenue generating stream of the municipality. It also serves as an indicator that more employment opportunities (job creating activities) must be implemented to reduce the poverty margins.

- CURRENT HOUSEHOLD STATUS

The number of households in the municipal area slightly increased from 20 439 in 2011 to 20 844 in 2017. These households are mostly located in rural settlements and are scattered in space in an inefficient manner. These scattered households pose a great challenge in terms of providing basic services such as water, roads, electricity.

FIGURE 5: No OF HOUSEHOLDS



(Stats SA: Census 2016)

According to Statistics South Africa (Stats SA), the ELM had a population of approximately 34 442 people in 2011. The community survey that Stats SA released in 2016, the ELM population has increased to 36 869 people. This marks an increase of 1.37%. Households increased from 6252 to 6667 during the same period. There are The ELM has the smallest population size within the district as it accounts for only 6% of the district population. The ELM population is spread unevenly among the six electoral wards with 10% residing in in urban areas. The majority of the population resides in rural settlements and in commercial farmlands.

CHAPTER 2: GOVERNANCE

Introduction

Dannhauser Local Municipality represents the Local sphere of government as the Section 40 of the Constitution, states that Governments in South Africa is constituted in 3 categories; National, Provincial and Local Spheres of government which are distinctive, interdependent and interrelated. And that all spheres of the government must adhere to principles of the constitution and conduct activities as per how the constitution requires.

2.1 Component A: Governance Structures

2.1.1 POLITICAL GOVERNANCE

Dannhauser Local Municipality (DLM) exists in terms of Municipal Systems Act No.32 of 2000 with its amendments. The municipality is a collective council in terms of the Constitution. Through local government elections, DLM is composed by different political Parties and the Council is chaired by the Speaker and Comprises of 25 Councillors. The municipality has political structures where councilors are spread across their proposition to serve in these structures. This includes the following:

- Municipal Council which is the mother body of the municipality and a decision maker structure. This structure has an authority to resolve any municipal matters, other legislative functions of the Council includes approval of by-laws, policies, the Integrated Development Plan(IDP), rates and tariffs.

New Council: 2021-2026



Standing: Cllr MS Mkhumane, Cllr WS Ndlela, Cllr LN Khumalo, Cllr MP Mathebula, Cllr KB Khanye, Cllr EN Buthelezi, Cllr FR Simelane, Cllr BS Sikhakhane, Cllr MS Mthembu, Cllr N Mthembu, Cllr MT Mabaso, Cllr MJ Nkabinde, Cllr SM Kunene and Cllr M Kunene.

Seated: Cllr RS Langa, Cllr SE Myaka, Cllr BA Radebe, Cllr RN Made, Cllr BTD Langa, Cllr XM Nkosi, Cllr SEC Kunene, Cllr S Nzuza, Cllr GV Ngcane, Cllr SE Kunene and Cllr MS Dhlamini.

OUTGOING COUNCIL 2016-2021



BACK ROW STANDING

Cllr Ngidi M.A, Cllr Mkhize M.S, Cllr Kumalo N.P, Cllr Dube N.S, Cllr Sibisi S.S, Cllr Manyathi N.G.J, Cllr Hlatshwayo N.S, Cllr Dubazana X.M, Cllr Mfusi E.S, Cllr Mathlaba M.N, Cllr Dlamini S.D, Cllr Ndaba V.M, Cllr Nair P.G, Cllr Kunene M, Cllr Mkhumane M.S, Cllr Radebe A.N, Cllr Buthelezi M.A, Cllr Hlatshwayo V.R, Cllr Mazibuko R.N.

SEATED FROM LEFT

Cllr Nene P.P, Cllr Sithole S.G, Cllr Msibi S.D, Nkosi W.B, Cllr Phakathi J.P, Cllr Ngubeni Z.S, Cllr Ndlovu S.N

- **Executive Committee (EXCO):** This committee is a sub-committee of council which is Chaired by the Honorable Mayor and the chairpersons of portfolio committees form part thereof.
- **Municipal Public Accounts Committee (MPAC):** Is an oversight committee of Council which its role is to investigate matters raised by Council mostly pertaining Unauthorized, Irregular, Fruitless and Wasteful Expenditure (UIFWE). DLM have this committee to ensure that its matters are investigated in manner which is transparent to their decision making comprising the write-offs.
- **Portfolio Committees:** Portfolio Committees are established in terms of Section 79 of Municipal Structure Act No. 33 (a) of 1998. The municipality consists of five (5) departments, namely, Corporate Services, Budget and Treasury Office, Community Services, Planning and Economic Development as well as Technical Services. These departments have their portfolio committees where departmental issues are deliberated prior to executive committee submissions and Council's approval. Portfolio Committees are chaired by members of Council who are appointed by Council.

Table illustrating Council Election (2021-2026)

Political Party	Ward Allocation	PR Allocation	Number of seats in Council
IFP	6	2	8
ANC	6	3	9
EFF	0	3	3
TSSA	0	1	1
ABC	0	1	1
Independent	1	0	1
CPF	0	1	1
DA	0	1	1
TOTAL	13	12	25

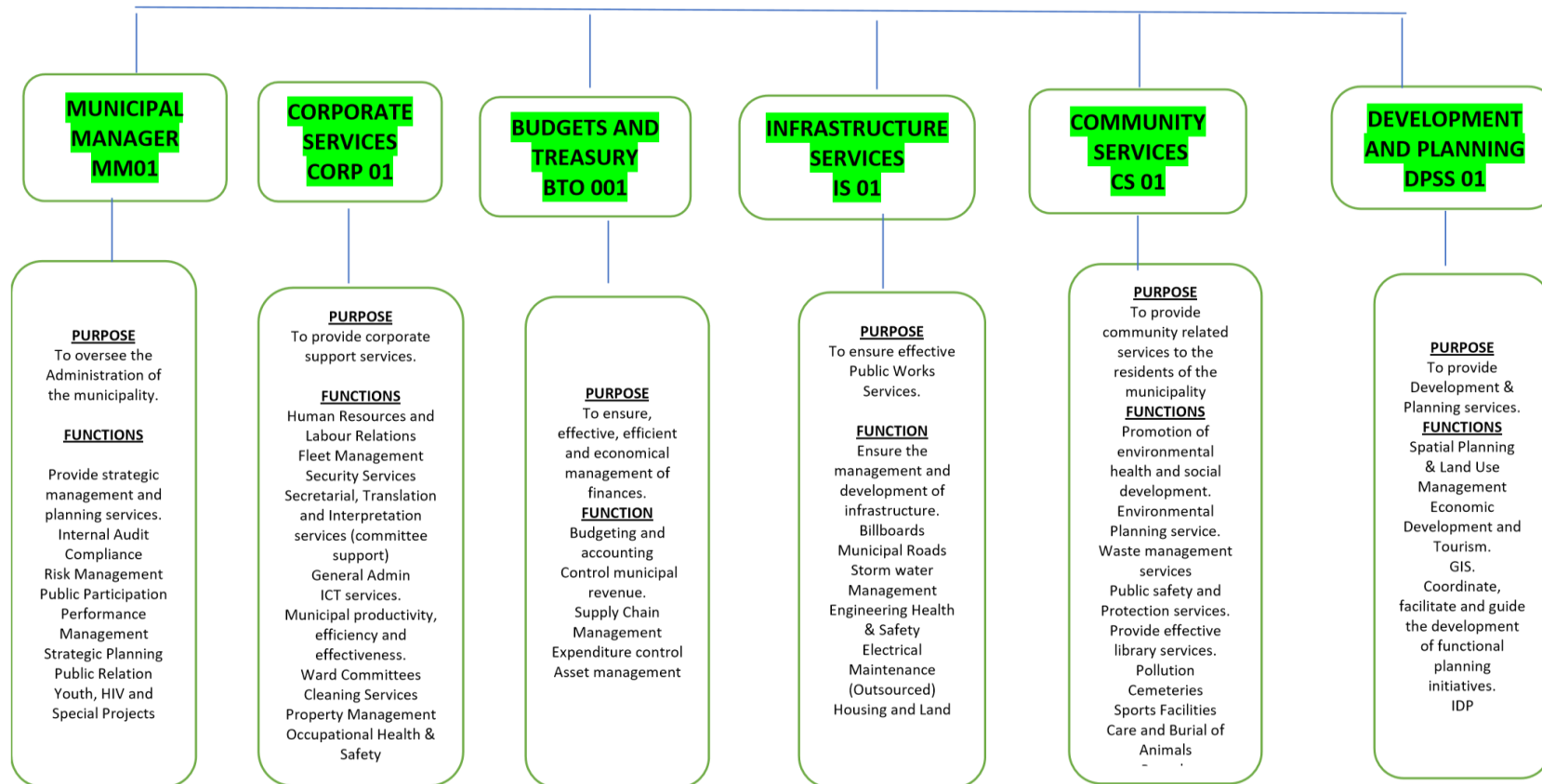
Table illustrating Council Election 2016-2021

Political Party	Ward Allocation	PR Allocation	Number of seats in Council
ANC	10	4	14
IFP	3	5	8
DA	0	1	1
EFF	0	1	1
RLP	0	1	1
TOTAL	13	12	25

2.1.2 Administrative Governance Structures

Administratively, DLM is led by the Municipal Manager, Mr. S Cele who was appointed for on the 3 July 2022 and previously the duties of the Municipal Manager were fulfilled by Mr. WB Nkosi, the appointment is in terms of Section 54 of Municipal Systems Act No.32 of 2000 and its amendments and Section 60&61 of Municipal Finance Management Act of 2003 outlines the roles and responsibilities of the Municipal manager as an Accounting Officer.

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DANNHAUSER LOCAL MUNICIPALITY: Annual Report



NB: Approved Organogram with resolution attached below.

The municipality approved the organogram which is in line with the IDP to maximize the operational capacity in executing duties that seek achievement as per the set-out targets. DLM consist of six (6) departments of which one serves as an executive office (Municipal Manager) and five (5) departments are led by Senior Managers who report directly to the Municipal Manager. The departments are as follows:

- Office of the Municipal Manager
- Budget and Treasury Office
- Planning and Economic Development
- Corporate Services
- Community Services
- Technical Services

Dannhauser Municipality employees report to the Heads of Department (HODs) - who are Directors of different Departments. The HODs sit in Portfolio Committee meetings and discuss matters pertaining to their respective areas of operation. The relevant Portfolio Committee advises the HODs regarding solutions on how departmental programmes and projects, for service delivery to the community, should be tackled. When the issues have been analysed, the Management Committee, consisting of Municipal employees at management level, assembles and finalizes the individual Portfolio Committee's outcomes to form one report which will be tabled to Council for Resolutions to be taken

2.2. COMPONENT B: INTERGOVERNMENTAL RELATIONS (IGR)

Amajuba District Municipality is the custodian of Intergovernmental relations where different committees are coordinated for the synergy of healthy working environment among the district family of municipalities. DLM support the National, Provincial and District Municipality mandates as it aligns itself with all National Development Plan, Provincial Growth Development Strategy and the District Growth Development

Strategy in ensuring that all programmers undertaken are in line with government priorities. The municipality consistently report to Cooperative Governance and Traditional Affairs on matters pertaining to its functionality most particular good governance and report to treasury in terms of financial management. DLM plays a role in participating to all district forums that envisage to address community challenges and enhance service delivery. The municipality takes part to the following forums:

No	Name/ Description	Purpose	Status Quo
1.	Mayors' Forum	For governance engagement and decision making in terms of matters falling on the District Municipality, which forms part of intergovernmental relation framework principle	Not functional
2.	Municipal Manager's Forum	For governance engagement and decision making in terms of matters falling on the District Municipality, which forms part of intergovernmental relation framework principle	Not functional
3.	CFO's Forum	The purpose is to assist the CFOs with challenges in their municipalities and also when there are new regulations to be implemented.	Not functional
4.	Corporate Services Forum	The forum provides engagement on the Corporate Services within the district municipality, where	Not functional

		matters are facilitated and support provided thereof	
5.	Community Services Forum	To coordinate and align Community and Social development programmes within the District . This includes, Library Services, Disaster Management, Sport ,Arts and Culture as well as Social Development and welfare Outreach programmes. The Forum also addresses Environmental justice and Environmental compliance issues.	The Quarterly meetings have been changed to D.D.M Cluster meetings which sit on a monthly basis. The relevant Cluster is the Social Development Cluster. There is however overlap with the Justice, Economic and Governance Clusters.
6.	Technical Services Forum	Technical Services forum is the structure coordinated by the district municipality where issues falling on the service delivery for both district and local municipalities where support and intervention is recommended and provided.	Not functional

7.	Planners Forum	Align district development planning	Functional
8.	DTAC	Forum is responsible for coordination and alignment on matters of Performance Management System, where support and intervention is provided when is necessary.	Not functional
9.	Internal Auditors Forum	Forum is responsible for coordinating issues relating Internal Audit, where district municipality is coordinating the structure. It further provides support and intervention when is necessary.	Not functional

Over and above the mentioned forums, Dannhauser Local Municipality plays a fundamental role in the District Development Model (DDM) where the Mayor of District Municipality serves as the convenor of the different committees and the Municipal Manager as the coordinator for the whole district. It must be noted that this structure was initially introduced by President Cyril Matamela Ramaphosa in March 2019 with an idea to address the silo planning mentality and development of one plan, one budget in one district.

The DDM for Amajuba District Municipality, and Dannhauser Municipality is the participant or the member in terms of the district composition, and different subcommittees are not in good standing in terms of performing their roles, this is due to high vacancy rates in the district as a whole, in some instances non participation of the respective municipalities in other committees.

2.3 COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

Chapter 4 of Municipal Systems Act No.32 of 2000 and its amendment talks to community involvement. This chapter put emphasis on involving the public in all decision making, meaning the government must always consult the public in decision making and plan with them not for them. Dannhauser Local Municipality has consistently implemented this mandate to ensure that the services rendered to the communities are the ones that are request by them. Through public participation, the municipality in 2022/23 financial year have established new ward committees after election in November 2021. Ward committees serves as a link between the community and the municipality. This structure is imperative to ensure that communication reach all corners of the municipal jurisdiction. DLM consist of 13 ward which results to 130 ward committees as each ward consist of 10. The ward meetings are therefore called and chaired by the ward councilor and minutes are kept for record.

Through IDP/Budget Process Plan that was developed and adopted by council on the 31 August 2021 the municipality has ensured that all roles and responsibilities as per the plan are undertaken by those affected bodies to ensure conducive working environment. The municipality has engaged with different stakeholder in the development and the review of the IDP and budget through IDP/Budget Representative forum. This forum is an engine in aligning sector departments programmers with those of the municipality.

DLM have also established war rooms in all wards where all sector departments, parastatals (NGOs/NPOs) and the municipality form part to address social challenges identified through community social assessment. This structure strongly assists to tackle social ills that are affecting the communities.

The municipality further communicate and involve its public through municipal website which serves as a Fourth Industrial Revolution (4IR). This assist to ensure that those who cannot access newspapers and notice board they still access the website for municipal affairs. Radio slots are also used to convey message on upcoming events of the municipality.

2.4 COMPONENT D: CORPORATE GOVERNANCE

2.4.1 Risk Management

Risk management is therefore recognised as an integral part of sound organisational management and is being promoted internationally and in South Africa as a good practice applicable to the public and private sector. The accounting officer and the heads of the departments are responsible for ensuring that operational activities are undertaken legally.

The Dannhauser Local Municipality guided by the risk Register and Risk Policy/Framework Assist the Municipal Manager in discharging his or her accountability for risk management by reviewing the effectiveness of the municipality's risk management systems, practices and procedures, and providing recommendations for improvement.

The municipality has established the risk management committee to oversee risk management process. The risks that were identified have been monitored on a monthly basis throughout the year. The risk committee also considered all the risks in the risk profile of the municipality and the action plans that have been put in place to ensure that those risks do not materialise.

2.4.2 Anti- Corruption and Fraud

In terms of Section 83 (c) of the Municipal Systems Act (MSA) Act 32 of 2000, if a municipality decides to provide a municipal service through service delivery agreement

with a person referred to in section 80 (1) (b), it must select the service provider through selection processes which minimize the possibility of fraud and corruption.

The Municipality has developed the following strategies to prevent fraud and corruption.

- Risk Management Policy.
- The Anti-Corruption Strategy and Fraud Prevention Plan

2.4.3 Supply Chain Management

Sections 110 – 119 of the Municipal Finance Management Act, Act 56 of 2003, Supply Chain Management (SCM) Regulations 2005 and relevant MFMA Circulars set out required processes and guidance manuals to help ensure that SCM arrangements provide appropriate goods and services, offer best value for money and minimize the opportunities for fraud and corruption.

SCM Processes are being updated on an ongoing basis to ensure full compliance with the

Municipal Finance Management Act (MFMA) and the Regulations issued under the MFMA. The

Chief Financial Officer as well as the SCM Accountant complies with the MFMA minimum competency levels.

Approximately 70% of the officials in the SCM Unit are competent with the regulations on minimum competency levels.

The SCM Policy was reviewed during the 2021/2022 financial year and was tabled at Council on **27 June 2021**. To further strengthen controls, the policy dealing with the acceptance of grants, donations and sponsorships was again reviewed during the year

2.4.4 By-laws

MUNICIPAL BY-LAWS	STATUS
Outdoor Advertising Municipal By-Laws	Adopted and gazetted

Animal Pound By-Laws	Adopted and gazetted
Health a nuisance By-Laws	Adopted and gazetted
Cemeteries, Cremation and Undertakers Municipal By-Laws	Adopted and gazetted
Municipal Public Transport Municipal By-Laws	Adopted and gazetted
Dannhauser Spatial Planning and land use Management By-Laws	Adopted and gazetted

2.4.5 Websites

The importance of the Website is outlined in MFMA regarding documents which should be published on the Website. It is monitored by National Treasury as part of compliance. Municipal Website is updated regularly to ensure that all information required by the Municipal Finance Management Act and other legislation are promptly and appropriately displayed on the Website.

Dannhauser Local municipality Website is one of a variety of communication tools available in the Municipality.

The Municipality did not conduct public satisfaction on municipal services in **2021/22**, however the municipality is in a process of establishing the team to verify the public satisfaction to ensure that this area is undertaken and the municipality is aware of the needs of the communities.

2.4.6 Public Participation on Municipal Services

The Municipality did not conduct public satisfaction on municipal services in 2020/21, however the municipality is in a process of establishing the team to verify the public satisfaction to ensure that this area is undertaken and the municipality is aware of the needs of the communities.

CHAPTER 3: SERVICE DELIVERY PERFORMANCE (Performance Report Part I)

This chapter considers municipal performance that are derived from the IDP, provision of sufficient, affordable and quality basic services is considered a core function of Local governments, the Dannhauser Local Municipality provides the following services

for its community: electricity infills; water and sanitation; waste removal/ management; infrastructure provision and maintenance and environmental management.

Dannhauser Local Municipality uses scorecard that is aligned with the SDBIP to manage performance of different functions. 2021/2022 was a very challenging year for the municipality as there was a change in Administration and election and inauguration of the new Council, the municipality had to adjust in changes whilst ensuring that services are delivered to the community as it is our duty to ensure that the Batho Pele principles are met. The overall score for the KPA on a year -on-year basis expressed as a percentage of %. The Basic Service Delivery initiatives that the municipality offers includes:

3.1 Electricity infills

For the year under review (2021/2022) the projects for infills were implemented in the following Wards, Ward1, 2, 3, 9 and 10, the project funding was limited due to limited revenue and high rates of unemployment, whilst the demand for infills eradication is high. The municipality is not a licensed authority for electrification it is a responsibility of ESKOM, which the municipality provides infrastructure and then transferred to ESKOM.

Mast Lights

As part of ensuring that the community is safer the municipality further provided public light projects where Mast Lights were provided at the following Wards: (5,12,10,9,6,7 &3). The municipality is owning this infrastructure and it is maintained through maintenance

3.2 Water and sanitation

Amajuba District Municipality is the Water services Authority over Dannhauser Local Municipality, whereby this Water Services Authority was empowered to perform the functions and exercise the powers referred to in Section84(1) (b) & (d) of the Municipal Structures Act (117 of 1998) which provides for the provision of potable water supply and domestic wastewater & sewage disposal systems sanitation systems. In terms of Section 11 of the Water Services Act (108 of 1997), every Water Services Authority is obligated to ensure the adequate sustainable access to water and sanitation to all consumers within their area of jurisdiction. The authority of the District Municipality is further enshrined in the Constitution 108 of 1996, Section 156 & 229, and read in line with the Municipal Structures Act (117 of 1998) section (83) (3).

Dannhauser Local Municipality integrates with the District Municipality through the Intergovernmental Relations Act, through the obligations to be fulfilled by the District in the Structures Act, Section (83)(3) (a) to (d), but Dannhauser has no authority to

undertake any implementation of water & liquid sanitation services to households, businesses, and the rest of the community. All licensing of water and liquid sanitation related activities for Dannhauser are undertaken by the district.

3.3 Waste removal/management

The municipality provides this service at the Main towns (Dannhauser, and Hattingspruit), Durnacol Village, Emafusini Township. This service is further extended to the small holdings areas which mainly Mdakane area, and other surrounding areas. The waste removal is paid by those who are the customers as per debtors registered data base.

3.4 Infrastructure provision and maintenance

The municipality is committed to provide infrastructure as part of basic services provision and budget for maintenance at an annual basis. For the year under review

Rural Roads

The provision of the rural roads is the primary responsibility of the local municipality depending on the description of the roads, the funding also determines the funding part. Some roads were falling under maintenance, that part was covered under maintenance vote though the funding was limited. For the year under review the Roads were constructed at Ward8 and 12 through MIG Funding. Over and above that the municipality provided Tar Roads in Ward2 and 3, the project was funded through MIG.

Public Amenities

Projects for provision of Public Amenities were implemented through MIG and Internal Funding, these projects implemented in the following Wards 1 Child Care Facility, 4Community Hall, 5Community Hall, and 13Ward Community Hall.

3.5 Environmental Management

Environmental and Spatial Management is key performance area that deals with issues spatial planning, environmental management as well as disaster management. 8 Targets were set out for this financial year and in keeping with its constitutional mandate, section 24 of the Bill of Rights, 'Everyone has the right- to an environment that is not harmful to their health or well-being and to have an environment protected for the benefit of present and future generations through reasonable legislative and other measures that:

a). Prevent pollution and ecological degradation,

b) Promote conservation and secure ecological sustainable development and the use of natural resources while promoting justifiable economic and social development. In meeting the above mandates, the following is the weekly schedule for Refuse Removal:

- Monday: Dannhauser CBD, and Business as well as Kwamdakane Taxi Rank.
- Tuesday: Hattingspruit.
- Wednesday: Durnacol.
- Thursday: Dannhauser Residential.
- Friday: Emafusini and Koppie Allen.

The waste collection backlog services that still exist especially in rural areas has caused the municipality to extend waste collection services to areas such as KwaMdakane and Koppie Allen, though some of the communities around these areas are still not serviced. The delay in waste collection due to vehicle breakdown sometimes which result in waste being dumped illegally, all that has been noted. Community services has also successfully secured a specialised vehicle for waste management from the national Department of Forestry, Fisheries and Environmental Affairs (DFFE).

Responding on the constitutional mandate to raise environmental education and awareness. The municipality conducted one (1) environmental education and awareness campaign on the 7th of September 2022 in ward 9 (Ramlan Area). The municipality was approached by the group of young people requesting that the municipality should assist with resources for clean-up campaign. The awareness was then conducted in partnership with EDTEA. The community was cautioned about the anticipated Disaster incidents that are likely to happen during summer season.

After the municipality has received numerous complaints concerning illegal dumping of waste. Sites inspection was conducted on the 19th of August 2022. To combat this

illegal dumping issue which cause health hazard and the effect of littering on the nearby community, the municipality has erected 4 No Dumping Signs on the 16th of September 2022.

The schedule for gardening and greening maintenance including sport grounds, and cemeteries are as follows:

- Monday: Dannhauser (Newton and White City).
- Tuesday: Dannhauser (South Park and Emafusini)
- Wednesday: Durnacol
- Thursday: Hattingspruit.
- Friday: Dannhauser- CBD, Cemeteries and Sports fields.

Landfill Site Cell: The topographical survey and geotechnical surveys have been complete, and the new cell is to be complete. The latter is necessary for efficient and effective waste management, as the cell is full to capacity. The Animal Pound Services are ongoing in partnership with SAPS, RTI and the community in general. The Department has successfully acquired land from Exarro for a new cemetery at No 2 Durnacol, all studies have been complete, and cemetery is ready for use after fencing and road access is completed.

3.6 Housing

Housing or Human settlement function is not the primary responsibility of the Dannhauser Municipality, however the municipality is responsible for coordinating implementation of the housing projects in consultation with the Department of Human Settlement in the province. For the year under review the following projects were implemented and still under implementation:

PROJECT NAME	DESCRIPTION	WARD	IMPLEMENTING AGENT TO 30 JUNE 2022	HOUSES COMPLETED
Ubuhlebomzinyathi Housing Projects Phase1	CONSTRUCTION OF 500 HOUSES FOR PERIOD OF 36 MONTHS	9&10	NTOKOZWENI DEVELOPERS	40

Ubuhlebomzinyathi Housing Project Phase2	CONSTRUCTION OF 300HOUSES	9&10	MASEKO HLONGWA & ASSOCIATES	0, PLANNING PHASE IN PROGRESS
Ubuhlebomzinyathi Housing Project Phase3, Philip farm Rural Housing Project Ward11 &13, Implementing Agent is Ziqoqe Construction.	CONSTRUCTION OF 300HOUSES	11&13	ZIQOQE	0, PLANNING PHASE IN PROGRES
Dannhauser Housing Project Ward2, Implementing Agent is Stedone Development.	CONSTRUCTION OF 1000HOUSES	2	STEDONE DEVELOPMENT	0, CURRENTLY CONSTRUCTING BULK SERVICES
Stein Drive-Inn Housing Project, Ward3 Informal Settlement Upgrade, Implementing Agent is Siyakhula Civils	CONSTURCTION OF 500HOUSES, CURRENT WITH PLANNING	3	SIYAKHULA CIVILS	0, PLANING PHASE
Striljbank Retification Project, Ward3 Housing Retification Project, Implementing Agent appointment	RETIFICATION OF 247 HOUSES STILL IN PLANNING PHASE	3	FEZEKA DEVELOPMENT	0, PLANNING PHASE

- Department is currently under capacitated, and additional staff be priorities going forward. With the appointment of the Director Planning and Economic Development the performance will improve in terms of the execution of such projects.

3.7 Free basic Services and indigent support

The municipality implements the provision of the free basic services for the Waste removal which is mainly in the urban node (Dannhauser town and surroundings, South

Park, Newtown, Emafusini Township, Durnacol Village, Hattingspruit). The service is implemented through registered debtors and which has the categories for indigent. The beneficiaries for registered indigent are 95. The municipality also provides free basic services on electricity which is primarily the responsibility of ESKOM, a total number of 1365 registered beneficiaries were approved for the year under review.

3.8 Local Economic development

Local Economic Development's main objective is to promote economic growth and local economies in partnership with key stakeholders and through aligning LED Initiatives with government programmes.

The municipality assists the Dannhauser community through this Local Economic Development office with the following:

- Business licence compliance certificate
- Business start-up / business development
- Business monitoring and evaluation
- Production of trading permits.

3.9 Small, Medium and Micro Enterprises (SMMEs)

The municipality assists SMMEs by creating opportunities for their developments through the following intervention:

- LED Database

3.10 Organisational Performance – Annual Performance Report

ANNUAL PERFORMANCE REPORT

Certification by the Accounting Officer

I am responsible for the preparation of this Annual Performance Report, which is set out on pages 1 to 61, in terms of Section 46 of the Local Government Municipal Systems Act (Act No. 32) of 2000, and Chapter 12 Section 121 of the Local Government: Municipal Finance Management Act (Act No. 56) 2003.

Accounting Officer
S Cele

DATE: _____

1. Foreword by the Mayor



On behalf of the Dannhauser Municipal Council, I am honoured to present the Annual Performance Report of the Dannhauser Local Municipality for the 2021/2022 financial year. The purpose of the report is to outline the performance for the year under review.

The mandate of the Dannhauser Municipal Council is clearly enshrined in the Constitution of the Republic of South Africa Act No. 108 of 1996 Chapter 7, and other key legislations that governs the sphere or tier of local government.

The year under review has been largely characterised by the continuing effects of the global Corona virus pandemic with the lockdown restrictions which were later eased, the July unrest and the 2021 Local Government Elections. These events had a negative impact on the efficiency and effectiveness of our governance system. This impacted on how services were delivered, the response to the needs of the citizens as the municipality adjusted plans to accommodate the prevailing circumstances that were experienced by the systems and authorities. Over and above the issues named, the year under review saw major changes in the governance and administration of the municipality. This then resulted in the slow pace of delivery due to the abovementioned factors, which required a lot of adjustment and re-prioritisation in terms of the prior plans.

Limited revenue due to poor economic structures and high rate of unemployment in the municipal area has seen the municipality being characterised as grant dependent.

The impact of the COVID19 pandemic which has largely contributed to the global economic meltdown is still being felt in our community. The 2021 July unrest and the floods that affected KZN and Eastern Cape in the year under review leading to the declaration of the state of national disaster by the president exacerbated our economic situation as we had to conduct an assessment in the entire municipal area with very limited resources. The report was considered by Council and then submitted to COGTA KZN. These disasters have impacted negatively on our service delivery and funding of projects. Going forward, this will remain a challenge in terms of funding projects as per IDP and priorities from the Wards.

During my inauguration speech as the Mayor of Dannhauser on the 23rd of November 2021, I pledged to resolve the water challenge, in the entire municipal area, this emanates from various engagement with communities of Dannhauser where the issue of water has been raised timeously. It is from this undertaking that Council resolved to prioritise the Water challenges by engaging different stakeholders amongst them Amajuba District Municipality as the Water Service Authority in terms of the act. The Council resolved that management led by the Municipal Manager should initiate the engagement process with Amajuba District Municipality.

Performance for the year under review (2021/2022) was significantly low compared to the 2020/2021 financial year. Amongst the major contributing factors were the changes in administration which were triggered by the resignation of the Municipal Manager, the CFO and the long-serving Corporate Services Director, as well as the limited budget.

During the 2020/2021 financial year, Key Performance Indicators (KPIs) totalled 177 as per SDBIP and decreased in 2021/2022 financial year to (176 KPIs). The decrease by one (1) in KPIs is to ensure that all strategic objectives set out by the municipality are properly addressed. Increased in the KPI's derived from the alignment and affecting smart principles. Achieving good performance has been difficult due to limited resources and capacity constraints which is caused by high vacancy rate on critical positions. With all the good programmes that the municipality has planned over the years, performance has always left much room for improvement. In the 2021/2022 financial year, the majority of our targets set continued per department, enable more focus on empowering council to exercise effective oversight over the implementation of the targets.

The municipality has adopted the directives from the Constitution, the Batho Pele Principles, the Back-to-Basics Campaign, Operation Sukuma Sakhe, the Municipal Systems Act 32 of 2000, Municipal Finance Management Act and other related Acts that govern local government. All Performance Management related matters have been publicly consulted with the affected communities and aligned to the Integrated Development Plan (IDP) 2021/2022) and the Budget (2021/2022).

In summary to the above, the municipality is committed to ensuring that it contributes to the strive to grow South Africa together, the development of a conducive economic and social climate that is able to create jobs, thereby reducing poverty and unemployment. Our performance must further reach the limelight of a top performing municipality and must be aligned to the directives of the Amajuba District Development

Framework, KZN Human settlement Sector Plan, KZN Provincial Growth & Development Strategy 2035, together with other sector plans and other guiding policies and strategies. The overall turnaround times of administrative and professional work will require significant improvement as well as an honesty and diligent work ethic.

We call on all our officials to interact directly with communities so as to improve on their efficiency and responsiveness. The most important objective of the public service is to serve our communities, an abstract idea that is regarded as the exclusive domain of the political principals.

The municipality will continue to ensure that its most valuable resource, the staff, is highly valued and supported. Training, personal development, career-pathing, talent management, coaching and mentoring are some of the specific interventions that will need to be enhanced.

It is recommendable to note the improvement in relation to our spending and expenditure patterns, but we need to do more. The ever-present excuse of lack of resources might be a legitimate one, but the key question is how effective are we using the resources at our disposal. It is clear in this Annual Performance Report that we are moving in the right direction, though a lot of work still needs to be done in improving our work performance and ultimately the service delivery.

Ngyathokoza!

.....
.....

HIS WORSHIP THE HONOURABLE MAYOR

DATE

CLLR: SEC KUNENE

2. Foreword by the Municipal Manager

Dannhauser Municipality is a Category B Municipality with powers and functions assigned in terms of Sections 155 and 156 of the Constitution of the Republic of South Africa. These powers and functions are exercised subject to Chapter 5 of the Municipal Structures Act, 117 of 1998 and Chapter 3 of the Local Government Municipal Systems Act, 32 of 2000. The Municipality covers an area of 1,516 km² and consists of 13 wards.

In line with the Municipal vision to achieve radical economic transformation through a financially viable municipality that delivers integrated quality basic services, the municipality has adopted a performance management system to set its performance objectives, measure and monitor its performance in line with the MSA and other related regulations.

I would like to acknowledge the role of Provincial and National government and regularly engage on platforms to share information and best practices. These platforms include but are not limited to SALGA, IMFO, Premiers Coordinating Forum, and Municipal Managers Forum.

This Report is fuelled by Batho-Pele principles; openness, consultation, service standards, redress, courtesy, transparency, excellence, accessibility, and integrity hereby present the various key service delivery improvements achieved during the year under review as a result of good planning and execution. Numerous important projects were completed which inter-alia covered roads and electricity connections. These are providing thousands of Dannhauser residents with improved basic services, setting the tone for future economic growth and development.

Dannhauser Municipality Annual Performance Report is presented in line with the targets set out in the Municipal Integrated Development Plan Review as adopted by Council. The SDBIP Top Layer (organisational scorecard) and the Municipal Performance Plans are aligned to the IDP goals. Through various public participation processes Dannhauser citizens have been kept abreast and culminated their concerns and suggestions into Municipal strategic operations. Council has been able to set its Annual Performance Plans, linked to individual performance agreements with realistic, measurable targets. These have been assessed and amended on a quarterly basis in line with the resources to ensure that alignment with IDP and Budget is attained. The Municipality has successfully achieved most of its infrastructure targets in the year 2021/22. Where underperformance was noted, steps have been put in place to ensure performance improvement.

The Municipality ensures accountability and improved governance. In ensuring that the Municipality addresses the AG concerns, the Municipality developed an action plan which aimed at closely monitoring all the findings that were highlighted by the Auditor General. The action plan has been closely monitored and reported on.

I would like to express my sincere gratitude to the Political leadership and the Council of the Dannhauser Municipality for the trust placed on me as the Accounting Officer of this Municipality, the management and staff of Dannhauser Municipality remains the driving force behind the achievements and commitments to address the existing challenges.

It is with outmost respect and unwavering dedication that the Municipality remains committed in ensuring that the constitutional and legislative mandates are fulfilled.

THE MUNICIPAL MANAGER –

MR S. CELE

3. Background

This report covers the performance information from 01 July 2021 to 30 June 2022 and focuses on the implementation of the Service Delivery and Budget Implementation Plan (SDBIP), in relation to the objectives as encapsulated in the Municipality's Integrated Development Plan (IDP) for the year under review. This report reflects the actual performance of the Municipality as measured against the performance indicators and targets in its Integrated Development Plan (IDP) and Service Delivery and Budget Implementation Plan (SDBIP) for 2021/2022 fiscal year.

The format of the report will reflect the Municipality's Key Performance Indicators (KPI) per Municipal Key Performance Area (KPA). Each KPA has several focus areas which had been deliberately designed by the Dannhauser Municipality to focus its development initiatives on an attempt to achieve the desired future as enshrined in the IDP.

This report is structured to present to Council with regards to Municipality's performance in terms of the six (6) National Government's Strategic Key Performance Areas (NKPAs) or Developmental priorities for local government, which are:

- 1) Basic Service Delivery.
- 2) Local Economic Development
- 3) Municipal Institutional Transformation and Development.
- 4) Municipal Financial Viability and Management,
- 5) Good Governance and Public Participation, and
- 6) Cross cutting measures

The report emanates from the Municipal organizational scorecard and performance is measured based on the targets set and agreed upon at the beginning of the financial year.

4. Legislative Requirements

Outlined in Section 40 of the Municipal Systems Act of 2000 (MSA), Municipalities must establish mechanisms to monitor and review its Performance Management System (PMS) so as to measure, monitor, review, evaluate and improve performance at organisational, departmental and employee levels.

Section 41(1) of the Municipal Systems Act of 2000 (MSA) states that:

A municipality must in terms of its performance management system and in accordance with any regulations and guidelines that may be prescribed –

- a. set appropriate key performance indicators as a yardstick for measuring performance, including outcomes and impact, with regard to the municipality's development priorities and objectives set out in its integrated development plan;*
- b. set measurable performance targets with regard to each of those development priorities and objectives;*
- c. with regard to each of those development priorities and objectives and against the key performance indicators and targets set in terms of paragraphs (a) and (b) –*
 - (i) monitor performance; and*
 - (ii) measure and review performance at least once per year;*
- d. take steps to improve performance with regard to those development priorities and objectives where performance targets are not met; and*
- e. establish a process of regular reporting to –*
 - (i) the council, other political structures, political office bearers and staff of the municipality; and*
 - (ii) the public and appropriate organs of state.*

The Municipal Planning and Performance Management Regulations (2001) stipulates that a “municipality’s performance management system entails a framework that describes and represents how the municipality’s cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role-players” (Chapter 3, Section 7, Municipal Planning and Performance Management Regulations, 2001).

This Annual Performance Report has been compiled in compliance with the requirements of section 46(1) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) which stipulates as follows:

A municipality must prepare for each financial year a performance report reflecting –

- a. The performance of the municipality and of each external service provider during the financial year.*
- b. A comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year; and*
- c. Measure taken to improve performance.*

The above legislation shows that Performance management is not only applicable to the organisation, but also to the external service providers whose performance has to be assessed.

5. The Performance Management System (PMS) Overview and Process

5.1 Performance Management Overview

To improve on performance planning, implementation, measurement and reporting, the Municipality implemented the following actions: Departmental Scorecards (operational plans) were developed for monitoring and reporting operational programmes; these emanate from the performance plans signed by HODs at the beginning of the financial year.

A manual performance management system is operational within the Municipality. The same system forms the basis of performance evaluations of the HODs i.e., S.56 Managers reporting directly to Municipal Manager. The Municipality endeavoured during the development of the Top Layer Service Delivery and Budget Implementation Plan (SDBIP) as well as with the development of the Departmental scorecards that inform the SDBIP that the “SMART” principle be adhered to in the setting of indicators and objectives. Emphasis was placed on ensuring that targets were specific and time bound, thus making them measurable.

The Dannhauser Integrated Development Plan (IDP) was reviewed in the financial year 2021/22 as the strategic document that informs all operations at a Municipal level. As the Municipal Systems Act 32 of 2000, Sections 28 and 32 allows. Dannhauser IDP has been reviewed for 2021/2022 and adopted by Council. It remains the primary document that informs all plans of the Municipality. The IDP review process facilitates the process of monitoring, reviewing, and reporting on the performance indicators and provides for an opportunity for public participation in line with the IDP structures.

The process of managing performance at organisational level in the Dannhauser Municipality involves the stages as set out in the following diagram.

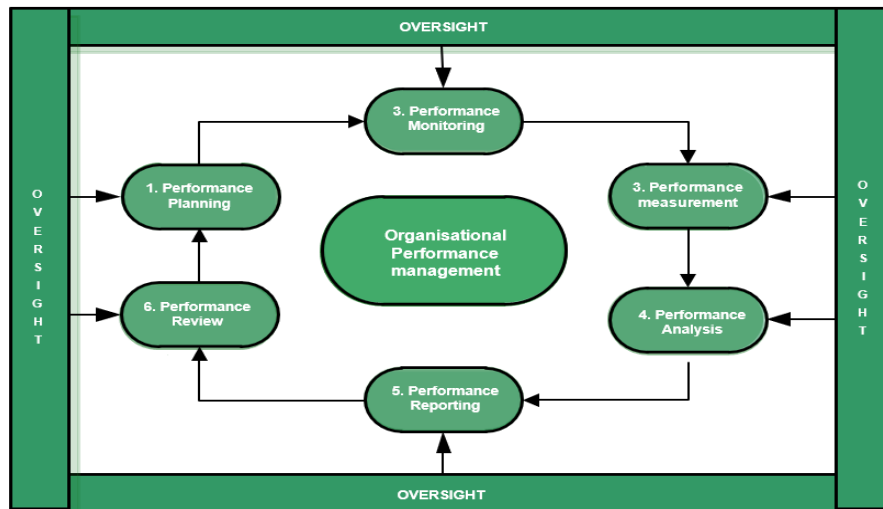


FIGURE 6: PMS Framework milestones

The Organisational Performance Management function of Dannhauser local Municipality is entrusted to an internal Performance Management Unit within the Office of the Municipal Manager. The Performance Management unit currently consists of two employees, i.e., one post of Manager: IDP/Performance Manager and the Admin officer. The post of PMS officer is currently vacant yet its key in the functioning of the unit.

5.2 Development of Indicators and Targets (SMART Principle)

Dannhauser Municipality developed performance indicators which are both qualitative and quantitative that indicate whether progress is being made in achieving the objectives and targets. Indicators are important because they:

- Enable the review of objectives.
- Provide a common framework for measuring and reporting.
- Translate complex concepts into simple operational measurement variables.
- Help to provide feedback to an organization, its staff, and stakeholders.
- Help when comparing the municipality's performance to that of others.

Defining a good performance indicator requires careful analysis on what is to be measured and a thorough understanding of the nature of the **input, output, activities,** and desired outcome.

Each year when developing the Municipal SDBIP, the Heads of Department (HODs) sit with the PMS office to **develop performance indicators** (KPIs) and to test KPIs to meet the following criteria:

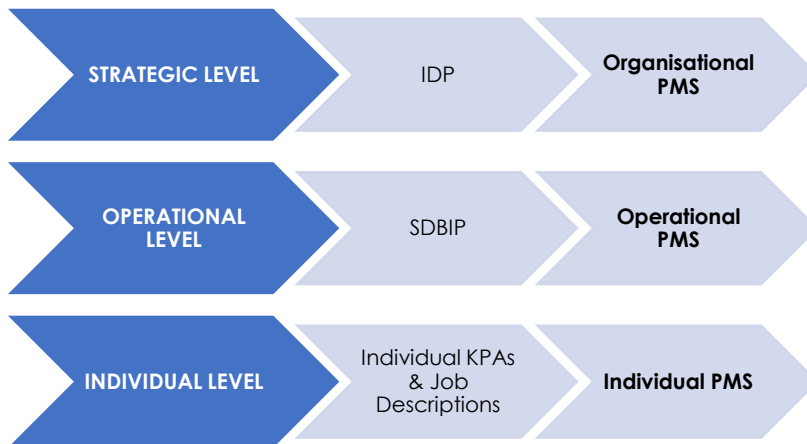
- Reliable - accurate enough for its intended use.
- Well-defined-clear and unambiguous.
- Cost effective - usefulness of collecting data must satisfy the cost.
- Verifiable-processes and system that produced the indicator can be validated.
- Relevant-relates to the municipalities mandate.
- Appropriate-encourage service delivery

Once suitable indicators have been set, the required level of performance was established using the SMART principle. This is to ensure that the targets set meet the SMART criteria:

- Specific- measure only those dimensions that the municipally intends to measure;
- Measurable-easy to calculate from data that can be generated speedily, easily & at reasonable cost.
- Attainable-to attain the objectives (knowing the resources and capacities at the disposal of the community);
- Realistic-able to obtain the level of change reflected in the objective.
- Time bound-achievable within a defined time scale (this would not be applicable to a standing objective).

5.3 The Process of Managing Organizational & Individual Performance

The process of managing performance at organisational level in the Dannhauser Municipality involves the stages as set out in the following diagram:



The annual process of managing performance at organizational level in the Dannhauser Municipality involves the steps as set out in the diagram below:

5.3.1 Performance Planning

The performance of the Municipality is managed in terms of its IDP and the process of compiling an IDP and the annual review thereof constitutes the process of planning for performance. The last component of the cycle is that of performance review and the outcome of such a review process must inform the next cycle of IDP compilation/review by focusing the planning processes on those areas in which the Municipality has under-performed.

5.3.2 Performance Monitoring

Performance monitoring is an ongoing process by which a manager accountable for a specific indicator as set out in the organizational scorecard (and a service delivery target contained in the SDBIP) continuously monitors current performance against targets set. The aim of the monitoring process is to take appropriate and immediate interim (or preliminary) action where the indication is that a target is not going to be met by the time that the formal process of performance measurement, analysis, reporting, and review is due.

Dannhauser local Municipality chose to report on organizational performance of the Municipality on a quarterly basis to the **Audit Committee** and the **Executive Committee**. The same applies to the various Top Layer and Departmental SDBIPs. Performance monitoring requires that in between the said formal cycle of performance measurement appropriate action be taken should it become evident that a specific performance target is not going to be met.

In each section the **responsible Manager is** assigned (as stated on the right-hand column of each unit's performance plan) who becomes responsible for reporting on the respective indicator, devise methods to improve performance and detect early warning signs.

5.3.3 Performance Measurement

Performance measurement refers to the formal process of collecting and capturing performance data to enable reporting to take place for each key performance indicator and against the target set for such indicator. The Municipality currently relies on a manual process to manage its performance provision therefore the data collection occurs through the organizational (TL) and departmental scorecards per indicator.

Submission: after the end of each quarter, the following are submitted to the MMs office:

- 1) Completed Departmental scorecards,
- 2) A file of **POEs** correctly labeled with a contents page reference as per KPI No.
- 3) **Signed by the HOD** to ascertain completeness & reliability of reported information.
- 4) Date on which the POE is received will be stamped by the MMs office.

The performance information should be submitted by the 15th of the month following after quarter-end. These dates are meant to ensure the PMS office is allowed enough

time to prepare a report to be tabled to EXCO. The documents listed above are submitted to the MMs office by the 15th of the month of the new quarter, i.e.

- 1) Quarter 1- report is due on the **15th of October**
- 2) Quarter 2- report is due on the **15th of January**
- 3) Quarter 3- report is due on the **15th of April**
- 4) Quarter 4- report is due on the **15th of July**

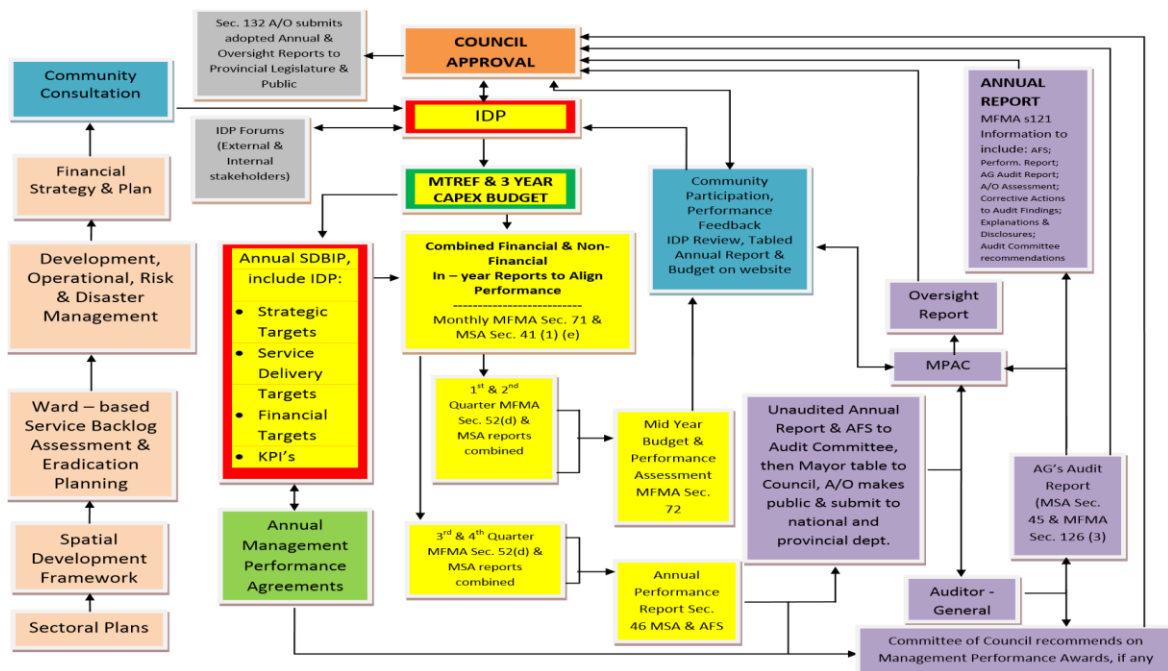
These target dates have however been a challenge to meet due to limited capacity in terms of human resources, systems and space in the municipality.

Where targets have not been met, performance analysis requires that the reasons therefore should be examined, and corrective action be stated. Where targets have been met or exceeded, the key factors that resulted in such success are documented and shared to ensure organizational learning.

In practice the aforementioned entails that the Manager responsible for each indicator, after capturing the performance data against targets on the Top Layer/organizational or departmental scorecards, analyze the underlying reasons why a target has not been met and capture a summary of his/her findings on the scorecard. The Manager thereafter compiles a recommendation in terms of the corrective action proposed in instances where a target has not been achieved and capture this on the relevant scorecard. Provision has been made on the reporting format of the organizational and Departmental scorecards to capture both the '**reasons for variance**' and the '**corrective action**' proposed clearly marked in the scorecard as "*measures taken to improve performance*".

5.3.4 Performance reporting and review

Performance reporting and performance review will be dealt with at the same time. The diagram below reflects the entire reporting process:



6. Municipal Vision

To achieve the successful implementation of radical economic transformation through a financially viable municipality that delivers integrated quality basic services, infrastructure development and socio-economic development and growth for the community and external stakeholders by 2030

The Vision for Dannhauser Municipality is intended to provide a clear statement of the preferred future that is aligned with the National Development Plan of 2030. This statement is informed by the historical understanding and knowledge of the area.

In addition to the above, the following components have been identified as being key to the development of the communities of Dannhauser, namely:

Key Developmental Objectives as per Municipal IDP

- Municipal Transformation & institutional Development
- Basic Service Delivery
- Local Economic Development
- Good Governance & Public Participation

- Environmental & Spatial Management
- Municipal Financial Viability & Management

7. Performance Audit Committee

The Performance Audit Committee has been established in terms of Section 14(2) (a) of the Local Government: Municipal Planning and Performance Management Regulations of 2001.

7.1. Mandate

The Dannhauser Municipality established an Audit Committee (AC) in terms of section 166 of the MFMA, section 14(2) of the Local Government Municipal Planning and Performance Regulations, 2001 (Regulations) and MFMA Circular No.65 issued by the National Treasury in November 2012. Consideration has also been given to the recommendations contained in the King Report on Governance for South Africa 2017 (King IV).

7.2 Members and Attendance at Meetings

The AC is comprised of four (4) independent, external members and the AC members are Mr M Ngubane (Chairperson – Audit Committee), Mr B Mbange, Ms N Skhakhane and Ms B Mokgatle. The AC is required to meet at least 4 times per annum, in line with S166 of the MFMA.

The Audit Committee and Performance Committee held meetings on the following dates in the 2021/2022 financial year:

1. 13 Aug 2021
2. 30 Aug 2021
3. 03 Nov 2021
4. 15 Dec 2021
5. 25 Feb 2022

6. 07 Mar 2022
7. 27 Mar 2022
8. 10 May 2022
9. 17 Jun 2022

7.3 Responsibility

The legal responsibilities of the AC are set out in terms of section 166 of the MFMA and operate within the terms of the Audit and Performance Committee Charter approved by the Council.

In the conduct of its duties, the AC has performed the following statutory duties relating to the year ending 30 June 2022.

8. Performance Review

Performance Monitoring underpins the Municipality's Integrated Development Plan in terms of reviewing progress regularly in achieving the priorities and delivering value for money services. Early investigation into variances enables remedial action taken where appropriate.

To improve on performance planning, implementation, measurement and reporting, the Municipality implemented the following actions: Departmental Scorecards (operational plans) were developed for monitoring and reporting operational programmes; these emanate from the performance plans signed by HODs at the beginning of the financial year.

A manual performance management system is operational within the Municipality. The same system forms the basis of performance evaluations of the HODs i.e., S.56 Managers reporting directly to Municipal Manager. The Municipality endeavoured during the development of the Top Layer Service Delivery and Budget Implementation Plan (SDBIP) as well as with the development of the Departmental scorecards that inform the SDBIP that the "SMART" principle be adhered to in the setting of indicators

and objectives. Emphasis was placed on ensuring that targets were specific, and time bound, thus making it measurable.

The Dannhauser Integrated Development (a five year) Plan (IDP) was developed for 2021/2022- 2025/2026 as the strategic document that informs all operations at a Municipal level. It was adopted 26 May 2021.

As the Municipal Systems Act 32 of 2000, Sections 28 and 32 allows, Dannhauser IDP has been reviewed for 2022/23 and adopted by Council on the 29 June 2022. The five-year strategic plan (IDP) remains the primary document that informs all plans of the Municipality. The IDP review process facilitates the process of monitoring, reviewing, and reporting on the performance indicators and provides for an opportunity for public participation in line with the IDP structures.

The process of managing performance at organisational level in the Dannhauser Municipality involves the stages as set out in the following diagram as depicted in the Municipal PMS framework as depicted in Figure 1: PMS framework milestones.

9. Annual Performance Reporting 2021/2022 High Level Summary

The Annual Performance Report highlights the key performance measures included in the Integrated Development Plan (IDP) review for the 2021/2022 financial year. These priority objectives that are enshrined in the Dannhauser Organisational Performance Scorecard (Including the Top Layer of the SDBIP on basic service delivery targets) for 2021/2022.

The Annual Performance Reporting on the 2021/2022 financial year has been presented as per the Organisational Performance Scorecard table format (as prescribed by KwaZulu Natal Department of Corporate Governance and Traditional Affairs as an APR reporting format).

In compliance with the legislation; the Draft Annual Performance Report is presented in compliance with Section 46 of the Municipal Systems Act and will be presented to the Auditor General on the 31st of August 2022 for auditing purposes together with the

Annual Financial Statements and a Draft Annual report 2021/2022. The unaudited Draft Performance report, Draft Annual Report and draft Annual Financial Statements were tabled to Audit Committee in its meeting on the 23 August 2022 to advance accountability and expedite corrective measures with the updated documents submitted afterwards to ensure that their comments were incorporated

This Annual Performance Report (Tables the Top Layer of Service Delivery Targets set in the Service Delivery Budget Implementation Plan) should be read in conjunction with the Dannhauser Draft Annual Report, including the Annual Financial Statements as well as (Auditor General Report once available) on the Annual Financial Statements and Performance on Predetermined Objectives for the 2021/2022 financial year.

9.1 In-year performance reporting and review

The submission of the scorecards to the Executive Committee for consideration and review of the performance of the Municipality as a whole is the next step in the process. The organizational and Departmental scorecards are submitted to the Internal Auditor, Audit Committee and the Executive Committee for consideration and review on a quarterly basis.

The review in January coincided with the mid-year performance assessment as per section 72 of the MFMA. The said section determines that the accounting officer must by 25 January of each year assess the performance of the municipality and report to the Council on inter alia its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators as set out in its SDBIP.

Performance review is the process where the leadership of an organization, after the performance of the organization have been measured and reported to it, reviews the results, and decided on appropriate action. The Audit Committee and the Executive Committee in reviewing the organisational and departmental scorecards submitted to it ensures that targets committed to in the scorecard have been met, where they have not, that satisfactory and sufficient reasons have been provided by senior

management and that the corrective action being proposed is sufficient to address the reasons for poor performance. If satisfied with the corrective action as proposed, these are adopted as formal resolutions of Council, minutes and actioned accordingly.

9.2 Annual performance reporting and review (s46)

On an annual basis a comprehensive report on the performance of the Municipality is compiled. The requirements for the compilation, consideration, and review of such an annual report are set out in chapter 12 of the MFMA, the detailed required information has been articulated in Circular 63 of the MFMA of 2012. In summary it requires that:

- All municipalities for each financial year compile an Annual Report.
- The annual report be tabled within seven months after the end of the financial year i.e., January
- The annual report immediately after it has been tabled be made public and that the local community be invited to submit representations thereon.
- The municipal Council considers the annual report within nine months after the end of the financial year and adopt an oversight report containing the council's comments on the annual report, i.e., March.
 - *The **Annual Report 2020/2021** was submitted on 25 January 2022 to Council.*
 - *The **oversight report** was adopted by Council on the 30th of March 2022 and immediately made public.*
- The annual report was tabled and the Council's oversight was forwarded to the Auditor-General, the Provincial Treasury and DCOGTA - the department responsible for local government in the province; and
- The annual report was tabled and the Council's oversight report was submitted to the Provincial legislature.

- Various forms of media including radio, newspaper - Isolezwe and Municipal website were used to convey the annual report.
- The public was invited to submit comments on the annual report via Post, telephone, and email.
- Making use of existing structures such as ward and/or development committees to disseminate the annual report and invite comments.
- Hosting public meetings and roadshows to invite inputs from the public on the draft annual report, Covid 19 protocols were adhered to, ensuring the limited number of attendees during these meetings, other means of communications were also utilised.
- Posting the annual report on the council website and inviting input.

Dannhauser Local Municipality has ensured the following actions:

- Reduction of KPI's reported on, this enables a greater focus on addressing the municipal strategic objectives identified in the IDP while applying an outcomes-based approach.
- The SDBIP has a column of the Strategic Objectives cross-linked with rows of KPI's for each municipal operational unit and interlinked with a column which represents the Portfolio of Evidence (P.O.E).
- The IDP Manager undertakes the functionality of the Performance Management System as there is a shortage of staff within the municipal structures.
- The municipality currently uses a "Top Layer" system, this only monitor and evaluates the performance of Section 56 & 54 managers. A "Middle Layer" which evaluates staff members below Section 56 & 54 appointments is planned

for implementation. The SDBIP developed considers the “SMART” principles in the setting of indicators and objectives.

- In 2021/2022 financial year, the municipality drafted and developed the “Standard Operating Procedures” to evaluate performance in the 2021/2022 financial year. During the year under review (2021/2022) the municipality utilized the SOP for 2021/2022 as a guideline.
- A Performance Management Policy is currently in place, and it is reviewed on a yearly basis.
- Council adopted the IDP/Budget Process Plan in July of each year. Council adopted the IDP Review and the Budget for 2021/2022 on 26 May 2021; the 2021/2022 IDP Review and Budget was adopted by Council timeously on 26 May 2021. Council adopted the PMS Framework Review 2021/2022 on 31 July 2021. Once the 2021/2022 IDP Review and Budget were adopted by Council, the SDBIP 2021/2022 was finalized as prescribed by the MSA, MFMA and MFMA Circular 13.
- Council approved this SDBIP on 23 June 2021. Assessments of the SDBIP were conducted on a quarterly basis, reports of which were submitted to Council for consideration.

9.3 Performance Evaluation Panels

Performance Evaluation Panels are established for the assessment of performance of the Municipal Manager as well as Managers directly accountable to the Municipal Manager.

Performance assessment/ evaluation meetings were not held in the current year mainly due to the instability brought about by the local government elections as well as the resignations that happened at senior management level

The Annual performance evaluation will commence once the Annual Report for 2021/2022 has been adopted by the Council for consideration of performance bonuses in terms of the Regulations.

10. Key Challenges Facing Municipality 2021/2022

The municipality in the 2021/22 financial year faced the following challenges:

- Limited Revenue for funding development activities.
- Limited resources in terms of the Plant and Equipment or tools, and aged equipment.
- Capacity constraints, limited resources, office space, July 2021 unrest, 2021 Local Government Elections, Resignation of Senior Managers and suspension of personnel.
- Capacity challenges, there was a high vacancy rate across all the municipality's departments.
- The majority of the land is in the hands of private owners, trusts, and other stakeholders something that limits opportunity for social and economic developments, impeding the municipality from growing and aligning itself with the surrounding municipalities and region.
- The municipality is highly dependent on grants from National and Provincial Government. However, the grants are minimal to address all areas that require intervention, and the limited income collected from Rates, Refuse Collection, Traffic Fines, and Licensing, and other services does not address the critical areas that have been long outstanding.
- Private Sector contribution to development is minimal; this is due to the slow pace in infrastructure development within the municipal jurisdiction.

11. Detailed Annual Performance Report

The performance reporting of the municipality is done in line with the 6 national KPA's and is the focus of the MSA Section 46 requirements and therefore reflects the performance of the municipality for the financial year, comparisons to performance of the previous financial year and measures taken to improve performance.

Legend:

- ✓ **Blue** – Performance not measured in the year under review
- ✓ **Green** – Performance meets target
- ✓ **Red** – Performance does not meet target

SD BIP No.	ID P Ref	Strategic Objective	Key Performance Indicators	Reporting Period	2020/2021		2021/2022		Status	Reason for variance (Blockages)	Planned improvement intervention
					Revised Annual Target	Actual Results	Revised Annual Target	Actual Results			
KPA 1: Municipal Transformation and Institutional Development (Weighting = 10%)											
Outcome 9 Indicator: Output6 - Improving Municipal Financial and Administrative Capacity & Output 1: Implement a differentiated approach to municipal financing, planning and support											
OM M 1.1	1.8 .1. 1	To keep the Municipal Workforce well	Number of Monthly management committee meetings conducted in the year ending June 2022	Monthly	Conduct 12 ManCo Meetings by 30 June 2021	Conducted 12 ManCo Meetings by 30 June 2021	Conduct 12 x Monthly ManCo Meetings in the year ending 30 June 2022	12 x Monthly ManCo Meetings conducted in the year ending 30 June 2022	Achieved	N/A	N/A

OM M 1.2	3.6 .9	informed	Number of Departmental meetings conducted per quarter & submitted to MANCO in the year ending 30 June 2022	Quarterly	Conduct 12 Departmental Meetings by 30 June 2021	Conducted 5 Departmental Meetings by 30 June 2021	4 x Quarterly Departmental meetings to be conducted in the year ending 30 June 2022	No departmental Meeting conducted.	Not Achieved	The issue of local government election and the of Senior management resignation	All critical Senior management position has been filled.
OM M 1.3	7	To transform the Dannhauser into a performance	% Of SLA's signed within one month of awarding of the contracts in the year ending 30 June 2022	Quarterly	4 x Progress report on external service providers with signed SLA within 1 month prior to	4 x Progress report on external service providers with signed SLA within 1 month prior to	Sign 100% of SLAs within one month of the awarding of the contract in the year ending 30 June 2022	No appointments of service providers during the period under review	Not Applicable	N/A	N/A

		driven Municipality			commencement (within 10 working days after the end of the quarter)	to commence (within 10 working days after the end of the quarter)					
OM M 1.4	3.1 2.1 2		Number of Strategic Planning Meetings conducted in the year ending 30 June 2022	Quarter 4	develop 4 quarterly performance report on external service providers with signed SLAs (within 15 working days	Developed 4 quarterly performance report on external service providers with signed SLAs (within 15 working	Conduct 1 x Strategic Planning Meetings in the year ending 30 June 2022	Conducted 1 x Strategic Planning Meetings in the year ending 30 June 2022	Achieved	N/A	N/A

					after the end of the quarter)	days after the end of the quarter)					
OM M 1.5	3,6	Approval of record management policy	Preparations & approval of the records management policy in the year ending 30 June 2022	Quarter 4	Approval of Records Management Policy by Council by 30 June 2021	Records Management Policy NOT Approved by Council by 30 June 2021	Approval of Records Management Policy by Council in the year ending 30 June 2022	Records Management Policy not approved by council in the year ended 30 June 2022	Not Achieved	The policy was developed but not approved due delays on consultation process between internal and external stakeholders.	Management to priorities and Fastrack the approval and adoption of the policy by 31 October 2022.

FIN 1.1		To transform the Dannhauser into a performance driven Municipality	% Performance assessment conducted on all service providers with signed SLAs on a quarterly basis in the Year ended 30 June 2022	Quarterly	Develop 4 quarterly performance report on external service providers with signed SLAs	Developed 4 quarterly performance reports on external service providers with signed SLAs	4 x Quarterly Assessment of 100% of the service providers with signed SLA for performance in the year ending 30 June 2022.	4 quarterly reports	Achieved		
FIN 1.2		To keep the Municipal Workfo	Number of quarterly Departmental meetings conducted & submitted to	Quarterly	Conduct 2 Departmental Meetings by 30 June 2021	2 x Quarterly departmental meetings conducted	4 x Quarterly Departmental meetings conducted &	3 departmental meeting conducted	Not achieved	The CFO was still an acting MM during quarter four. Therefore,	Currently the management from the Finance department

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		rice well informed	MANCO in the year ending 30 June 2022	
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by 30 June 2020	submitted to MANCO in the year ending 30 June 2022			the finance department could not convene its meetings due to the CFO being swamped with acting responsibilities.	convenes meetings every Monday. Going forward, the finance department will conduct its departmental meetings in addition to the Monday's Meetings.
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CO RP 1.1	3.6 .3	To provid e skills develo pment progra mmes for	Date of Compilation and submission of the 2021/2022 WSP in the year ending 30 June 2022	Quart er 4	Submission of the 2021/2022 WSP to LGSETA by 30 April 2022	WSP approved and submitted to LGSETA by 30 Apr 2021	submission of the 2021/2022 WSP to LGSETA by 30 April 2022 in the year ending 30 June 2022	Submitted on 29 April 2022	Achiev ed	N/A	N/A
CO RP 1.2	3.6 .1 / 3.6 .3	Staff, Counci llors	% Of budget spent on the WSP for the year ending 30 June 2022	Annu ally	100% spending on WSP by 30 June 2021	67% spending on WSP by 30 June 2021	100% spending of the budgeted amount on WSP in the year ending 30 June 2022	54%	Not achiev ed	Trainings disrupted by the processes leading to Local govt elections and resignation of senior	The WSP Plan has been developed. Managemen t will ensure that the Plan is adhered to.

										managemen t	
CO RP 1.3	3.6 .1		Date of review & approval of the Human Resource Development Strategy in the year ending 30 June 2022	Quart er 1	The Review of the Human Resource Development Strategy and adoption by Council by 25 Oct 2021	Human Resource Developme nt Strategy not reviewed by 25 Oct 2020	Review & approve of the Human Resource Development Strategy and adoption by Council by 25 Oct 2021 in the year ending June 2022	Council resolution not obtained	Not Achiev ed	Stakeholder engagement could not be finalised due to suspension of union leaders and resignation of senior managers, resulting in the stalling of the review process	Managemen t to prioritise the review process consulting unions and workshoppi ng Council members

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CO RP 1.4	3.6 .1 / 3.6 .2		Number of Employees and Councillors Trained per Quarter by 30 June 2022	Quart erly	Annual Progress report on the Employees and Councillors trained	Annual Progress report on the Employees and Councillors trained	4 x quarterly Progress reports on the Employees and Councillors trained by 30 June 2022	4 Quarterly reports were submitted. No trainings conducted	Not achiev ed	Trainings disrupted by the processes leading to Local govt elections and resignation of senior managemen t	The WSP Plan has been developed. Managemen t will ensure that the Plan is adhered to.
CO RP 1.5			Number of Departmental meetings conducted per quarter &	Quart erly	Conduct 2 Departmental Meetings by 30 June 2021	Conducted 2 Department al Meetings	4 x Quarterly Departmental meetings conducted in	2 meetings conducted during the year	Not achiev ed	The HOD did not have enough time as she was	A substantive HOD has

			submitted to MANCO in the year ended 30 June 2022			by 30 June 2021	the year ending 30 June 2022			acting as MM	been appointed.
CO RP 1.7	3.6 .6	To imple ment a refined organi sation al structu re	Date of review of the 2021/2022 organisational structure for the year ended 30 June 2022	quart er 4	Review & adoption of Organisation al Structure by Council before 30 July 2021	Organisatio nal Structure not adopted by Council by 30 July 2020	Review and adoption of Organisational Structure before 31 May 2022 by Council by 30 July 2021	Adopted on 07 Dec 2021	Not achiev ed	The council members were on recess the organogram was approved by newly elected council	A new council has been inaugurated and approved the organogram on the 7 th December 2021

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CO RP 1.8	3.6 .8	To imple ment a refined organi sation al structu re	"Number of vacant posts filled in the year ending 30 June 2020		4 Progress report prepared and submitted by the end of each Quarter	4 x Progress report prepared and submitted by the end of each Quarter	Filling of 22 Vacant posts in the year ending 30 June 2022	9 positions filled	Not achiev ed	The appointment s of other vacant positions were put on hold due to financial constraints	The critical positions will be prioritized in the next financial year in line with financial availability.
CO RP 1.9		To transfo rm the Dannh auser into a perfor	% Implementations on a quarterly basis of Council resolutions	Quart erly	Prepare 4 Status quo Reports on Resolutions taken at Council,	4x Status quo Reports on Resolutions taken at Council, Portfolio and	100% implementation s of council resolutions on a quarterly basis in the financial year	100%	Achiev ed		

		mance driven Munici pality			Portfolio and ExCo	ExCo prepared	ending 30 June 2022				
CO RP 1.10		To transfo rm the Dannh auser into a perfor mance driven Munici pality	% Of SLA's signed within one month of awarding of the contracts in the year ending 30 June 2022	Quart erly	Progress report on external service providers with signed SLA within1 month prior to commencem ent	4x Progress reports on external service providers with signed SLA within1 month prior to commence ment	Sign 100% of SLAs within one month of the awarding of the contract in the year ending 30 June 2022	N/A	Not Applic able	All awards made during the year were Supply and delivery	

CO RP 1.11		To transform the Dannhauser into a performance driven Municipality	% of Performance assessment conducted on all service providers with signed SLAs on a quarterly basis in the Year ended 30 June 2022	Quarterly	Develop 4 quarterly performance reports on external service providers with signed SLAs by 30 June 2021	Developed 4 quarterly performance reports on external service providers with signed SLAs by 30 June 2021	4 x Quarterly Assessment of 100% of the service providers with signed SLA for performance in the year ending 30 June 2022.	4 reports	Achieved		
TEC H 1.1	7	To transform the Dannhauser into a	% Of SLA's signed within one month of awarding of the contracts in the	Quarterly	Develop 4 quarterly performance report on external service	Developed 4 quarterly performance report on external service	Sign 100% of SLAs within one month of the awarding of the contract in	100% SLA signed within one month of	Achieved		

		performance driven Municipality	year ending 30 June 2022		providers with signed SLAs by 30 June 2021	providers with signed SLAs by 30 June 2021	the year ending 30 June 2022	awarding the contract.			
TECH 1.2		To keep the Municipal Workforce well informed	Number of Departmental meetings conducted per quarter & submitted to MANCO in the year ended 30 June 2022	Quarterly	Conduct 2 Departmental Meetings by 30 June 2021	Conducted 0 Departmental Meetings by 30 June 2021	4 x Quarterly Departmental meetings conducted in the year ending 30 June 2022	1 Meeting conducted in Q2	Not achieved	Capacity constraints In Q4 the Director Technical services was off sick Change in management	Management to develop the departmental calendar which will set the possible dates of the departmental meetings. Management

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											t to abide by these dates to be reflected on the departmental calendar and hold departmental meeting as per the calendar.	
CO M 1.1	7	To transform the Dannhauser	% of Performance assessment conducted on all service providers with signed SLAs	Quarterly	Develop quarterly performance report on external	4	4 quarterly performance reports on external service	4 x Quarterly Assessment of 100% of the service providers with	4 x Quarterly Performance reports prepared in the year	Achieved	N/A	N/A

		into a performance driven Municipality	on a quarterly basis in the Year ended 30 June 2022		service providers with signed SLAs by 30 June 2021	providers with signed SLAs developed by 30 June 2022	signed SLA for performance in the year ending 30 June 2022.	ended 30 June 2022			
CO M 1.2		To keep the Municipal Workforce well informed	Number of Departmental meetings conducted per quarter & submitted to MANCO in the year ended 30 June 2022	Quarterly	Conduct 2 Departmental Meetings by 30 June 2021	Conducted 2 Departmental Meetings by 30 June 2021	4 x Quarterly Departmental meetings conducted in the year ended 30 June 2022	4 x Quarterly Departmental meetings conducted	Achieved	N/A	N/A
KPA 2: Basic Service Delivery (Weighting = 5%)											

Outcome 9 Indicator: Output 2 - Improving Access to Basic Services											
CO M 2.1		To provid e educat ional and recreat ional	Number of book exchange programmes conducted in the financial year ended 30 June 2022	Annu ally	New	New	Conduct 2 annual book exchange programmes in the year ending 30 June 2022	Conduct 2 annual book exchange programme s in the year ending 30 June 2022	Achiev ed	N/A	N/A
CO M 2.1. 1		service s to the comm unity	Number of annual library week programmes conducted	Annu ally	New	New	Conduct 1 X library week program in the year ending 30 June 2022	Conducted 1 X library week program	Achiev ed	N/A	N/A

CO M 2.2	3.1 0.1 9	To direct law enforcement to improve safety and security	Number of roadblocks conducted per quarter in the financial year ending 30 June 2022	Quarterly	Conduct 20 Roadblocks by 30 June 2021	14 Roadblocks conducted by 30 June 2021	Conduct 20 Roadblocks in the year ending 30 June 2022	26 Roadblocks conducted in the year ended 30 June 2022	Achieved	N/A	N/A
CO M 2.3	3.1 0.1 9	To direct law enforcement	Number of roadblocks conducted per quarter with Stakeholders	Quarterly	4 Quarterly Report on Roadblocks Conducted in partnership	4 Quarterly Reports on Roadblocks Conducted in	Conduct 4 x quarterly roadblocks with Stakeholders (RTI & SAPS)	7 roadblocks conducted with Stakeholder	Achieved	N/A	N/A

		to improv e safety and securit y	(RTI & SAPS) in the year ending 30 June 2022		with stakeholders (RTI & SAPS)	partnership with stakeholder s (RTI & SAPS) produced	in the year ending 30 June 2022.	s (RTI & SAPS)			
CO M 2.4	3.7 .7	To regular ly provid e effectiv e	% Of Indigent households earning less than R3800 per month with access to free basic services(refuse)	Quart erly	New	New	100% of the indigents must be granted access to refuse in the year ending 30 June 2022	100% of the indigents granted access to refuse removal	Achiev ed	N/A	N/A

CO M 2.6		service s to the Comm unity in order to create clean	Number of households provided with refuse removal in the year ending 30 June 2022	Quart erly	New	New	Provision of 1665 HHs with refuse removal in the year ending 30 June 2022	1665 HHs provided with refuse removal	Achiev ed	N/A	N/A
CO M 2.7	3.7 .7	and safe enviro nment	Number of Business units provided with refuse removal in the year ending 30 June 2022	Quart erly	New	New	Provision of 135 business units with refuse removal in the year ending 30 June 2022	135 business units provided with refuse removal	Achiev ed	N/A	N/A

CO M 2.8			Number of small holdings households in the outlying areas of Dannhauser provided with refuse removal services in the year ending 30 June 2022	Quart erly	New	New	Provision of 3 034 small HHs with refuse removal services in the year ending 30 June 2022	3 034 small HHs provided with refuse removal services	Achiev ed	N/A	N/A
CO M 2.9			Number of indigent households earning less than R3800 per month with access to Refuse removal	Quart erly	New	New	Provision of 94 indigent HHs with free refuse removal in the year ending 30 June 2022	94 indigent HHs provided with free refuse removal	Achiev ed	N/A	N/A

			provided with free refuse removal in the year ending 30 June 2022								
TEC H 2.1	7 / 7.3 .7. 2	Constr uction of New Municipal Offices	% Stage of Completion of the Construction of the Municipal Office Building in the year ending 30 June 2022	Quart erly	4 x Progress Reports on the Construction of New Offices by 30 June 2021	4 x Progress Reports on the Construction of New Offices by 30 June 2021	90% stage of Completion of the Construction of the Municipal Office Building in the year ending 30 June 2022	91% Completion	Achieved		
TEC H 2.2	7 / 7.3	To Create a	Number of textile incubator	Quart erly	4 x Progress Report on the Construction	4 x Progress Reports on the	Complete the 1x construction of the textile	0 textile incubator infrastructure constructed.	Not achieved	There were delays in liaising with	Management to liaise with the

	.7. 2	climate condu cive for sustain able econo mic Growt h and job creatio n	infrastructure Constructed of the in the year ending 30 June 2022		of Textile Incubator Infrastructure by 30 June 2021	Constructio n of Textile Incubator Infrastructur e by 30 June 2021	incubator infrastructure in the year ending 30 June 2022	However, Progress report on the Textile infrastructur e incubator as at 30 June 2022 revealed that the project have two Blocks namely, the Main block and Ablution block.		relevant stakeholder s which ultimately resulted in delays in obtaining the completion certificate.	project manager and Eskom to provide network planning report and signing of memorandu m of understandi ng.
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								<p>The overall completion progress of the activities under Main block was 99,33% and the overall completion of the activities under Ablution block was 96% as per the progress report dated June 2022.</p>		
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TEC H 2.3. 1	7 / 7.3 .7. 2	To facilitat e the provisi on of housin g in line with the nation al and provin cial norms and	Number of houses constructed for victims of disaster in wards 4 for year ended 30 June 2022	Quart erly	New measure	New measure	5 Houses constructed in the year ending 30 June 2022	0 Houses completed as at 30 June 2022. However, houses had four main construction stages, the progress report revealed the following progress on the construction stages as at	Not achiev ed	The project was delayed due to the finalisation of the NHBRC processes.	Managemen t to Fastrack the engagement process with NHBRC for issuing of the approval/ certificate.
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		standards						30 June 2022: Foundation : 100% Complete. Wall-plates: 100% Complete. Roofing: 0% Complete. Completion stage: 0% complete.		
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TEC H 2.3. 2	7 / 7.3 .7. 2	To facilitat e the provisi on of housin g in line with the nation al and provin cial norms and	Number of houses constructed for victims of disaster in wards 5 for year ended 30 June 2022	Quart erly	4 x Progress Report on Houses Built in Wards 3, 5, 7, 8, & 12 by 30 June 2021	4 x Progress Reports on Houses Built in Wards 3, 5, 7, 8, & 12 by 30 June 2021	5 x Houses constructed for victims of disaster in the year ending 30 June 2022	0 Houses completed as at 30 June 2022. However, houses had four main construction stages, the progress report revealed the following progress on the construction stages as at	Not achiev ed	The project was delayed due to the finalisation of the NHBRC processes.	Managemen t to Fastrack the engagement process with NHBRC for issuing of the approval/ certificate.
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		standards						30 June 2022: Foundation : 100% Complete. Wall-plates: 100% Complete. Roofing: 0% Complete. Completion stage: 0% complete.		
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TEC H 2.3. 3	7 / 7.3 .7. 2	To facilitat e the provisi on of housin g in line with the nation al and provin cial norms and	Number of houses constructed for victims of disaster in wards 7 for year ended 30 June 2022	Quart erly	4 x Progress Report on Houses Built in Wards 3, 5, 7, 8, & 12 by 30 June 2021	4 x Progress Reports on Houses Built in Wards 3, 5, 7, 8, & 12 by 30 June 2021	5 x Houses constructed for victims of disaster in the year ending 30 June 2022	0 Houses completed as at 30 June 2022. However, houses had four main construction stages, the progress report revealed the following progress on the construction stages as at	Not achiev ed	The project was delayed due to the finalisation of the NHBRC processes.	Managemen t to Fastrack the engagement process with NHBRC for issuing of the approval/ certificate.
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		standards						30 June 2022: Foundation : 100% Complete. Wall-plates: 100% Complete. Roofing: 0% Complete. Completion stage: 0% complete.		
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TEC H 2.3. 4	7 / 7.3 .7. 2	To facilitat e the provisi on of housin g in line with the nation al and provin cial norms and	Number of houses constructed for victims of disaster in wards 13 for year ended 30 June 2022	Quart erly			5 x Houses constructed for victims of disaster in the year ending 30 June 2022	0 Houses completed as at 30 June 2022. However, houses had four main construction stages, the progress report revealed the following progress on the construction stages as at	Not achiev ed	The project was delayed due to the finalisation of the NHBRC processes.	Managemen t to Fastrack the engagement process with NHBRC for issuing of the approval/ certificate.
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		standards						30 June 2022: Foundation : 100% Complete. Wall-plates: 100% Complete. Roofing: 0% Complete. Completion stage: 0% complete.		
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TEC H 2.4	7 / 7.3 .7. 2	To facilitat e the provisi on of housin g in line with the nation al and provin cial norms and	Number of houses constructed in phase 1 Buhlebomzinyathi for year ended 30 June 2022	Quart erly	4 x Progress Report on Houses built at Ubuhlebomzi nyathi by 30 June 2021	4 x Progress Report on Houses built at Ubuhlebom zinyathi by 30 June 2021	167 Houses constructed in the year ending 20 June 2022	156 houses constructed as per the progress report.	Not achiev ed	The delays were due to social issues and the target was eventually not met.	To review the target and KPI prior the adoption of the adjustment budget and revised SDBIP for 2022/2023 financial year.
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		standards									
TECH 2.5	7.3.2	To Provide Public Amenities	% Stage of Completion of the Construction of a Testing Centre in the year ending 30 June 2022	Quarterly	4 x Progress Report on Construction of Testing Centre (Phase 2) by 30 June 2021	4 x Progress Reports on Construction of Testing Centre (Phase 2) by 30 June 2021	90% Completion of the construction of a testing Station in the year ending 30 June 2022	75% Completion as per progress report	Not achieved	The target was not met due to budget constraints and poor performance of the initial appointed Service Provider	To reprioritise allocation during adjustment budget process.

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TEC H 2.7		To Provid e Public Amenit ies	% Stage of Completion of the Construction of Childcare facility in the year ending 30 June 2022	Quart erly	4 x Progress Reports on Provision of Child Care Facility in Ward 1 by 30 June 2021	4 x Progress Reports on Provision of Child Care Facility in Ward 1 by 30 June 2021	60% completion of the construction of a Childcare facility in the year ending 30 June 2022	56% completion as progress report	Not achiev ed	Budgetary constraints and reprioritisa tion of the budget and limited capacity in the Municipality.	Effect monitoring of the project reprioritise allocation of the budget during adjustment budget
TEC H 2.8	7,1 3	To Provid e Public Amenit ies	% Stage of Completion of the Construction of a Community Hall (Ward 13) in the	Quart erly	4 x Progress Reports on the Construction of Ward 13 Community	4 x Progress Reports on the Constructio n of Ward 13 Community	60% completion of the construction of the Community Hall (Ward 13) in the year	The progress report shows that the construction	Achiev ed		

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			year ending 30 June 2022		Hall by 30 June 2021	Hall by 30 June 2021	ending 30 June 2022	is 64% complete			
TEC H 2.9.1	7,13	To Provide Public Amenities	% Stage of Completion of the Construction of a Community Hall (Ward 9) in the year ending 30 June 2022	Quarterly	New	New	60% completion of the construction of the Community Hall (Ward 9) in the year ending 30 June 2022	The project is still on the planning stage	Not achieved	The SCM processes were not finalised.	To review target in the 2022/2023 financial year for alignment.
TEC H 2.9.2		To Provide Public Amenities	% Stage of Completion of the Construction of a Community Hall (Ward 10) in the	Quarterly	New	New	60% completion of the construction of the Community Hall (Ward 10)	The project is still on the planning stage	Not achieved	The SCM processes were not finalised.	To review target in 2022/2023 financial year for alignment.

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			year ending 30 June 2022				in the year ending 30 June 2022				
TEC H 2.10		To Provid e Public Amenit ies	% Stage of Completion of the Construction of a Sports Combo (Ward 3) in the year ending 30 June 2022	Quart er 3 & 4	New	New	90% of Completion of the Construction of a Sports Combo (Ward 3) in the year ending 30 June 2022	The project is still on the planning stage	Not achieved No progress on this project	Budget constraints and reprioritisation of the budget.	To review target in 2022/2023 financial year for alignment.
TEC H 2.10 .1		To Provid e Public	% Stage of Completion of the Construction of a	Quart er 3 & 4	New	New	90% of Completion of the Construction of	The project is still on the planning stage	Not achieved	Budget constraints and reprioritisation	To review target in 2022/2023 financial

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		Amenities	Sports Combo (Ward 10) in the year ending 30 June 2022				a Sports Combo (Ward 10) in the year ending 30 June 2022		No progress on this project	on of the budget.	year for alignment.
TECH 2.10.2		To Provide Public Amenities	% Stage of Completion of the Construction of a Sports Combo (Ward 12) in the year ending 30 June 2022	Quarter 3 & 4	New measure	New measure	90% of Completion of the Construction of a Sports Combo (Ward 12) in the year ending 30 June 2022	The project is still on the planning stage	Not achieved No progress on this project	Budget constraints and reprioritisation of the budget.	To review target in 2022/2023 financial year for alignment.

TEC H 2.11		To Provid e Public Amenit ies	Constructions of the Durnacol Sports centre	Quart erly	New measure	New measure	Completion of the construction of the Durnacol Sports Centre in the year ending 30 June 2022	20% completion	Not achiev ed	The project was delayed due to disputes lodged by service providers that were disqualified in the SCM processes.	Matter was eventually resolved, and the contractor is currently on site.
TEC H 2.13 .1		To Provid e Public	% Stage completion of the construction of Water Harvesting in Ward 1 in the	Quart erly	4 x Progress Reports on Water Harvesting in Ward 1,4 & 6	4 x Progress Reports on Water Harvesting in Ward 1,4	Completion of 60% construction of Water harvesting ward 1 in the	60% completion	Achiev ed		

		Amenities	year ending 30 June 2022		by 30 June 2021	& 6 by 30 June 2021	year ending 30 June 2022				
TECH 2.13.2		To Provide Public Amenities	% Stage completion of the construction of Water Harvesting in Ward 4 in the year ending 30 June 2022	Quarterly	4 x Progress Reports on Water Harvesting in Ward 1,4 & 6 by 30 June 2021	4 x Progress Reports on Water Harvesting in Ward 1,4 & 6 by 30 June 2021	Completion of 60% construction of Water harvesting ward 4 in the year ending 30 June 2022	No progress	Not achieved	Budget constraints and reprioritisation of the budget.	To review target in2022/2023 financial year for alignment.
TECH 2.13.3		To Provide Public Amenities	% Stage completion of Water Harvesting in Ward 6 in the year ending 30 June 2022	Quarterly	4 x Progress Reports on Water Harvesting in Ward 1,4 & 6	4 x Progress Reports on Water Harvesting in Ward 1,4	Completion of 60% construction of Water harvesting ward 6 in the	No progress	Not achieved	Budget constraints and reprioritisation of the budget.	To review target in2022/2023 financial year for alignment.

					by 30 June 2021	& 6 by 30 June 2021	year ending 30 June 2022				
TEC H 2.13 .4		To Provid e Public Amenit ies	% Stage completion of Water Harvesting in Ward 11 in the year ending 30 June 2022	Quart erly	New measure	New measure	Completion of 60% construction of Water harvesting ward 11 in the year ending 30 June 2022	No progress	Not achiev ed	Budget constraints and reprioritisa tion of the budget.	To review target in2022/2023 financial year for alignment.
TEC H 2.14	7.3 .7. 2	To ensure safe Rural Road infrastr	Length of road rehabilitated through construction of the Rural gravel road in Ward 8	Quart erly	4 x Progress Reports on the construction of rural gravel roads in ward	4 x Progress Reports on the construction of rural gravel roads	Completion of 1.71km constructions of the Rural gravel road rehabilitation in	1.71km	Achiev ed		

		ucture networ ks			8 by 30 June 2021	in ward 8 by 30 June 2021	Ward 8 in the year ended 30 June 2022				
TEC H 2.14 .1	7.3 .7. 2	To ensure safe Rural Road infrastr ucture networ ks	Length of road rehabilitated through construction of the Rural gravel road in Ward 12	Quart erly	New Measure	New Measure	Completion of 1.98km construction of the Rural gravel road rehabilitation in Ward 12 in the year ended 30 June 2022	1.98km	Achiev ed		
TEC H 2.16 .1	7.3 .7. 2	To ensure safe urban	% Stage of completion on the construction of Urban Road in	Quart erly	4 x Progress Reports on the construction	4 x Progress Reports on the construction	90% completion of the construction of	90%	Achiev ed		

		road infrastr ucture networ ks	Ward 2 in the year ending 30 June 2022		of Urban roads in Ward 2 by 30 June 2021	of Urban roads in Ward 2 by 30 June 2021	Urban Road in ward 2 in the year ending 30 June 2022				
TEC H 2.16 .2	7.3 .7. 2		% Stage of completion on the construction of Urban Road in Ward 3 in the year ending 30 June 2022	Quart erly	New Measure	New Measure	90% completion of the construction of Urban Road in ward 3 in the year ending 30 June 2022	100%	Achiev ed		
TEC H 2.17		To ensure safe	% Stage of completion on the construction of	Quart erly	New Measure	New Measure	90% stage of Completion of the	47% Complete	Not achiev ed	Budget constraints and	To review target in2022/2023

		urban road infrastructure networks	office road in Ward 2 in the year ending 30 June 2022				Construction of the Office roads and parking in the year ending 30 June 2022			reprioritisation of the budget.	financial year for alignment
TEC H 2.17 .1	7.3 .7. 2	To provide access to refuse for households	Number of houses provided with electrification infill (Ward 1) in the year ending 30 June 2022	Quarterly	4 x Progress Reports on Households electrification-Infill in Wards 1, 3 & 9 by 30 June 2021	4 x Progress Reports on Households electrification-Infill in Wards 1, 3 & 9 by 30 June 2021	35 houses to be provided with electrification infill (Ward 1) in the year ending 30 June 2022	The electrification infills were to be provided in three (3) locations/zones that are situated in ward 1. The	Not achieved	Limited funding. The project is based on approval by Eskom after they have made their assessment / evaluation (for	Management to engage Eskom regularly/periodically in all processes of Electrification infills projects

					<p>progress report on the project as at 30 June 2022 revealed the following progress made on each location/ zone:</p> <p>Nyonende: Complete, 20 houses connected with the electrificatio</p>		<p>example, in this case Eskom only approved electrificatio n of 33 houses instead of 35). Therefore, this revealed lack of coordination between the Municipality and Eskom.</p>	<p>planning prior the project approval and implementat ion.</p>
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					<p>n infills and energised by Eskom.</p> <p>Hlonyane: Complete, 8 houses connected with the electrification infills. However, the municipality is still awaiting the outage date/ date of</p>		
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					<div>energising from Eskom.</div> <div>Skitneck: Complete, 5 houses connected with the electrificatio n infills. However, the municipality is still awaiting outage date/ date of</div>		
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								energising from Eskom.			
TEC H 2.17 .2		To provide access to refuse for householders	Number of houses provided with electrification infill (Ward 2) in the year ending 30 June 2022	Quarterly	New Measure	New Measure	43 houses to be provided with electrification infill (Ward 2) in the year ending 30 June 2022	12 Houses provided with electrification infills as at 30 June 2022 as completion certificate. The electricity in these houses have been	Not achieved	Limited funding. The project is based on approval by Eskom after they have made their assessment / evaluation (for example, in this case Eskom only approved	Management to engage Eskom regularly/ periodically in all processes of Electrification infills projects planning prior the project approval

								energised by Eskom.		electrification of 12 houses instead of 43). Therefore, this revealed lack of coordination between the Municipality and Eskom.	and implementation.
TEC H 2.18 A		To provide access	The percentage of indigent households earning less than	Quarterly	New measure	New measure	100% of the indigents granted access to refuse in the	100%	Achieved		

		to refuse for house holds	R3800 per month with access to free basic services (electricity)				year ended 30 June 2022				
TEC H 2.19		To Create a climate conducive for sustainable economic Growth and	Date of development of industrial water and sanitation in ward 2 in the year ending 30 June 2022	Quarterly	New measure	New measure	Development of Industrial water and sanitation in Ward 2 before 31 May 2022 in the year ending 30 June 2022	Industrial water and sanitation not developed	Not achieved	There were delays in the SCM processes due to bid committees being affected by change in management.	To liaise with SCM to Fastrack the appointment of the newly appointed HOD's to be the members of bid committees.

		job creatio n								
TEC H 2.20			Date of review and submission of the Industrial Precinct Plan in ward 2 by June 2022	Quart erly	Council Adoption of Urban Precinct plan by 30 June 2021	No Council Adoption of Urban Precinct plan by 30 June 2021	Review and submission of the Industrial Precinct Plan in ward before 31 May 2022 in the year ending June 2022	1 Dannhauser Urban Precinct Plan	Achiev ed	
KPA 3: Local Economic Development (Weighting = 30%)										
Outcome 9 Indicator: Output 3 - Implementation of the Community Work Programme										

OM M 3.2	3.1 0.4 .6. 7		Date of Adoption of the LED strategy by council in the year ending 30 June 2022	Quarter 4	Council Adoption for LED Strategy by 26 May 2021	LED Strategy not adopted by Council by 26 May 2021	Adoption of LED strategy before 26 May 2022 by council in the year ending 30 June 2022	LED Strategy not Adopted by 26 May 2022 by council in the year ending 30 June 2022	Not Achieved	Stakeholders' engagement not done	Engagement of stakeholders in the next financial year by 31 May 2023.
OM M 3.3			Date Adoption of Investment Promotion & Facilitation Strategy by the council in the year	Quarter 4	Council Adoption of Investment Promotion & Facilitation Strategy by 29 Nov 2020	No Council Adoption of Investment Promotion & Facilitation Strategy by 29 Nov 2020	Adoption of Investment Promotion & Facilitation Strategy before 26 May 2022 by council in	The Investment Promotion & Facilitation Strategy not adopted by council	Not Achieved	Stakeholders' engagement not done	Engagement of stakeholders in the next financial

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			ending 30 June 2022				the year ending 30 June 2022				year by 31 May 2023.
OM M 3.4			Date of Adoption of Tourism Strategy by Council by 30 June 2022	Quarter 4	Council Adoption of 'Tourism Strategy by 29 Nov 2020	No Council Adoption of 'Tourism Strategy by 29 Nov 2020	Tourism Strategy adoption by Council in the fourth quarter in the year ending 30 June 2022	The Tourism Strategy not adopted by council	Not Achieved	Stakeholders' engagement not done	Engagement of stakeholders in the next financial year by 31 May 2023.
OM M 3.6			Date of Establishment of LED Forum by council in the year ending 30 June 2022	Quarter 4	Established LED Forum by 30 June 2021	LED Forum not established by 30 June 2021	Establishment of the LED Forum in the fourth quarter in the year	LED Forum not established by council	Not Achieved	Director Planning Was vacant	Established LED Forum by 30 June 2021

							ending 30 June 2022				
OM M 3.7			Number of Jobs created through SMME's in the year ending 30 June 2022	Quarterly	4 x Progress Report on the 'creation of 112 jobs by 30 June 2021	4 x Progress Report on the 'creation of 112 jobs by 30 June 2021	400 jobs created through SMME's	700 Jobs created	Achieved	N/A	N/A
KPA 4: Good Governance and Public Participation (Weighting = 35%)											
Outcome 9: Output 7- Single Window of Coordination & Output 5: Deepen democracy through a refined Ward Committee model											
OM M 4.1	3.1 2.7	Functional IGR structures	Number of quarterly Mayor's Forum meetings attended in the year ending 30 June 2022	Quarterly	Attend 4 quarterly Mayors' Forum meetings as per DM	0 Mayor's Forum meetings attended as per DM invitation by	Attend 4 x quarterly Mayor's Forum meetings in the year ending 30 June 2022	Attended 1 x quarterly Mayor's Forum meeting	Not Achieved	No invitation from the District Municipality	Review target in the next financial year by 28

					invitation by 30 June 2021	30 June 2021					February 2023.
OM M 4.2	3.1 2.7		Number of quarterly MM's Forum meetings attended in the year ending 30 June 2022	Quarterly	Attend 4 quarterly MM's Forum meetings as per DM invitation by 30 June 2021	Attended 2 quarterly MM's Forum meetings as per DM invitation by 30 June 2021	Attend 4 X Quarterly MM's Forum meetings in the year ending 30 June 2022	No Quarterly MM's Forum meetings attended in the year ending 30 June 2022	Not Achieved	No invitation from the District Municipality	Review target in the next financial year by 28 February 2023.
OM M 4.3	9	To ensure progressive compliance	Date of adoption of reviewed 2021/22 PMS Policy Framework by council in the	Quarter 1	Adoption of PMS Policy Framework Review 2020/2021 by	PMS Policy Framework Review 2020/2021 adopted by Council by	Adoption of Reviewed PMS Policy Framework 2021/2022 before 31 July	Reviewed 2021/2022 PMS Policy Framework adopted by	Achieved	N/A	N/A

		with instituti onal and govern ance require ments	year ending 30 June 2022		Council by 31 July 2020	09 September 2020	2021 by Council in the year ending 30 June 2022	Council by 28 July 2021			
OM M 4.4	9	To ensure progre ssive compli ance with instituti onal	Number of Quarterly Organisational PMS Reports submitted to Council in the year ending 30 June 2022	Quart erly	4 Quarterly Organisation al PMS implementati on reports to Council by 30 June 2021	1 Quarterly Organisatio nal PMS implementat ion reports to Council by 30 June 2021	submit 4 x Quarterly Organisational PMS implementation reports to Council in the year ending 30 June 2022	No Quarterly Organisatio nal PMS implementat ion reports submitted to Council in the year	Not Achiev ed	The non- submission of 4 quarterly performanc e reports were due to capacity constraints	Managemen t to ensure adherence to the approved PMS Policy in the 2022/2023

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		and govern ance require ments						ending 30 June 2022		and lack of monitoring on the implementat ion of PMS and other related statutory requirement s.	financial year.
OM M 4.5	9	To ensure progre ssive compli ance with	Number of Performance Agreements signed by 31 July 2021 and uploaded on website and	Quart er 1	Signed 5 PAs within one calendar month after beginning of financial year (31 Jul 2020)	Signed 5 PAs within one calendar month after beginning of financial	5xPAs signed within one calendar month after beginning of financial year (31 Jul 2021) and	All 5xPAs were not signed within one calendar month after beginning of	Not Achiev ed	Failure to secure appointment with the leadership for signing performanc	Managemen t to prioritise monitoring implementat ion of in the 2022/2023

		institutional and governance requirements	submitted to MEC within 14 days of approval		and uploaded on website within 14 days and submitted to MEC within 14 days of approval (14 Aug 2020)	year (31 Jul 2020) and uploaded on website within 14 days and submitted to MEC within 14 days of approval (14 Aug 2020)	uploaded on website within 14 days and submitted to MEC within 14 days of approval (14 Aug 2021)	financial year as all the PAs reflect a signed date of 03 August 2021.		agreements prior submitting to MEC, due shift of focus as local government elections were closer.	financial year.
OM M 4.6	9	To ensure progressive compliance	Number of Quarterly performance assessments coordinated and conducted (Sect	Quarterly as per 2006 Regul	Informal/verbal assessment provided performance is satisfactory	Informal assessment conducted in quarter 2	4 x quarterly Performance assessments to be conducted (2 x Informal/verbal	No quarterly Performance assessments conducted in the year	Not Achieved	No Co-ordination internal due to capacity constraints	Fast track filling of the PMS officer position and prioritise assessment

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		with instituti onal and govern ance require ments	54/56 Managers) in the year ending 30 June2022	ation s	& Formal performance assessment		& 2 x Formal) in the year ending 30 June 2022	ending 30 June 2022			s as per the approved policy by 31 December 2022.
OM M 4.7	2	To ensure progre ssive compli ance with instituti onal	Date of adoption of 2021/22 Mid- year Performance Report by council in the year ending 30 June 2022	Quart er 3	Submit 2020/2021 Mid-year performance report prepared as part of Sect 72, to the Mayor by 20	Prepared and submitted 2020/2021 Mid-year performanc e report to Council by 20 Jan 2021	Submit 2021/2022 Mid-year performance report and adoption by Council by 25 Jan 2022 in the	Prepared and submitted 2021/2022 Mid-year performanc e and adoption by Council by	Achiev ed	N/A	N/A

		and govern ance require ments			Jan 2021 and adopted by Council by 20 Jan 2021		year ending 30 June 2022	25 Jan 2022 in the year ending 30 June 2022			
OM M 4.8	3.1 0.1 1/ 3.1 0.1 2 / 3.1 0.1	To imple ment (social cohesi on) special progra ms that emppo wer all individ uals	Number of Special programmes coordinated per quarter in the year ending 30 June 2022	Quart erly	Co-ordinate 4 special programmes by 30 June 2021	4 x progress report for special programme co-ordinated by 30 June 2021	4 x Quarterly Special Programmes to be coordinated in the year ending 30 June 2022	2 x Special Programme s Co- ordinated in the year ended 30 June 2022	Not Achiev ed		
OM M 4.9	3 / 3.1 0.1 4 /	within the munici pal jurisdic tion, regardi	Number of families and NPO's supported through destitute	Quart erly	4 x Progress Report (with the number of) on Special	4 x Progress Report (with the number of) on	4 x Progress Reports indicating number of	4 x Progress Report (with the number of) on	Achiev ed	N/A	N/A

	3.1 0.1 5 /3. 10. 16 /3. 10. 17 /3. 10. 18	ng arts and culture , sports and recreation, HIV and AIDS, gender , wome n, and childre n	policy in the year ending 30 June 2022		program for Mayor to needy families and NPO's supported by 30 June 2021	Special program for Mayor to needy families and NPO's supported by 30 June 2021	families and NPO's supported by Mayor per quarter by 30 June 2022	Special program for Mayor to needy families and NPO's supported by 30 June 2022			
OM M 4.11	3.1 2.7	To ensure that IGR structu	Number of Quarterly IA Forum meetings attended in the	Quart erly	Attend 4 IA Forum as per DM invitation by 30 June 2021	No IA Forum meeting convened by 30 June 2021	Attend 4x IA Forum meetings as per DM invitation in the	No IA Forum meeting convened in the year	Not Achieved	No invitation received from District Municipality in the year	Managemen t to review the key performanc e indicator to

		res functio n effectiv ely within the district	year ending 30 June 2022				year ending 30 June 2022	ended 30 June 2022		ended 30 June 2022	take into account the issue of invitations by 28 February 2023.
OM M 4.12	3.1 1.1 6	To provid e reason able assura nce on the adequ	Date of approval of IA Plan by Audit Committee by 31 July 2021	Quart er 1	Approval of the 2020/21 IA Plan by AC by 31 July 2020	IA plan approved by AC by 09 December 2020	Approval of the 2021/22 IA Plan by AC by 31 July 2021 in the year ending 30 June 2022	IA plan approved by AC after 31 July 2021	Not Achiev ed	Back-to- Back consultation between Internal Audit, Managemen t, and the	Managemen t, IA, and AC to ensure adherence to the IA functional requirement s in the 2022/2023

		acy and effectiv eness of interna l control system s								Audit Committee	financial year.
OM M 4.13			% Implementations of the 2021/2022 Internal Audit Plan in the year ending 30 June 2022	Quart erly	Perform 100% of IA Plan by 30 June 2021	Performed 100% of IA Plan by 30 June 2021	Perform 100% implementation of the Internal Audit Plan in the year ending 30 June 2022	Performed 83,3 % of IA Plan in the year ended 30 June 2022	Not Achiev ed	Two projects were not executed as per Managemen t instruction	Managemen t and IA to adhere to the approved IA plan as per AC approval

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											in the 2022/2023 financial year.
OM M 4.14	3.1 3.6	To Ensure Functional Audit Committee	Number of Quarterly Audit Committee meetings coordinated in the year ending 30 June 2022	Quarterly	Co-ordinate 5 AC meetings by 30 June 2021	5 AC meetings co-ordinated by 30 June 2021	Co-ordinate 5 x AC Quarterly AC meeting in the year ending 30 June 2022	Co- ordinated 6 x AC Quarterly AC meeting in the year ending 30 June 2022	Achieved	N/A	N/A
OM M 4.15	3.1 3.6	To ensure achievement	% of Findings Addressed from 2020/2021 AG Action Plan in the	Quarter 3 & 4	4 x Progress Report on Addressing Findings	4 x Progress Report on Addressing Findings	Address 100% of Findings from 2020/21 AG Action Plan	100% of Findings from 2020/21 AG	Achieved	N/A	N/A

		of Unqual ified Audit Opinio n for 2021/2 022 with no matter s	year ending 30 June 2022		resolved from 2019/2020 AG Action Plan	resolved from 2019/2020 AG Action Plan	in the year ending 30 June 2022	Action Plan Addressed			
OM M 4.16	3.1 3.9	To imple ment and mainta in	Number of Quarterly Risk Management Committee meetings coordinated in the	Quart erly	Co-ordinate 4 RMC meeting by 30 June 2021	No RMC meetings co-ordinated by 30 June 2021	Co-ordinate 4 x quarterly RMC meeting in the year ending 30 June 2022	No RMC meetings coordinated in the year ended 30 June 2022	Not Achiev ed	Dysfunction al of the Risk Managemen t Committee	Managemen t to resuscitate RMC and prioritise the top 10 risk

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		effectiv e enterpr ise- wide risk manag	year ending 30 June 2022								register and review thereof by 30 September 2022.
OM M 4.17	3.1 3.9	ement system	Number of Risk Assessment Workshops coordinated in the year ending 30 June 2022	Quart er 3 & 4	Conduct 2 Risk Assessment Workshops by 30 June 2021	NO Risk Assessment Workshop conducted by 30 June 2021	Conduct 2 x Risk Assessment Workshops in the year ending 30 June 2022	No Risk Assessment Workshop conducted in the year ended 30 June 2022	Not Achiev ed	Dysfunction al of the Risk Managemen t Committee	Managemen t to resuscitate RMC and prioritise the top 10 risk register and review thereof by 30

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											September 2022.
OM M 4.18	3.1 3.9		Date of Adoption of the Reviewed 2021/22 Risk Management Policies and Strategies by Council in the year ending 30 June 2022	Quarter 1	2020/21 RM policies and strategies reviewed and adopted by RMC and Council by 31 July 2020	2020/21 RM policies and strategies not reviewed and adopted by RMC and Council by 31 July 2020	Review and adopt the 2021/22 RM policies and strategies by Council before 31 July 2021 in the Year ended 30 June 2022	2021/22 RM policies and strategies Not reviewed and adopted by RMC and Council by 30 June 2022	Not Achieved	Dysfunctional of the Risk Management Committee	Management to resuscitate RMC and prioritise the top 10 risk register and review thereof by 30 September 2022.

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OM M 4.19	3.1 3.9		% Of Implementation of the 2021/22 EWRMS Action Plan in the year ending 30 June 2022	Quart erly	Develop 4 EWRMS Action Plan implementati on reports and submit to RMC	0 EWRMS Action Plan implementat ion reports and submit to RMC	100% Implementation of the 2021/22 EWRMS Action Plan in the year ending 30 June 2022	0% EWRMS Action Plan implementat ion reports and submission to RMC	Not Achiev ed	Dysfunction al of the Risk Managemen t Committee	Managemen t to resuscitate RMC and prioritise the top 10 risk register and review thereof by 30 September 2022.
OM M 4.20			Date of approval of 2022/23 draft SDBIP by the		Approval of 2021/22 SDBIP Draft by Mayor within 14	2021/22 DRAFT SDBIP approved 15 June 2021,	Approval of 2022/23 SDBIP Draft by Mayor within 14 days after 2022/23	Draft SDBIP approved by the Mayor	Achiev ed	N/A	N/A

			Mayor by legislative dates		days after 2021/22 budget approval	by Mayor within 14 days after 2021/2022 budget approval	budget approval	on the 14 June 2022.			
OM M 4.21	8,0		Date of approval of 2022/23 Final SDBIP by the Mayor by legislative dates		Approval of 2021/22 Final SDBIP by Mayor within 28 days after 2021/22 budget approval	2021/22 Final SDBIP approved 23 June 2021 by Mayor within 28 days after 2021/22 budget approval	Approval of 2022/23 Final SDBIP by Mayor within 28 days after 2022/23 budget approval	2022/23 Final SDBIP approved by Mayor within 28 days after 2022/23 budget approval	Achieved	N/A	N/A

OM M 4.22	9,4	To ensure progressive compliance with institutional	Date of Adoption of the 2020/21 Draft Annual Report by Council by Legislative dates	Quarter 3	Adoption of Draft AR 2019/20 by Council by 30 March 2021	Draft AR for 2019/2020 adopted by Council by 30 March 2021	Adoption of Draft AR 2020/21 by Council before 31 January 2022 in the year ending 30 June 2022	Draft AR 2020/21 Adopted by Council before 31 January 2022	Achieved	N/A	N/A
OM M 4.23	9,4	and governance requirements	Number of days of Advertisement of Draft AR after adoption by Council as per legislation	Quarter 3	Advertise Draft AR 19/20 for 21 days after adoption	Draft AR 19/20 Advertised on 9 April 2021 for 21 days after adoption	Advertise Draft AR 2020/2021 for 21 days after adoption by council	Only published on the Municipal Website in the ending 30 June 2022.	Not Achieved	Budget constraints.	Municipal management prioritise budget for advertisements in the next financial

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											year, 2022/2023.
OM M 4.25	9,4		Date of adoption of Oversight Report (OR) on final AR by Council in the year ending 30 June 2022	Quarter 3	Adoption of OR on Final AR 2019/20 by Council by 31 May 2021	OR on Final AR 2019/20 adopted by Council by 31 May 2021	Adoption of OR on Final AR 2020/21 by Council before 31 March 2022	Only published on the Municipal Website in the ending 30 June 2022.	Not Achieved	Budget constraints.	Municipal management prioritise budget for advertisements in the next financial year, 2022/2023.
OM M 4.26	3.1 3.5	To ensure progressive	Number of Quarterly IDP Representative Forum meetings	Quarterly	Facilitation of 4 IDP RF meeting by 30 June 2021	No IDP RF meeting facilitated by	Facilitate 4 x Quarterly IDP RF meetings in	No IDP RF meeting facilitated in the year	Not Achieved	Planning and capacity constraints	Re-establish IDP RF in the next

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		compliance with institutional	facilitated in the year ending 30 June 2022			30 June 2021	the year ending 30 June 2022	ended 30 June 2022			financial year by 31 October 2022.
OM M 4.27	1.4 .1	and governance requirements	Date of adoption of the 2022/2023 IDP/Budget Process Plan by ExCo in the year ending 30 June 2022	Quarter 1	Adoption of 2022/23 IDP/Budget Process Plan by ExCo by 31 July 2020	2022/2023 IDP/Budget Process Plan Approved by council 09 September 2020	Adoption of 2022/23 IDP/Budget Process Plan by ExCo by 31 July 2021 in the year ending 30 June 2022	IDP/Budget Process Plan not adopted by ExCo by 31 July 2021 in the year ending 30 June 2022	Not Achieved	Challenges to convene Council meetings due local government elections.	Management to adhere to set targets per election plans in the next financial year, 2022/2023.

OM M 4.28	1.4 .1		Date of adoption of the 2022/2023 Draft IDP by Council in the year ending 30 June 2022	Quarter 3	Adoption of 2021/22 Draft IDP by Council by 31 March 2021	Draft IDP adopted by Council by 30 March 2021	Adoption of 2022/23 Draft IDP by Council before 31 March 2022 in the year ending 30 June 2022	Draft IDP adopted by Council by 30 March 2022	Achieved	N/A	N/A
OM M 4.29	1.4 .1		Number of IDP/Budget Roadshows conducted in the year ending 30 June 2022	Quarter 4	Conduct 2 IDP/Budget Roadshow by 30 June 2021	Conducted 1 IDP/Budget Roadshow by 30 June 2021	Conduct 1 IDP/Budget Roadshow in the year ending 30 June 2022	Conducted 1 IDP/Budget Roadshow 12 April 2022	Achieved	N/A	N/A

OM M 4.30	1.4 .1		Date of adoption of 2022/23 Final IDP by Council in the year ending 30 June 2022	Quarter 4	Adoption of 2021/22 Final IDP by Council by 31 May 2021	2021/22 Final IDP adopted by Council by 26 May 2021	Adoption of 2022/23 Final IDP by Council by 31 May 2022 in the year ending 30 June 2022	2022/23 Final IDP Adopted by Council by 27 May 2022	Achieved	N/A	N/A
OM M 4.31	3.1 2.7	To ensure that IGR structures function effectively	Number of Quarterly IGR Technical Forum (DTAC/ Planners/ IDP/ Communication/ LED) meetings attended as per District Municipality	Quarterly	Attend 20 Forums as per DM invitation by 30 June 2021	Attended 9 Forums as per DM invitation by 30 June 2021	Attend 20 x IGR Forums (5 per Quarter) as per DM invitation in the year ending 30 June 2022	Attended 2 x IGR Forums as per DM invitation in the year ended 30 June 2022	Not Achieved	No Invitation from the district and no attendance	Review the target in the next financial year, 2022/23 by 28 February 2023.

		within the district	invitation in the year ending 30 June 2022								
OM M 4.33	3.1 2.3 /3. 12. 3	To improve the image of the Municipality	Number of Monthly Ward Committee meetings conducted in the year ending 30 June 2022	Monthly	Hold 156 ward committee meeting by 30 June 2021 (12 meetings per ward)	Held 66 ward committee meetings by 30 June 2021 (12 meetings per ward)	Conduct 39 x Monthly Ward Committee Meetings (12 meetings per Ward) in the year ending 30 June 2022	Conducted 39 x Monthly Ward Committee Meetings (12 meetings per Ward) in the year ending 30 June 2022	Achieved	N/A	N/A

OM M 4.34	3.1 2.9 / 3.1 3.1		Number of Quarterly Constituency meetings conducted in the year ending 30 June 2022	Quart er 3	Hold 26 constituency meetings by 30 June 2021 (2 meetings per ward)	26 Constituenc y meetings held by 30 June 2021 (2 meetings per ward)	Conduct 13 x constituency meetings in the year ending 30 June 2022 (2 meetings per ward)	Conducted 13 x constituency meetings in the year ending 30 June 2022 (2 meetings per ward)	Achiev ed	N/A	N/A
OM M 4.35	9,4	To ensure progre ssive compli ance with instituti	Number of days of Advertisement of Final OR after adoption by Council as per legislation	Quart er 4	New	New	Advertise Final OR on the 2020/2021 AR for 21 days after adoption by council	Only published on the Municipal Website in the ending	Not Achiev ed	Budget constraints.	Municipal managemen t prioritise budget for advertiseme nts in the next financial

		onal and govern ance require ments						30 June 2022.			year, 2022/2023.
FIN 4.1	3.1 2.7	To ensure that IGR structu res functio n effectiv ely within	Number of Quarterly Finance Forums attended in the year ending 30 June 2022	Quart erly	Attend 4 Finance Forum as per DM invitation by 30 June 2021	Attended 4 Finance Forum as per DM invitation by 30 June 2021	Attend 4 x Quarterly Finance Forums in the year ending 30 June 2022	4 forums attended	Achiev ed		

		the district									
FIN 4.2	7	To ensure progressive compliance with institutional and govern	Date of Adoption of the 2021/22 Adjustment Budget by Council in the year ending 30 June 2022	Quarter 3	Adoption of 2020/2021 Adjustment Budget by Council by 24 Feb 2021	2020/2021 Adjustment budget adopted by council by 24 February 2021	Adoption of 2021/22 Adjustment Budget by Council by 28 Feb 2022 in the year ending 30 June 2022	The adjustment budget was adopted by council on the 10th of February 2022	Achieved		
FIN 4.3	7	ance	Date of Adoption of the 2022/23 draft Budget by Council in the	Quarter 3	Adoption of 2021/2022 Draft Budget by Council by	2021/2022 Draft budget adopted by Council by	Adoption of 2022/2023 Draft Budget by Council by 31	The budget was	Achieved		

		requirements	year ending 30 June 2022		30 March 2021	30 March 2021	March 2022 in the year ending 30 June 2022	adopted by council on the 30th of March 2022			
FIN 4.4			Date of Adoption of the 2022/23 Final Budget by Council in the year ending 30 June 2022	Quarter 4	Adoption of 2021/2022 Final Budget by Council by 31 May 2021	2021/2022 Final Budget adopted by Council by 26 May 2021	Adoption of 2022/23 Final Budget by Council by 31 May 2022 in the year ending 30 June 2022	The final budget was adopted by council on the 30th of May 2022	Achieved		
FIN 4.5	1,6	To ensure progressive compliance	Number of monthly section 71 reports submitted to council in the year	Monthly	Submission of 12 Monthly Section 71 reports to Council	Submitted of 12 Monthly Section 71 reports to Council	Submission of 12 X Monthly Section 71 reports to Council in the	Submitted of 12 Monthly Section 71 reports to Council	Achieved		

		ance with instituti	ending 30 June 2022				year ending 30 June 2022			
FIN 4.6	1,6	onal and govern ance require ments	Date of submission of section 72 report to the Mayor by MM	Quart er 3	Submission of Sect 72 Report to the Mayor by MM by 25 Jan 2021	Submitted Sect 72 Report to the Mayor by MM by 25 Jan 2021	Submission of Sect 72 Report to the Mayor by MM by 25 Jan 2022	The midyear report was submitted by the MM to council on the 25th of January 2022	Achiev ed	
FIN 4.7	1,6		Date of Submission of 2020/21 annual financial statements to AG	Quart er 1	Submission of '2019/20 AFS to AG by 31 Oct 2020	Submitted '2019/20 AFS to AG by 31 Oct 2020	Submission of '2020/21 AFS to AG by 31 Aug 2021	The 2020/21 AFS and APR 2020/21	Achiev ed	

								were submitted on the 31st of August 2021			
FIN 4.8	1,6	To ensure progressive compliance with institutional and governance	Date of Submission of 2021/22 interim financial statements to Council in the year ending 30 June 2022	Quarter 3	Submission of 2021/22 interim financial statements to Council by 28 Feb 2022	2020/21 Interim FS submitted to Council on 25 Jan 2021	Submission of 2021/22 interim financial statements to Council by 28 Feb 2022	The interim AFS of 2021/22 FY were submitted to council on 30 May 2022	Not achieved	Transitioning of the old council to the newly appointed council	Management to start preparing monthly AFS

		require ments								
FIN 4.9	7.3 / 7.3 /7. 3.3	To ensure progre ssive compli ance with instituti onal and govern ance require ments	Date of Adoption of the Updated and Reviewed Indigent Policy by Council in the year ending 30 June 2022	Quart er 4	Adoption of an Updated and reviewed indigent Policy by Council by 31 May 2021	Indigent register Updated and reviewed and adopted by Council by 26 May 2021	Adoption of an Updated and reviewed indigent Policy by Council by 31 May 2022	Adopted by 30 May 2022	Achiev ed	

FIN 4.10	7.3 /7. 3.2 /7. 3.3	To ensure progressive compliance with institutional and governance requirements	Date of review of the 2022/2023 Indigent register in the year ending 30 June 2022	Quarter 4	Indigent register review by 31 May 2021	Indigent register reviewed by 31 May 2021	Review the Indigent register before 31 May 2022	Not reviewed	Not achieved	The review was not done because there no new applicants.	Not applicable
FIN 4.11	7.3 .12	To provide reasonable	Number of Asset Verification	Quarter 4	Reviewal of Asset Verification	2020/2021 Asset Verification		A signed	Achieved		

		assurance on the adequacy and effectiveness of internal control systems	performed in the year ending 30 June 2022		Register 2020/21 by 30 June 2021	Register reviewed by 30 June 2021		asset verification report attached in Q3 POE file			
FIN 4.12	7.3 .7	To ensure progress	Number of Implementation reports SCM	Monthly	Prepare and Submit 12 SCM	Prepared and Submitted	Prepare and Submit 12 x SCM	12 SCM reports	Achieved		

		ssive compli ance with instituti onal and govern ance require ments	Policy Implementation Reports submitted to ExCo per quarterly by 30 June 2022		Implementati on Reports to EXCo and Other Stakeholders (PT, NT)	12 SCM Implementat ion Reports to EXCo and Other Stakeholder s (PT, NT)	Implementation Reports to ExCo and Other Stakeholders (PT, NT) by 30 June 2022				
FIN 4.13	3.1 3.9	To imple ment and mainta in	% Of implementation of the risk management action plan for the	Quart erly	Prepare 4 reports on Implementati on of Risk Management	Prepared 2 reports on Implementat ion of Risk Managemen	100% implementation of the Risk Management Plan (Finance) in the year	Not implemente d	Not achiev ed	Capacity constraints as there is no dedicated Risk officer.	Managemen t to resuscitate the risk managemen t committee

		effectiv e enterpr ise- wide risk manag ement system	year ending 30 June 2022		Action Plan (Finance)	t Action Plan (Finance)	ending 30 June 2021			Exacerbate d by the resignation of senior managemen t	
FIN 4.14	7 / 1.6	To ensure progre ssive compli ance with instituti onal and	Number of quarterly returns submitted to exco, Council and other stakeholders by the 10th day after quarter end in the	Quart erly	Prepare and submit quarterly returns to EXCO, Council and other Stakeholders	Prepared and submitted quarterly returns to EXCO, Council and other	Prepare and submit 4 x quarterly returns to EXCO, Council and other Stakeholders by the 10th day after quarter	Returns were submitted to Exco, Council and other stakeholder by the 10th day after the	Achiev ed		

		govern ance require ments	year ending 30 June 2022		the 10 days after quarter end	Stakeholder s the 10 days after quarter end	end in the year ending 30 June 2022	end of the quarter.			
FIN 4.15	3.1 3.6	To ensure achiev ement of Unqual ified Audit Opinio n for 2021/2 022 with no	% Of Addressed Findings from the 2020/2021 AG Action Plan in the year ending 30 June 2022	Quart erly	4 x Progress Report on Addressing Findings resolved from 2019/2020 AG Action Plan by 30 June 2021	4 x Progress Reports on Addressing Findings resolved from 2019/2020 AG Action Plan by 30 June 2021	100% Address of Findings from the 2020/2021 AG Action Plan in the year ending 30 June 2022	100% Address of Findings from the 2020/2021 AG Action Plan	Achiev ed		

		matters								
CORP 4.1	3.1 2.7	To ensure that Council and its Committees function effectively	Number of days it takes to prepare council minutes on a monthly basis after the sitting in the year ending 30 June 2022	Monthly	Annual progress report for Minutes produced for Council, EXCO, MPAC and Portfolio committees for 2020/2021	Financial year Annual progress report for Minutes produced for Council, EXCO, MPAC and Portfolio committees for 2020/2021 Financial year	12 monthly preparations of council minutes within 7 days after council sitting in the year ending 30 June 2022	Council minutes prepared within 7 days	Achieved	

CO RP 4.2	3.1 2.7	To ensure progressive compliance with institutional and governance requirements	Date of Adoption of 2021/22 Municipal Council Meetings Calendar in the year ending 30 June 2022	Annually	2020/21 Municipal Council Meetings Calendar adopted by 30 Sept 2020	The 2020/2021 Municipal Council Meetings Calendar adopted by 30 Sept 2020	Adoption of the 2021/22 Municipal Council Meetings Calendar by 30 Sept 2021 in the year ended 30 June 2022	7 Dec 2021	Not achieved	Council members were on recess for LGE 2021	A new council has been inaugurated and adopted the Meetings Calendar
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CO RP 4.3	3.1 2.7	To ensure progressive compliance with institutional and governance requirements	Number of monthly council meetings coordinated in the year ending 30 June 2022	Monthly	Co-ordinate 12 Council Meetings by 30 June 2021	Co-ordinated 12 Council Meetings by 30 June 2021	Co-ordinate 12 Council Meetings in the year ending 30 June 2022	13 Meetings held	Achieved	N/A	N/A
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CO RP 4.4	3.1 2.7	To ensure progressive compliance with institutional and governance requirements	% Of council resolutions executed	Quarterly	Prepare 4 reports on Council meetings by 30 June 2021	4 x reports on Council meetings prepared by 30 June 2021	Prepare 4 x reports on Council meetings for the year ended 30 June 2022	4 x reports on Council meetings for the year ended 30 June 2022	Achieved		
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CO RP 4.5	3.1 2.7	To ensure progressive compliance with institutional and governance requirements	Number of monthly ExCo Meetings coordinated in the year ending 30 June 2022	Monthly	Co-ordinate 10 EXCo Meetings by 30 June 2021	3 EXCo Meetings co-ordinated by 30 June 2021	Co-ordinate 10 x ExCo Meetings in the year ending 30 June 2022	6 meetings held	Not achieved	Council members were on recess	A new council has been elected
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CO RP 4.6	3.1 2.7	To ensure progressive compliance with institutional and governance requirements	Number Quarterly ExCo meetings coordinated in the year ending 30 June 2022	Quart erly	Prepare 4 reports on ExCo meeting by 30 June 2021	3 reports on EXCO meetings prepared by 30 June 2021	Conduct 4 x ExCo meetings in the year ending 30 June 2022	2 meetings held	Not achieved	Council members were on recess	A new council has been elected
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CO RP 4.7	3.6 .9		Number monthly MPAC Meetings coordinated and conducted in the year ending 30 June 2022	Mont hly	Co-ordinate 10 MPAC Meetings by 30 June 2021	Co- ordinated 4 x MPAC Meetings in the year ended 30 June 2021	Co-ordinate 10 MPAC Meetings in the year ending 30 June 2022	3 meetings held	Not achiev ed	Council members were on recess	A new council has been elected
CO RP 4.8	3.6 .9		Number of monthly Corporate Services Portfolio Meetings coordinated in the year ending 30 June 2022	Mont hly	Co-ordinate 10 x Corporate Services Portfolio Meetings in the year ending 30 June 2022	Co- ordinated 10 x Corporate Services Portfolio Meetings in the year ended 30 June 2021	Co-ordinate 10 x Corporate Services Portfolio Meetings in the year ending 30 June 2022	3 meetings held	Not Achiev ed	Council members were on recess	A new council has been elected

CO RP 4.8	3.6 .9		Number of monthly Portfolio (Technical/ Community/ LED / Corporate) Committee Meetings coordinated in the year ending 30 June 2022	Mont hly	Co-ordinate and hold 8 Portfolio (Technical, Community, Corporate and LED) Committee Meetings per Portfolio Committee	Held 4 Portfolio (Technical, Community, Corporate and LED) Committee Meetings per Portfolio Committee	Co-ordinate and conduct 8 Portfolio (Technical, Community, Corporate and LED) Committee Meetings in the year ending 30 June 2022	8 meetings held	Achieved	N/A	N/A
CO RP 4.9	3.6 .9		Number of monthly Labour Forum (LLF) Meetings coordinated and held in the year	Mont hly	Co-ordinate 10 LLF Meetings by 30 June 2021	0 LLF Meetings c- ordinated by 30 June 2021	Co-ordinate 10 LLF Meetings in the year ending 30 June 2022	No meetings held	Not achieved	No union reps; shop stewards on suspension.	

			ending 30 June 2022								
CO RP 4.10	9	To ensure progressive compliance with institutional and governance requirements	Number of Performance Agreements signed by 31 July 2021 and uploaded on website and submitted to MEC by legislative timeframe	Quarter 1	Signed 5 PAs within one calendar month after beginning of financial year (31 Jul 2020) and uploaded on website within 14 days and submitted to MEC within 14 days of	5 Performance agreements signed within one calendar month after beginning of financial year (31 Jul 2020) and uploaded on website within 14	5 PAs signed within one calendar month after beginning of financial year (31 Jul 2021) and uploaded on website within 14 days and submitted to MEC within 14 days of approval (14 Aug 2021)	4 X 03/08/2021 & 1 X 27 Sept 2021	Not achieved	The limited capacity within PMS unit.	The management will capacitate PMS unit as the priority position.

					approval (14 Aug 2020)	days and submitted to MEC within 14 days of approval (14 Aug 2020)					
CO RP 4.11	3.1 3.9	To imple ment and mainta in effectiv e enterpr ise- wide	% of Implementation of the 2021/22 Risk Management Action Plan (Corporate) in the year ending 30 June 2022	Quart erly	4 quarterly progress reports on implementati on of Risk Management Action Plan (Corporate)	2 quarterly progress reports on implementat ion of Risk Managemen t Action Plan (Corporate)	100 % implementation plan of Risk Management Action Plan (Corporate) In the year ending 30 June 2022	Zero reports	Not achiev ed	Capacity constraints as there is no dedicated Risk officer. Exacerbate d by the resignation of senior	Managemen t to resuscitate the risk managemen t committee

		risk manag ement system								managemen t	
TEC H 4.1	3.1 2.7	To ensure that IGR structu res functio n effectiv ely within the district	Number of Quarterly Technical Forum meetings attended as per District Municipality (DM) invitation in the year ending 30 June 2022	Quart erly	4 Technical Forum meetings attended as per DM invitation by 30 June 2021	1 Technical Forum meetings attended as per DM invitation by 30 June 2021	Attend 4 x Technical Forum meetings attended as per DM invitation in the year ending 30 June 2022	1 Meeting held in Q1	Not achiev ed	The department did not achieve the target because municipality experienced change in managemen t and there were local government	The Director Technical Services to request the calendar dates from the district municipality and insert it on his calendar for the whole

										elections in quarter two.	financial year.
TEC H 4.2	3.1 2.7	To ensure that IGR structu res functio n effectiv ely within the district	Number of Quarterly Planners Forum Meeting attended as per District Municipality (DM) Invitation in the year ending 30 June 2022	Quart erly	Attend 4 Planners Forum meetings attended as per DM invitation by 30 June 2021	Attended 3 Planners Forum meetings as per DM invitation by 30 June 2021	Attend 4 x Planners Forum meetings attended as per DM invitation in the year ending 30 June 2022	4 Planners forum attended	Achiev ed		

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TEC H 4.3	3.1 2.7	To ensure that IGR structures function effectively within the district	Number of Quarterly Housing Forum meeting coordinated and held By Dannhauser Municipality and Department of Human Settlement in the year ending 30 June 2022	Quarterly	4 Housing Forum meetings coordinated by Dannhauser Municipality and Department of Human Settlement by 30 June 2021	0 Housing Forum meetings coordinated by Dannhauser Municipality and Department of Human Settlement by 30 June 2021	4 x Housing Forum meetings to be coordinated by Dannhauser Municipality and Department of Human Settlement in the year ending 30 June 2022	1 Meeting was held in Q2	Not achieved	No invites received from the relevant the Department of Human Settlement.	Management to review target in 2022/2023 financial year.
TEC H 4.4	3.1 3.9	To implement and	% Of implementation of Risk Management	Quarterly	Prepare 4 progress reports on implementation	Prepared 2 progress reports on implementation	100% implementation of the Risk Management	Not implemented	Not achieved	Capacity constraints as there is no	Management to resuscitate the risk

		maintain in effective enterprise-wide risk management system	Action Plan (Technical) in the year ending 30 June 2022		on of Risk Management Action Plan (Technical) by 30 June 2021	ion of Risk Management Action Plan (Technical) by 30 June 2021	Plan (Technical) in the year ending 30 June 2022			dedicated Risk officer. Exacerbated by the resignation of senior management	management committee
TECH 4.5	3.1 3.6	To ensure achievement of Unqual	% Implementation of the AGSA action plan for the year ending 30 June 2022	Quarterly	4 x Progress Report on Addressing Findings resolved from 2019/2020	4 x Progress Report on Addressing Findings resolved from	100% implementation of the 2020/2021 AGSA Action Plan	100% implementation of the 2020/2021 AGSA Action Plan	Achieved		

		ified Audit Opinio n for 2021/2 022 with no matter s			AG Action Plan by 30 June 2021	2019/2020 AG Action Plan by 30 June 2021					
CO M 4.1	3.1 2.7	To ensure that IGR structu res functio n	Number of Quarterly Community Services Forum meetings attended as per District Municipality (DM)	Quart erly	Attend 4 Community Services Forum as per DM invitation by 30 June 2021	Attended 4 Community Services Forum as per DM invitation by 30 June 2021	Attend 4 x Community Services Forum as per DM invitation in the year ending 30 June 2022	Attended 4 x Community Services Forum as per DM invitation	Achiev ed	N/A	N/A

		effectively within the district	invitation in the year ending 30 June 2022								
COM 4.2	3.1 2.7		Number of Quarterly Disaster Forum meetings attended as per District Municipality (DM) invitation in the year ending 30 June 2022	Quarterly	Attend 4 Disaster Forum as per DM invitation by June 2021	Attended 4 Disaster Forum as per DM invitation by 30 June 2021	Attend 4 x Disaster Forum meetings as per DM invitation in the year ending 30 June 2022	Attended 4 x Disaster Forum meetings as per DM invitation	Achieved	N/A	N/A
COM 4.3	3.1 2.3	To ensure that	Number of quarterly meetings	Quarterly	Hold 4 Sukuma Sakhe	Held 4 Sukuma Sakhe	Conduct 4 x quarterly Sukuma Sakhe	Conducted 4 x quarterly Sukuma	Achieved	N/A	N/A

		IGR structures function effectively within the district	conducted on the Sukuma Sakhe programme for the year ending 30 June 2022		Programme / Meeting by 30 June 2021	Programme / Meeting by 30 June 2021	Programme Meetings in the year ending 30 June 2022	Sakhe Programme			
COM 4.4	3,5	To ensure compliance with the development	Date of Adoption of the 2021/2022 disaster management plan by council in the year ending 30 June 2022	Quarter 3	Review of 2021/2022 Disaster Management Plan Review by Council by	2021/2022 Disaster Management Plan Reviewed by Council	Adoption of the 2021/2022 disaster management plan by council before 31 March 2022	Disaster Management Plan Reviewed and approved by Council the	Not achieved	Disaster Management Plan was Reviewed and submitted for adoption	Management to ensure that Municipal processes are aligned to the

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		ment and implementation of disaster management plan			31 March 2021	by 24 March 2021		plan on the 30th of May 2022.		by Council. However, Council convened and approved the plan on the 30th of May 2022.	approved Council seating
COM 4.5	3.7.6 / 3.7.7	To ensure compliance with the develop	Date of Approval of the 2022/2023 Waste Management Plan by MEC by 28 May 2022	Quarter 4	Approval of 2021/2022 Waste Management Plan by Council by 22 May 2021	2021/2022 Waste Management Plan Approved by Council by	Approval of the 2022/2023 Waste Management Plan by MEC by 28 May 2022	2022/2023 Waste Management Plan Approved by Council by	Not achieved	Still waiting for MEC to adopt the Plan.	The Waste management action plan to be completed and submitted to

		pment and imple mentat ion of waste manag ement plan				22 May 2021		28 May 2022			the MECs office via the district environment al office and followed up.
CO M 4.6	3.1 3.1 2	To ensure the Imple mentat ion of the gazett	Number of quarterly reports submitted to exco on animal pound conducted in the financial year ended 30 June 2022	Quart erly	4 x progress reports on the implementati on of Animal Pound By- Law by 30 June 2021	produced '4 x progress reports on the implementat ion of Animal Pound By-	4 x progress report on the implementation of Animal Pound By-Law in the year ending 30 June 2022	4 x progress report on the implementat ion of Animal Pound By- Law	Achiev ed	N/A	N/A

		ed Animal Pound By- Law and its enforc ement within the munici pal jurisdic tion				Law by 30 June 2021					
CO M 4.7	3.1 3.9	To imple ment	% Implementation of the risk management	Quart erly	4 x quarterly progress reports on the	2 x quarterly progress reports on	100% implementation of the Risk	0% implementat ion of the	Not achiev ed	Dysfunction al of the Risk	Managemen t to resuscitate

		and maintain effective enterprise-wide risk management system	action plan (Community) for the year ending 30 June 2022		implementation of Risk Management Action Plan (Community)	the implementation of Risk Management Action Plan (Community)	Management Action Plan (Community) in the year ending 30 June 2022	Risk Management Action Plan (Community) in the year ending 30 June 2022		Management Committee	RMC and prioritise the top 10 risk register and review thereof
COM 4.8	3.1 3.6	To ensure achievement of	% Implementation of the AGSA action plan for the year ending 30 June 2022	Quarterly	4 x Progress Report on Addressing Findings resolved from	4 x Progress Report on Addressing Findings resolved	100% implementation of the 2020/2021	Implemented 100% of the AGSA action plan for the year	Achieved	N/A	N/A

		Unqualified Audit Opinion for 2021/2022 with no matters			2019/2020 AG Action Plan by 30 June 2021	from 2019/2020 AG Action Plan by 30 June 2021	AGSA Action Plan	ending 30 June 2022			
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KPA 5: Environmental and Spatial Management (Weighting=10%)

Outcome 9: Output 3: Implementation of the Community Work Programme

OM M 5.1	3.3 / 3.4 / 4.5	To ensure that the Spatial	Date of Adoption of the reviewed 2021/22 SDF by council in the year	Quarter 4	Council Resolution for 2021/22 SDF by 31 May 2021	Council Resolution attached for 2021/22	Adoption of 2021/22 SDF Review by Council by 31 May 2022 in	SDF Review and Adopted by Council by 31 May	Achieved	N/A	N/A
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		Development Framework is prepared and aligned with LUMS	ending 30 June 2022			SDF by 26 May 2021	the year ending 30 June 2022.	2022 in the year ending 30 June 2022.			
OM M 5.2			% Of plans and land use applications processed and approved within 60 days from receipt of application by 30 June 2022	Quarterly	4 x Report of '100% of plans and land use applications processed and approved within 60 days from receipt of application	2 x Reports of '100% of plans and land use applications processed and approved within 60 days from receipt of application	100% of plans and land use applications processed and approved within 60 days from receipt of application in the year ending 30 June 2022	Plans and land use applications not processed and approved within 60 days from receipt of application in the year	Not Achieved	Capacity constraints and limited resources within the department.	Management to review key performance indicator in line with the processes for the approval of the applications by 28

								ending 30 June 2022			February 2023.
CO M 5.5		To provid e service s to the comm unity in develo ping a Cemet ery plan	Number of parks provided with gardening and greening maintenance on a quarterly basis in the year ending 30 June 2022	Quart erly	4 x Progress reports on the maintenance of gardening and greening for the preceding year by 30 June 2021	6 x Progress reports on the maintenanc e of gardening and greening for the preceding year by 30 June 2021	2 x parks provided with gardening and greening maintenance on a quarterly basis in the year ending 30 June 2022		Achiev ed	N/A	N/A

CO M 5.6		and maintaining cemeteries in the Urban and Rural Areas	Number of sports grounds provided with gardening and greening maintenance on a quarterly basis in the year ending 30 June 2022	Quarter 4	New	New	1 x Sports field to be provided with gardening and greening maintenance in the ending 30 June 2022	1 x Sports field provided with gardening and greening maintenance in the ending 30 June 2022	Achieved	N/A	N/A
CO M 5.7	3,5	To ensure functional disaster	% Of the reported incidents responded to within 48 hours in	Quarterly	4 x reports on incidents attended and attendance within 48 hours of	4x reports on incidents attended and attendance within 48	100% of reported incidents to be responded to within 48 hours in the year	70% of reported incidents were responded to within 48	Not Achieved	Reporting dates recorded in the incident	Incident reports to be completed and signed off by HOD in the next

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		manag ement	the year ending 30 June 2022		being reported by 30 June 2021	hours of being reported by 30 June 2021	ending 30 June 2022	hours in the year ended 30 June 2022		reports are not correct.	financial year, 2022/23.
CO M 5.8	3,5		% Of victims of disaster provided with relief support in the year ending 30 June 2022	Quart erly	Prepare 4 x report on relief support provided in Q1, Q2, Q3, Q4 by 30 June 2021	4 x reports on relief support provided in Q1, Q2, Q3, Q4 by 30 June 2021	100% of victims of disaster provided with relief support in the year ending 30 June 2022	100% of victims of disaster provided with relief support in the year ended 30 June 2022	Achiev ed	N/A	N/A

CO M 5.9	3.1 0.9 /3. 10. 10	To provid e service s to the comm unity in develo ping a Cemet ery plan and mainta ining cemet eries in the	Number of cemeteries provided with grass cutting maintenance per quarter in the year ending 30 June 2022	Quart er 3 & 4	4 x Progress reports on the maintenance of Urban and Rural Cemeteries for the preceding year	4 x Progress reports on the maintenanc e of Urban and Rural Cemeteries for the preceding year	100 x Cemeteries provided with grass cutting services per quarter in the year ending 30 June 2022	2x Cemetery Maintenanc e provided with in the year ending 30 June 2022	Achiev ed	N/A	N/A
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		Urban and Rural Areas									
CO M 5.10	3.7 .7	To regularly provide effective services to the	Number of times the landfill sites is maintained per quarter in the year ending 30 June 2022	Quarterly	Prepare 4 x quarterly progress reports on maintenance & upgrading of landfill site by 30 June 2020	4 x quarterly progress reports on maintenance & upgrading of landfill site by 30 June 2021	4 x Quarterly Maintenance to be conducted on the landfill site in the year ending 30 June 2022	Conducted 4 x Quarterly Maintenance of the Landfill site in the year ending 30 June 2022	Achieved	N/A	N/A

CO M 5.11		Comm unity in order to create clean and safe enviro nment	Number of farms fenced in the year ending 30 June 2022	Quart erly	New	New	5X Farms provided with fencing in the year ending 30 June 2022	No Farm provided with fencing in the year ending 30 June 2022	Not Achiev ed	This target was moved from Community service as it does not fall under this department.	Managemen t to revise the SDBIP for the next financial year and allocate accordingly
KPA 6: Municipal Financial Viability and Management (Weighting=5%)											
Outcome 9: Output 3: Implementation of the Community Work Programme											

OM M 6.1	7.1 .1	To effectiv ely manag e financi al conditi onal grants	% Of the monthly Grants spent in the year ending 30 June 2022	Mont hly	Submit 12 Monthly grant projects performance M&E report to relevant stakeholders within 7 w/days after month-end	Submitted 12 Monthly grant projects performanc e M&E report to relevant stakeholder s within 7 w/days after month-end	Spend 100% of the Monthly Grants budget in the year ending 30 June 2022	Spent 100% of the Monthly Grants budget in the year ending 30 June 2022	Achiev e	N/A	N/A
OM M 6.2	7,4	To improv e expen	% Dept budget actually spent against approved dept budget in the	Quart erly	no more than 100% spent of the dept annual	no more than 100% spent of the dept annual budget by	no more than 100% spent of the dept annual budget in the	42% spent of the dept annual budget in the year	Achiev e	N/A	N/A

		diture control	year ending 30 June 2022		budget by 30 June 2021	30 June 2021	year ending 30 June 2022	ending 30 June 2022			
OM M 6.3	3.1 1.1	To Develop a sustainable and efficient Municipal based on sound financial	Number of Quarterly reports on irregular, fruitless and unauthorized expenditure in the year ending 30 June 2022	Quarterly	4 x Reports on Irregular, Fruitless and unauthorized Expenditure by 30 June 2021	4 x Reports on Irregular, Fruitless and unauthorized Expenditure by 30 June 2021	4 x Quarterly Reports on Irregular, Fruitless and unauthorized Expenditure in the year ending 30 June 2022	Prepared 4 x Quarterly Reports on Irregular, Fruitless and unauthorized Expenditure in the year ending 30 June 2022	Achieve	N/A	N/A

		manag ement									
FIN 6.1	7.3 .6 / 7.1 .1. 2 / 7.2	To improv e expen diture control	Number of monthly creditors reconciliations performed in the year ending 30 June 2022	Mont hly	12 monthly reconciliation s of creditors by 30 June 2021	12 monthly reconciliatio ns of creditors by 30 June 2021	Perform 12x monthly reconciliations of creditors in the year ending 30 June 2022	12 Monthly reconciliatio ns	Achiev ed		
FIN 6.2	7.3 .6 / 7.1 .1. 2 / 7.2	To improv e expen diture control	The average number of days it takes to pay creditors from date of invoice in the year ending 30 June 2022	Mont hly	payment of creditors within 30 days from invoice date	Creditors are paid within 30 days from invoice date	Payment of creditors within 30 days from date of invoice in the year ending 30 June 2022	Payment of creditors was done within 30 days	Achiev ed		

FIN 6.3	7.3 .6 / 7.1 .1. 2 / 7.2	To improv e expen diture control	Number of monthly bank reconciliations performed in the year ending 30 June 2022	Mont hly	12 monthly reconciliation of bank balances by 30 June 2021	Prepared 12 monthly reconciliatio n of bank balances by 30 June 2021	Perform 12x monthly bank reconciliations in the year ending 30 June 2022	12 Monthly Bank Reconciliati on Statements	Achiev ed		
FIN 6.4	7.3 .7	To improv e the procur ement system	Date of Submission of 2021/22 procurement plan to MM Council in the year ending 30 June 2022	Quart er 1	Implementati on of Procurement Plan & 3 Status Quo Reports to MM and Council	Procuremen t Plan is implemente d & 3 Status Quo Reports submitted to MM and Council	Develop and Submit 2021/22 Procurement Plan to MM and Council by 31 July 2021 in the June 2022 financial year	Procuremen t plan was approved on the 23rd of June 2021	Achiev ed		

FIN 6.4. 1	7.3 .7	To improv e the procur ement system	% Of progress on Implementation of Procurement Plan	Quart erly	New measure	New measure	Implement 100% of the 2021/22 Procurement Plan in the year ending 30 June 2022	72% Implementat ion	Not achiev ed	Reprioritisa tion of the initial set targets due to budget constraints.	Going forward, upon adoption of the adjustment budget and the revised SDBIP managemen t to also review the Procuremen t Plan to ensure alignment with the
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											planning documents.
FIN 6.5	7.3 .7	To improve the procurement system	Number of days taken for requisition to be converted to a purchase order in the financial year ended 30 June 2022	Monthly	Conversion of requisition to a Purchase order within 10 Working Days	8 Working Days to convert requisitions to a Purchase order	Conversion of requisition to a Purchase order within 10 Working Days after requisition	Conversion of requisition not done within 10 days	Not achieved	It was not possible for the Municipality to achieve this target as the SCM processes usually take some time. The KPI is not clear	Management to review the indicator.

FIN 6.6	7.3 .7	To improve the procurement system	Number of days taken to finalise the bid specification after the requisition by the user department in the year ending 30 June 2022	Quarterly	Finalisation of the specification of a Bid/Tender within 10 Working days	Finalisation of the specification of a Bid/Tender within 10 Working days	Finalisation of the specification of a Bid/Tender within 10 Working days after requisition	Specification committee drafted and finalised the specification within 10 working days	Achieved		
FIN 6.7	7.3 .7	To improve the procurement system	Number of days it takes to evaluate a tender document after the closing of the tender in the financial year	Daily	Finalisation of the Evaluation of a Bid/Tender within 20 Working days	25 Working Days to finalise evaluation of bids or tender	Finalisation of the Evaluation of a Bid/Tender within 20 Working days after the closing date	More than 20 working days	Not achieved	The bid evaluation was not sitting due to members not being available.	The Municipality has resolved to set the specific dates of the

			ending 30 June 2022								sitting of the committee
FIN 6.8	7.3 .7	To improve the procurement system	Number of days it takes to adjudicate tender documents after receipt of the evaluation in the financial year ending 30 June 2022	Daily	Finalisation of the Adjudication Process of a Bid/Tender within 10 Working days after the evaluation process is complete	Finalisation of the Adjudication Process of a Bid/Tender within 10 Working days after the evaluation process is complete	Finalisation of the Adjudication Process of a Bid/Tender within 10 Working days after the evaluation process is complete	More than 10 working days	Not achieved	The bid adjudication was not sitting due to members not being available.	The Municipality has resolved to set the specific dates of the sitting of the committee
FIN 6.9	7.3 .6	To Improve	Percentage of customers	Monthly	100% of customers	100% of customers	100% of customers	100 percent	Achieved		

		e Munici pal Reven ue Base	billed/Total No, of Customers- database by 30 June 2022		billed as per customer database by 30 June 2021	billed as per customer database by 30 June 2021	billed as per customer database in the year ending 30 June 2022				
FIN 6.10	7.3 .6	To Improv e Munici pal Reven ue Base	Percentage of outstanding debts collected in the year ending 30 June 2022	Mont hly	100% collection by 30 June 2021	73% Debt Collected by June 2021	100% collection of debt in the year ending 30 June 2022	83% Collection	Not achiev ed	Default in payments by the debtors and COVID 19 outbreak	Managemen t to start issuing of letters to the defaulting debtors. Debt collector has already been appointed.

FIN 6.11	7,6	To Improv e Munici pal Reven ue Base	Implementation of a target debt ratio of 1:1 [(Total operating revenue received) - (operating grants received) / debt service payments due, including interest and capital] in the year ending 30 June 2022	Quart erly	1:1	1,69:1	Debt coverage Ratio of 1:1 [(Total operating revenue received) - (operating grants received) / debt service payments due, including interest and capital] in the year ending 30 June 2022	2.75:1	Achiev ed		
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FIN 6.12	7,6	To Improv e Munici pal Reven ue Base	Number of days debtors are outstanding (Total outstanding debtors / Actual revenue received for services) x 100 by 30 June 2022	Quart erly	110	33 days	110 days	7.6	Achiev ed		
FIN 6.13	7,6	To Improv e Munici pal Reven	Implementation of a cost coverage ratio of 1:1 for the year ending 30 June 2022	Quart erly	1:1	1,035:1	cost coverage ratio of 1:1 for the year ending 30 June 2022	1.44:1	Achiev ed		

		ue Base								
FIN 6.14	3.1 1.1	To Develo p a sustain able and efficien t Munici pal based on sound financi al	Number of Quarterly reports on irregular, fruitless and unauthorized expenditure in the year ending 30 June 2022	Quart erly	4 Report on Irregular, Fruitless and unauthorized Expenditure by 30 June 2021	4 Reports on Irregular, Fruitless and unauthorize d Expenditure by 30 June 2021	4 x Quarterly Reports on Irregular, Fruitless and unauthorized Expenditure in the year ending 30 June 2022	4 quarterly reports on Irregular, Fruitless and unauthorize d Expenditure .	Achiev ed	

		manag ement								
CO RP 6.1	7.4	To improv e expen diture control	Departmental budget actually spent within dept budget	Quart erly	no more than 100% spent of the dept annual budget by 30 June 2021	108% spent of the dept annual budget by 30 June 2021	No more than 100% spent of the dept annual budget in the year ending 30 June 2022	3 reports attached.	Not achiev ed	
CO RP 6.2	3.1 1.1	To Develo p a sustain able and efficien t	Ensure a financially viable municipality.	Quart erly	4 Report on Irregular, Fruitless and unauthorized Expenditure by 30 June 2021	4 x Reports on Irregular, Fruitless and unauthorize d Expenditure	4 x Reports on Irregular, Fruitless and unauthorized Expenditure in the year ending 30 June 2022	4 reports attached. Q4 report missing. No UIFW identified	Achiev ed.	

		Municipal based on sound financial management				by 30 June 2021					
TECH 6.1	6 /7.4 /7.4.1 /7.5	To improve expenditure control	% of Capital budget actually spent on capital projects identified in 2021/2022 IDP in the year ending 30 June 2022	Quarterly	100% capital budget spent by 30 June 2021	Less than 100% capital budget spent by 30 June 2021	100% capital budget spent in the year ending 30 June 2022	84% Spent	Not achieved	There were delays in the SCM processes due to Bid Committees not meeting their	Management to revise the target during the adjustment period.

										quorum. Also, it is impossible for the department to spend the exact percentage (100%).	
TEC H 6.2	7,4	To improve expenditure control	% of dept budget actually spent against approved dept budget in the year ending 30 June 2022	Quarterly	No more than 100% spent of the dept annual budget by 30 June 2021	Not more than 100% spent of the dept annual budget by 30 June 2021	no more than 100% spent of the dept annual budget in the year ending 30 June 2022	88% Spent	Achieved		

TEC H 6.3	3.9 .3 / 3.9 .4	To improv e expen diture control	Number Reports submitted Human Settlement	of to	Quart erly	Prepare 4 x progress report on follow-up on funds to be provided by Human Settlement by 30 June 2021	Prepare 4 x progress report on follow-up on funds to be provided by Human Settlement by 30 June 2021	prepare 4 progress report on follow-up on funds to be provided by Human Settlement by 30 June 2022	Not implemente d	Not achiev ed	Capacity constraints there were no dedicated personnel for this function with the department (Housing developmen t officer position is vacant)	The Municipality has established the department for Planning, Human Settlement and Economic Developme nt. The director for the department
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										has been appointed.
TEC H 6.4	3.1 1.1	To Develop a sustainable and efficient Municipal based on sound financial	Number of Quarterly reports on irregular, fruitless and unauthorized expenditure in the year ending 30 June 2022	Quarterly	4 x Reports on Irregular, Fruitless and unauthorized Expenditure by 30 June 2021	4 x Reports on Irregular, Fruitless and unauthorized Expenditure by 30 June 2021	4 x Quarterly Reports on Irregular, Fruitless and unauthorized Expenditure in the year ending 30 June 2022	4 quarterly reports on Irregular, Fruitless and unauthorized Expenditure .	Achieved	

		manag ement									
TEC H 6.1	6 /7. 4 /7. 4.1 /7. 5	To improv e expen diture control	% of Capital budget actually spent on capital projects identified in 2021/2022 IDP in the year ending 30 June 2022	Quart erly	100% capital budget spent in the year ending 30 June 2022	86% capital budget spent in the year ended 30 June 2021	100% capital budget spent in the year ending 30 June 2022	84% Spent	Not achiev ed	There were SCM delays due to Bid Committees not meeting quorum. It is impossible for managemen t to spend the exact percentage.	Managemen t to revise the annual target

TEC H 6.2	7,4	To improv e expen diture control	% of dept budget actually spent against approved dept budget in the year ending 30 June 2022	Quart erly	no more than 100% spent of the dept annual budget in the year ending 30 June 2022	Not more than 100% spent of the dept annual budget in the year ended 30 June 2021	no more than 100% spent of the dept annual budget in the year ending 30 June 2022	88% Spent	Achiev ed		
TEC H 6.3	3.9 .3 / 3.9 .4	To improv e expen diture control	Number of Reports submitted to Human Settlement	Quart erly	New	New	prepare 4 progress report on follow-up on funds to be provided by Human Settlement by 30 June 2022	Not applicable	N/A		

TEC H 6.4	3.1 1.1	To Develo p a sustain able and efficien t Munici pal based on sound financi al manag ement	Number of Quarterly reports on irregular, fruitless and unauthorized expenditure in the year ending 30 June 2022	Quart erly	4 x Quarterly Reports on Irregular, Fruitless and unauthorized Expenditure in the year ending 30 June 2022	submitted 4 x Quarterly Reports on Irregular, Fruitless and unauthorize d Expenditure in the year ended 30 June 2021	4 x Quarterly Reports on Irregular, Fruitless and unauthorized Expenditure in the year ending 30 June 2022	Not applicable	N/A		
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CO M 6.1	7	To improv e expen diture control	% Dept budget actually spent against approved dept budget in the year ending 30 June 2022	Quart erly	no more than 100% spent of the dept annual budget by 30 June 2021	Not more than 100% spent of the dept annual budget by 30 June 2021	no more than 100% spent of the dept annual budget in the year ending 30 June 2022	79% spent of the dept annual budget in the year ended 30 June 2022	Achiev ed	N/A	N/A
CO M 6.2	7.3 .4	To Invest in the Develo pment of the Munici pality	Revenue (in Rands) Generated Through Learner Licensing in the year ending 30 June 2022	Quart erly	Generate R 160000.00 Through Learner Licencing by 30 June 2021	Generated R 279 000.00 Through Learner Licencing by 30 June 2021	Generate R 80 000.00 Through Learner Licensing by in the year ending 30 June 2022	R232 880 generated through learner licensing in the year ended 30 June 2022	Achiev ed	N/A	N/A

CO M 6.3	7.3 .4	through Revenue Enhancement	Revenue (in Rands) Generated Through Driver Licensing in the year ending 30 June 2022	Quarterly	Generate R 105 300 Through Drivers Licencing by 30 June 2021	Generated R 317 917 Through Drivers Licencing by 30 June 2021	Generate R 144 428,00 Through Drivers Licencing by 30 June 2022	R156 880 generated through drivers licensing in the year ended 30 June 2022	Achieved	N/A	N/A
CO M 6.4	7.3 .4		Revenue (in Rands) Generated Through Motor Licensing (Commission/Payment to Council)	Quarterly	Generate R 1 200 000.00 Through Motor Licensing by 30 June 2021	Generated R 1 369 330.00 Through Motor Licensing by 30 June 2021	Generate R 857 298,00 Through Motor Licensing in the year ending 30 June 2022	R 1 059 184 generated through motor licensing in the year ended 30 June 2022	Achieved	N/A	N/A

			in the year ending 30 June 2022								
CO M 6.5	7.3 .4		Revenue (in Rands) Generated Through Traffic Fines in the year ending 30 June 2022	Quart erly	Generate R 391 032 Through Traffic Fines by 30 June 2021	Generated R 205 100 Through Traffic Fines by 30 June 2021	Generate R 403 002,00 Through Traffic Fines in the year ending 30 June 2022	R952 050 generated through traffic fines in the year ended 30 June 2022	Achiev ed	N/A	N/A
CO M 6.6	3.1 1.1	To Develo p a sustain able and efficien	Number of Quarterly reports on irregular, fruitless and unauthorized expenditure in the	Quart erly	4 Report on Irregular, Fruitless and unauthorized Expenditure by 30 June 2021	4 x Reports on Irregular, Fruitless and unauthorize d Expenditure	4 Report on Irregular, Fruitless and unauthorized Expenditure by 30 June 2022	4 Report on Irregular, Fruitless and unauthorize d Expenditure	Achiev ed	N/A	N/A

		t Munici pal based on sound financi al manag ement	year ending 30 June 2022			produced by 30 June 2021					
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Chapter

NB: It must be noted some of the projects are behind schedule not necessarily due to poor delivery by the Service provider but mainly due to delays on the Municipality side emanating from delays in funding, Stakeholder delays or internal processes

CHAPTER 4: ORGANIZATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II)

This chapter focuses on studying the behaviour of employees to identify skills gaps and plans for the development of such skills. Public Service Regulations(2001) chapter 1, Part 1.3:from 1 April 2001, require that Annual Reports to include information on planning service delivery, organisation, job evaluation, remuneration, benefits, personnel expenditure, affirmative action, recruitment.

4.1 Component A: Introduction to the Municipal Workforce

Department	Number of incumbents
Office of the municipal manager	7
Corporate services	11
Financial services	8
Protection services	9
Engineering services	23
Community services	25
Development Planning & Strategic	4
Total number of staff	87

4.2 Component B: Managing Municipal Workforce

Employment category	%of staff	Dominant group	% of age below age 55	Comment
Managers	11%	Of the 10 members of the management, Africans are a dominant group (8) with 2 Indians. Gender representation is seats at 50/50 with 5 males and 5 females. Neither whites nor coloureds are represented in the management level.	90%	Dannhauser LM has a fairly young management, has a fair representation of gender groups and a fair representation of dominant population groups in the area.

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Professionals	11%	African females are dominant followed by African males with no whites, Coloureds and Indians.	90%	The Dannhauser local municipality professionals are a true reflection of the demographics of the area in that females dominate and blacks also dominate.
Technicians and trade workers	11%	African males are dominant followed by African females, no Indians, coloureds and Whites.	100%	New targets should be placed on slightly increasing the females in this category. The staff is fairly young but not reflective of other race groups found in area.
Clerical support workers	14%	African females are dominant followed by African males, and Indian female. There is no representation for whites and coloureds.	92%	The Dannhauser local municipality clerical support workers are a true reflection of the demographics of the area in that females dominate and blacks also dominate.
Sales and service workers	7%	African males and females are equally represented with no Indians, coloureds and whites.	100%	This is one category that is fairly represented in terms of gender and age, an inclusion of an Indian population groups would be good.
Machine operators and drivers	11%	African males are dominant. There are no coloureds, whites and Indians and no females at all	70%	New targets should be placed to increase the number of young people as well as females in this category.
Elementary workers	27%	African males are dominant followed by African females. There are no Indians, Whites and coloureds.	59%	New targets should be placed to increase the number of young people as well as females in this category.

4.3 Component C: Capacitating Municipal Workforce

HR Policies and Plans			
#	Name of Policy	Completed %	Date adopted by council or comment on failure to adopt
1	Code of Conduct	Currently being implemented	2010
2	HIV/AIDS Policy	In process for compilation	2010

DANNHAUSER LOCAL MUNICIPALITY
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3	HIV/AIDS Strategy	Currently being implemented	2007
4	Sexual Harassment Policy	Currently being implemented	2010
5	Smoking Policy	Currently being implemented	2010
6	Recruitment Policy	Currently being implemented	2009
7	Subsistence and Travelling Allowance Policy	New Policy Adopted on Feb 2014	2014
8	Overtime Policy	Currently being implemented	2010
9	Skills Development Policy	Currently being implemented	2010
10	Mayoral Vehicle Policy	Currently being implemented	2010
11	Supply Chain Management Policy	Currently being implemented	2011
12	Employment Equity Policy	Currently being implemented	2007
13	Property Rates Policy	Currently being implemented	2009/2010
14	Indigent Policy	Currently being implemented	2011

Injuries, Sickness and Suspensions

Number and Cost of Injuries on Duty
--

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Type of injury	Injury Leave Taken Days	Employees using injury leave No.	Proportion employees using sick leave %	Average Injury Leave per employee Days	Total Estimated Cost R'000
Required basic medical attention only	0	0	0	0	0
Temporary disablement total	0	0	0	0	0
Total	0	0	0	0	0

Suspensions

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date Finalised
Public Participations & communications officer	Gross insubordination and Misconduct	2020.02.01	Matter waiting hearing dates to sit	2021
Cyber Cadet	Gross insubordination and Misconduct	2020.02.01	Matter waiting hearing dates to sit	2021

4.4 Component D: Managing The Municipal Workforce Expenditure

CHAPTER 5: FINANCIAL PERFORMANCE

Component A: Statement of Financial Performance

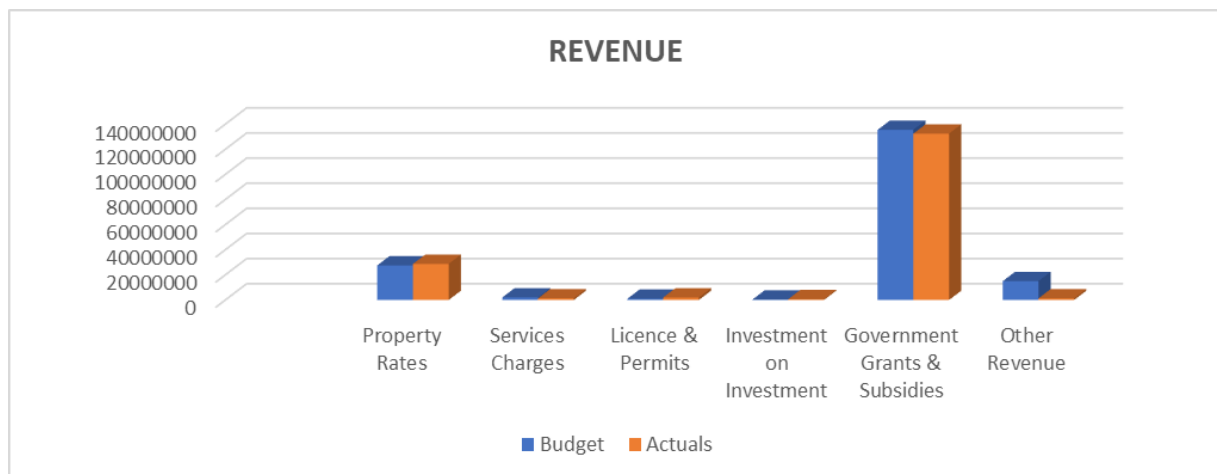
Revenue

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In the current financial year the total revenue per the approved budget was R181 337 937 after the adjustment budget. The actual revenue collected was R166 375 792 which is 92% as compared to the approved budget. The contributing items of revenue are,

a. Government Grants and subsidies –		R132 443 217
b. Property Rates	-	R 28 711 531
c. Service charges	-	R 1 302 029
d. Licences and permits	-	R 1 981 481
e. Other Revenue	-	R 1 269 668
f. Interest on investments	-	R 667 866

REVENUE			
Description	Budget	Actuals	Percentages
Property Rates	27,531,060.00	28,711,531.00	104.29
Services Charges	2,020,800.00	1,302,029.00	64.43
Licence & Permits	1,001,726.00	1,981,481.00	197.81
Investment on Investment	367,118.00	667,866.00	181.92
Government Grants & Subsidies	135,460,216.00	132,443,217.00	97.77
Other Revenue	14,957,017.00	1,269,668.00	8.49
TOTAL	181,337,937.00	166,375,792.00	91.75



There is an improvement of 8% revenue collected when comparing the revenue collected previous year of R154 785 904.

Amongst the general expenses is the impairment of consumer debtors of R34 271 208.00 which is an increment from the previous year of R 29 193 152.00. The gross balance of consumer debtors is sitting at R 48 191 529.00 as at 30 June 2022. The current collection rate as at 84%

Expenditure

DANNHAUSER LOCAL MUNICIPALITY

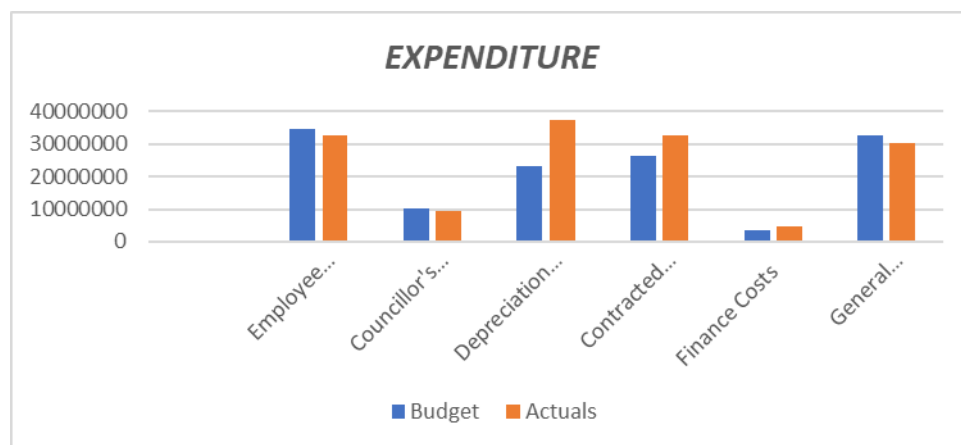
DANNHAUSER LOCAL MUNICIPALITY: ANNUAL REPORT

Total actual expenditure in the current year is R147 699 205 whereas the approved budget after adjustments was R130 657 148. The net over expenditure recognised was R 17 042 057 based on the approved budget. There was a 1% decrease in the total expenditure of the current year compared to previous year.

The contributing items of operating expenditure are as follows with percentage per total expenditure,

a. Employee related costs	-	R32 777 733	23%
b. Councillors remuneration	R 9 599 138		7%
c. Depreciation	R 31 467 406		22%
d. Contracted Services	R 32 522 846		23%
e. Finance costs	R 4 863 214		3%
f. General Expenses	R 23 883 929		17%

<i>Expenditure</i>			
<i>Description</i>	<i>Budget</i>	<i>Actuals</i>	<i>Percentages</i>
<i>Employee Related Cost</i>	34,638,130.00	32,777,733.00	94.63
<i>Councillor's Remuneration</i>	10,295,163.00	9,599,138.00	93.24
<i>Depreciation/ Impairments</i>	23,000,000.00	37,535,592.00	163.20
<i>Contracted Services</i>	26,431,881.00	32,522,846.00	123.04
<i>Finance Costs</i>	3,568,119.00	4,863,214.00	136.30
<i>General Expenses</i>	32,723,855.00	30,456,122.00	93.07
TOTAL	130,657,148.00	147,754,645.00	113.09



An unauthorised expenditure of R 37 743 376 was disclosed in the audited Annual Financial Statements for 2021/22 financial year of which R21 052 345 was for non-cash items and R16 691 031 was for cash items.

Surplus for the year

The municipality has managed to maintain surplus in the current financial year as well as the preceding year. Surplus has improved in the current year from R8 472 723 to R 19 708 256, 132% improvement.

Component B: Spending Against Capital Budget

Capital Expenditure

The capital approved budget after adjustments was totalling to R67 624 692,00. The funding for the capital budget was as follows;

- a. Capital Borrowing -DBSA R 2 000 000
- b. Government Grants R30 794 000
- c. Internal Funding R34 830 692

The total capital expenditure incurred as at 30 June 2022 was R50 174 957 which is 74 % expenditure.

Capital Grants

Municipal Infrastructure Grant

The Municipality received the following government transfers and grants during the 2021/22 financial year,

PROJECT	BUDGET	EXPENDITURE	UNSPENT BALANCE
Durnacol Sport Combo	8 000 000	1 816 592	6 183 408
Community Hall	11 200 000	11 200 000	0
Roads Internal MIG	5 797 000	5 797 000	0
Urban Roads	5 797 000	5 797 000	0

Component C: Cash Flow Management and Investments

Cash flows from operating activities

Receipts

Sale of goods and services	26,597,957	22,330,004
Government grants and subsidies	139,410,000	128,214,001
Interest income	667,866	1,018,542

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Other revenue received	3,251,150	
8,884,377		
	<u>169,926,973</u>	<u>160,446,924</u>
Payments		
Employee costs and council remuneration	(41,554,871)	(30,494,884)
Suppliers	(65,438,236)	(61,796,144)
Finance Charges	(4,863,214)	(4,743,745)
Other payments	-	(9,468,583)
	<u>(111,856,321)</u>	<u>(106,503,356)</u>
Net cash flows from operating activities	58,070,652	53,943,568
Cash flows from investing activities		
Purchase of property, plant and equipment	(50,174,957)	
(66,794,806)		
Cash flows from financing activities		
Repayment of other financial liabilities	(5,195,528)	
(4,104,368)		
Net cash flows from financing activities	(5,195,528)	
(4,104,368)		
Net increase/(decrease) in cash and cash equivalent	<u>2,700,167</u>	<u>(16,955,606)</u>
Cash and cash equivalents at the beginning of year	12,266,453	29,222,059
Cash and cash equivalents at the end of the year	<u>14,966,620</u>	<u>12,266,453</u>

Component D: Other Financial Matters

2. FINANCIAL POSITION

Current assets

Included in the current asset as at 30 June 2022,

a. Receivable from non-exchange transactions and receivables from exchange

Included in the two items are the consumer debtors from the property rates and refuse removal. The reported balances (5282 667+15 512 471) R20 795 138 net of debt impairment.

b. Cash and cash equivalent

Cash and cash equivalent is of R14 966 620 (R12 266 453, 2021) reported in the current year. R 11 737 312 of the cash and cash equivalent balance are short term investments.

Non-current assets

Property plant and equipment, Investment property and heritage assets

More assets were acquired in the current financial through capital budget. The balance PPE increased from R487 956 923 in 2020/21 financial year to R509 755 691 in this year of audit. Amongst other asset additions in the current year is the building of the New offices for Dannhauser municipality. The offices are expected to be completed in the 2022/23 financial year.

Liabilities

The municipality had the following debts as at 30 June 2022,

a. DBSA	-	R28 575 404
b. Unspent conditional grants		R 6 966 782
c. Provision		R10 416 087
d. Payables (Suppliers)		R29 812 366

Operating Grants

PROJECT	BUDGET	EXPENDITURE	UNSPENT BALANCE
Financial Management Grant	1 850 000	1 850 000	0
Library Grants	1 460 625	283 625	783 625
EPWP	0	0	0

1. FINANCIAL RATIOS

CURRENT RATIO

The current ratio is calculated on the basis of current assets divided by current liabilities. The current ratio is a measure of the ability of the Municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the Municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a current ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations.

Current year (2021/22) ration is 0.94:1 as compared to previous financial year (2020/21) of 1.02:1. The ratio shows regression from the municipality as compared to

the previous year. It is very concerning that the municipality cannot afford to pay all its current liabilities.

COST COVERAGE

The cost coverage ratio is the ratio of the available cash plus investments divided by monthly fixed operational expenditure. The ratio indicates the municipality's ability to meet at least its monthly fixed operational commitments from cash and short term investments without collecting any additional revenue during that month. The norm ranges between 1 to 3 months. It implies that the more cash reserves the municipality has available, the lower the risk of it being unable to fund monthly fixed operational expenditure and to continue rendering services.

The ratio is 1.26months as compared to 2020/21 of 1.03 months. The municipality improved in the current year

EMPLOYEE COSTS

Employee costs are calculated as a percentage of total operating expenditure.

The Municipality's employee cost ratio showed a slight increase from the previous year from 29.9 % in 2021/22 to 29.6% in the 2020/21 financial year.

REPAIRS AND MAINTENANCE

Repairs and Maintenance costs are calculated as a percentage of the Municipality's total operating expenditure. This ratio indicates whether sufficient provision is made, in respect of repairs and maintenance for property, plant and equipment.

The ratio is 14%, 2021/22 compared to 2020/21 of 15%, the ration has decreased by 1%. It is a favourable ration as it is above the norm of 8%.

The Municipality's repairs and maintenance ratio showed a decrease from the previous year.

DEBTORS COLLECTION RATE

The Municipality's debt recovery rate for 2021/22 is 84% which is an increase from the previous year's 82%. The debt recovery rate is based on the last 12 months receipts divided by the last 12 months billing. Debt recovery is deemed a priority and the Municipality will be investigating alternative debt collection methods and implemented a strategic revenue enhancement action plan during 2022/23. The increase in the rate could be attributed to a more effective credit control procedures, and the appointment of the service provide for credit control management.

2. AUDIT OUTCOME

Dannhauser Municipality received an Unqualified Audit Opinion in the 2021/22 year under audit. The audit outcome of the previous years is as follows;

2020/2021	Qualified Opinion
2019/2020	Qualified Opinion
2018/2019	Qualified Opinion
2017/2018	Qualified Opinion

The municipality improved its audit outcome from a qualification to unqualified opinion. The municipality commits its self that all internal controls will be put in place as well as following all SCM procedures and policy in improving the audit status to clean audit in the upcoming years.

3. IMPLEMENTATION OF SUPPLY CHAIN MANAGEMENT POLICY

Supply chain management policy

1. (1) All officials and other role players in the supply chain management system of the municipality must implement this Policy in a way that –
 - (a) gives effect to –
 - (i) section 217 of the Constitution; and
 - (ii) Part 1 of Chapter 11 and other applicable provisions of the Act;
 - (b) is fair, equitable, transparent, competitive and cost effective;
 - (c) complies with –
 - (i) the Regulations; and
 - (ii) any minimum norms and standards that may be prescribed in terms of section 168 of the Act;
 - (d) is consistent with other applicable legislation;
 - (e) does not undermine the objective for uniformity in supply chain management systems between organs of state in all spheres; and
 - (f) is consistent with national economic policy concerning the promotion of investments and doing business with the public sector.
- (2) This Policy applies when the municipality –

- (a) procures goods or services;
 - (b) disposes of goods no longer needed;
 - (c) selects contractors to provide assistance in the provision of municipal services otherwise than in circumstances where Chapter 8 of the Municipal Systems Act applies; or
 - (d) selects external mechanisms referred to in section 80 (1) (b) of the Municipal Systems Act for the provision of municipal services in circumstances contemplated in section 83 of that Act.
- (3) This Policy, except where provided otherwise, does not apply in respect of the procurement of goods and services contemplated in section 110(2) of the Act, including –
 - (a) water from the Department of Water Affairs or a public entity, another municipality or a municipal entity; and
 - (b) electricity from Eskom or another public entity, another municipality or a municipal entity.

Amendment of the supply chain management policy

- 2.
 - (1) The municipal manager must –
 - (a) at least annually review the implementation of this Policy; and
 - (b) when the municipal manager considers it necessary, submit proposals for the amendment of this Policy to the council.
 - (2) If the municipal manager submits proposed amendments to the council that differs from the model policy issued by the National Treasury, the accounting officer must –
 - (a) ensure that such proposed amendments comply with the Regulations; and
 - (b) report any deviation from the model policy to the National Treasury and the relevant provincial treasury.
 - (3) When amending this supply chain management policy the need for uniformity in supply chain practices, procedures and forms between organs of state in all spheres, particularly to promote accessibility of supply chain management systems for small businesses must be taken into account.

Delegation of supply chain management powers and duties

4. (1) The council hereby delegates all powers and duties to the municipal manager which are necessary to enable the municipal manager –
- (a) to discharge the supply chain management responsibilities conferred on accounting officers in terms of –
 - (i) Chapter 8 or 10 of the Act; and
 - (ii) this Policy;
 - (b) to maximise administrative and operational efficiency in the implementation of this Policy;
 - (c) to enforce reasonable cost-effective measures for the prevention of fraud, corruption, favouritism and unfair and irregular practices in the implementation of this Policy; and
 - (d) to comply with his or her responsibilities in terms of section 115 and other applicable provisions of the Act.
- (2) Sections 79 and 106 of the Act apply to the sub-delegation of powers and duties delegated to an accounting officer in terms of sub-paragraph (1).
- (3) The municipal manager may not sub-delegate any supply chain management powers or duties to a person who is not an official of municipality or to a committee which is not exclusively composed of officials of the municipality.
- (4) This paragraph may not be read as permitting an official to whom the power to make final awards has been delegated, to make a final award in a competitive bidding process otherwise than through the committee system provided for in paragraph 26 of this Policy.

Sub-delegations

5. (1) The municipal manager may in terms of section 79 or 106 of the Act sub-delegate any supply chain management powers and duties, including those delegated to the accounting officer in terms of this Policy, but any such subdelegation must be consistent with sub-paragraph (2) of this paragraph and paragraph 4 of this Policy.
- (2) The power to make a final award –
- (a) above R10 million (VAT included) may not be sub-delegated by the municipal manager;
 - (b) above R2 million (VAT included), but not exceeding R10 million (VAT included), may be sub-delegated but only to –
 - (i) Chief Financial Officer;
 - (ii) Director Technical Services; or

- (iii) Director Corporate Services;
- (c) not exceeding R2 million (VAT included) may be sub-delegated but only to –
 - (i) Chief Financial Officer;
 - (ii) Other departments Senior Managers; or
 - (iii) a bid adjudication committee.
- (3) An official or bid adjudication committee to which the power to make final awards has been sub-delegated in accordance with subparagraph (2) must within five days of the end of each month submit to the municipal manager a written report containing particulars of each final award made by such official or committee during that month, including–
 - (a) the amount of the award;
 - (b) the name of the person to whom the award was made; and
 - (c) the reason why the award was made to that person.
- (4) Sub-paragraph (3) of this paragraph does not apply to procurements out of petty cash.
- (5) This paragraph may not be interpreted as permitting an official to whom the power to make final awards has been sub-delegated, to make a final award in a competitive bidding process otherwise than through the committee system provided for in paragraph 26 of this Policy.
- (6) No supply chain management decision-making powers may be delegated to an advisor or consultant.

Oversight role of council

- 6.
 - (1) The council reserves its right to maintain oversight over the implementation of this Policy.
 - (2) For the purposes of such oversight the municipal manager must –
 - (a)
 - (i) within 30 days of the end of each financial year, submit a report on the implementation of this policy, to the council of Dannhauser Local Municipality; and
 - (ii) whenever there are serious and material problems in the implementation of this policy, immediately submit a report to the council

- (3) The municipal manager must, within 10 days of the end of each quarter, submit a report on the implementation of the supply chain management policy to the mayor.
- (4) The reports must be made public in accordance with section 21A of the Municipal Systems Act.

Supply chain management unit

- 7. (1) A supply chain management unit is hereby established to implement this Policy.
- (2) The supply chain management unit operates under the direct supervision of the chief financial officer or an official to whom this duty has been delegated in terms of section 82 of the Act.

CHAPTER 6: auditor General Audit Findings

Report of the auditor-general to the KwaZulu-Natal Provincial Legislature and the council of Dannhauser Local Municipality

Report on the audit of the financial statements

Opinion

- 1. I have audited the financial statements of the Dannhauser Local Municipality set out on pages xx to xx, which comprise the statement of financial position as at 30 June 2022, the statement of financial performance, statement of changes in net assets, cash flow statement and the statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
- 2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Dannhauser Local Municipality as at 30 June 2022, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) as well as the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2021 (Act No. 9 of 2021) (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.
4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding figures

7. As disclosed in note 44 to the financial statements, the corresponding figures for 30 June 2021 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2022.

Material impairment allowance – Receivables from exchange and non-exchange transactions

8. As disclosed in notes 8 and 10 to the financial statements, the municipality recognised a material allowance for the impairment of receivables from exchange transactions amounting to R4,10 million (2020: R3,26 million) and receivables from non-exchange transactions amounting to R34,27 million (2020: R29,19 million) respectively. The recoverability of these amounts were considered to be doubtful.

Material underspending of conditional grant

9. As disclosed in note 13 to the financial statements, the municipality unspent on its Municipal Infrastructure Grant by R6,18 million, due to challenges in the appointment of service providers.

Other matter

10. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure notes (MFMA125)

11. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

12. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with SA Standards of GRAP and the requirements of the MFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
13. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

14. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
15. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the annual performance report

16. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report material findings on the usefulness and reliability of the reported performance information against predetermined objectives presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.
17. I performed procedures to evaluate the usefulness and reliability of the reported performance information on selected performance indicators in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice.
18. I performed the procedures in accordance with the Auditor-General of South Africa's (AGSA) audit methodology. This engagement is not an assurance engagement. Accordingly, I do not express an opinion or an assurance conclusion.
19. My procedures address the usefulness and reliability of the reported performance information on the selected performance indicators, which must be based on the municipality's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the municipality enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
20. I performed procedures to determine whether the reported performance information was properly presented and whether the performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the selected performance indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
21. I selected the following material performance indicators contained in the Basic service delivery key performance area (KPA) 2 presented in the municipality's annual performance report for the year ended 30 June 2022 set out on pages xx to xx. I selected the indicators that measure the municipality's performance on its

primary mandated functions and which are of significant national, community or public interest.

Performance indicators - KPA2: Basic service delivery
Number of textile incubator infrastructure (Warehouse) Constructed of the in the year ending 30 June 2022 - TECH 2.2
Number of houses constructed for victims of disaster in wards 4 for year ended 30 June 2022 - TECH 2.3.1
Number of houses constructed for victims of disaster in wards 5 for year ended 30 June 2022 - TECH 2.3.2
Number of houses constructed for victims of disaster in wards 7 for year ended 30 June 2022 - TECH 2.3.3
Number of houses constructed for victims of disaster in wards 13 for year ended 30 June 2022 - TECH 2.3.4
Number of houses constructed in phase 1 Buhlebomzinyathi for year ended 30 June 2022 - TECH 2.4
% Stage completion of the construction of Water Harvesting in Ward 1 in the year ending 30 June 2022 - TECH 2.13.1
% Stage completion of the construction of Water Harvesting in Ward 4 in the year ending 30 June 2022 - TECH 2.13.2
% Stage completion of Water Harvesting in Ward 6 in the year ending 30 June 2022 - TECH 2.13.3
% Stage completion of Water Harvesting in Ward 11 in the year ending 30 June 2022 - TECH 2.13.4
Length of road rehabilitated through construction of the Rural gravel road in Ward 8 - TECH 2.14
Length of road rehabilitated through construction of the Rural gravel road in Ward 12 - TECH 2.14.1
% Stage of completion on the construction of Urban road in Ward 2 in the year ending 30 June 2022 - TECH 2.16.1
% Stage of completion on the construction of Urban road in Ward 3 in the year ending 30 June 2022 - TECH 2.16.2
Number of houses provided with electrification infill (Ward 1) in the year ending 30 June 2022 - TECH 2.17.1
Number of houses provided with electrification infill (Ward 2) in the year ending 30 June 2022 - TECH 2.17.2

Performance indicators - KPA2: Basic service delivery
The percentage of indigent households earning less than R3800 per month with access to free basic services (electricity) - TECH 2.18A
% of Indigent households earning less than R3800 per month with access to free basic services (refuse) - COM 2.4
Number of households provided with refuse removal in the year ending 30 June 2022 - COM 2.6
Number of business units provided with refuse removal in the year ending 30 June 2022 - COM 2.7
Number of small holdings households in the outlying areas of Dannhauser provided with refuse removal services in the year ending 30 June 2022 - COM 2.8
Number of indigent household earning less than R3800 per month with access to Refuse removal provided with free refuse removal in the year ending 30 June 2022 - COM 2.9

22. The material finding on the usefulness of the performance information of the selected material performance indicator below, is reported upon in paragraph 22 of this report:

Performance indicator: The percentage of indigent households earning less than R3800 per month with access to free basic services (electricity)	Target: 100% of the indigents granted access to refuse in the year ended 30 June 2022	Reported achievement: 100% of the indigents granted access to refuse removal
--	--	---

23. There was no clear and logical link on how the planned performance indicator (TECH 2.18A) ["Free basic services (electricity)"] will contribute to achieving the planned outcomes ["Access to refuse"] or will measure the actual service delivery of the reported target.

Other matters

24. I draw attention to the matters below.

Achievement of planned targets

25. The annual performance report on pages xx to xx sets out information on the achievement of planned targets for the year. This information should be considered in the context of the material findings on the usefulness of the reported performance information in paragraph 23 of this report.

Adjustment of material misstatements

26. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information of KPA 2: basic service delivery. As management subsequently corrected only some of the misstatements, I raised material findings on the usefulness of the reported performance information. Those that were not corrected are reported upon in this report.

Report on compliance with legislation

27. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.
28. I performed procedures to test compliance with selected requirements in key legislation in accordance with the AGSA audit methodology. This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.
29. I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and adequately available to report in an understandable manner. The selection is done through an established AGSA process. The selected legislative requirements are included in the annexure to this auditor's report.
30. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Financial statements

31. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of non-current assets, current assets and disclosure items identified by the auditors in the submitted financial statement were subsequently corrected and/or the supporting records were provided subsequently resulting in the financial statements receiving an unqualified audit opinion.

Expenditure management

32. Moneys owed by the municipality was not always paid within 30 days, as required by section 65(2)(e) of the MFMA.

Consequence management

33. Irregular expenditure was not recovered from the liable person/s, as required by section 32(2) of the MFMA. This was due to the fact that the investigation report did not include a determination as to the liability of any person/s.
34. The municipal council certified irregular expenditure as irrecoverable prior to having conducted an investigation to determine the recoverability of such expenditure, in contravention of section 32(2)(b) of the MFMA.

Human resource management

35. I was unable to obtain sufficient appropriate audit evidence that appropriate systems and procedures to monitor, measure and evaluate performance of staff were developed and adopted, as required by section 67(1)(d) of the Municipal Systems Act of South Africa, 2000 (Act No. 32 of 2000)(MSA).
36. The municipal manager and senior managers did not sign performance agreements within the prescribed period, as required by section 57(2)(a) of the MSA.

Procurement and contract management

37. Some quotations were accepted from bidders who did not submit a declaration on whether they are employed by the state or connected to any person employed by the state, as required by regulation 13(c) of the municipal supply chain management regulations of 2017 (MSCMR).
38. Awards were made to providers who were in the service of other state institutions, in contravention of section 112(1)(j) of the MFMA and regulation 44 of the MSCMR.

Strategic planning and performance

39. The service delivery budget implementation plan (SDBIP) for the year under review did not include monthly revenue projections by source of collection and/or the monthly operational and capital expenditure by vote, as required by section 1 of the MFMA, read in conjunction with section of 53(1)(c)(11) of the MFMA.

Other information

40. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected material indicators in the scoped-in key performance area presented in the annual performance report that have been specifically reported upon in this auditor's report.
41. My opinion on the financial statements and material findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.
42. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the material indicators in the scoped-in key performance area presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
43. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, and if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

44. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the findings on the annual performance report and the findings on compliance with legislation included in this report.

45. Management did not ensure that key controls were implemented adequately to ensure that accurate and complete financial and performance reports were prepared and that the supporting portfolio of evidence was reliable and useful.
46. The municipality's risk management processes were inadequate to prevent compliance deviations from key legislation.

Other reports

47. I draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the municipality's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.
48. The Special Investigating Unit (SIU) has commissioned an investigation relating to the municipality's appointment of suppliers during the 2018-19 financial year. As at the audit report date, this investigation had not been finalised.
49. A consulting firm was appointed by the municipality in July 2022 to perform a forensic investigation into allegations of fraud, corruption as well as the making of duplicate payments pertaining to the new municipal building and testing grounds. The investigation was concluded in October 2022 and it was recommended that disciplinary action be taken against certain officials as well as to open a criminal charge with the South African Police Service against the affected parties.

Pietermaritzburg

13 December 2022



AUDITOR - GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure to the auditor's report

Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs and the AGSA audit methodology, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected performance indicators and on the municipality's compliance with selected requirements in key legislation.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
 - identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
 - conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the Dannhauser Local Municipality's to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern

- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Compliance with legislation - selected legislative requirements

1. The selected legislative requirements are as follows:

Legislation	Sections or regulations
Municipal Finance Management Act 56 of 2003 (MFMA)	Section 1(a), (b) & (d) of the definition: irregular expenditure Section 1 Definition of SDBIP Sections 11(1); 13(2); 14(1); 14(2)(a); 14(2)(b); 15 Sections 24(2)(c)(iv); 29(1); 29(2)(b); 32(2) Sections 32(2)(a); 32(2)(a)(i); 32(2)(a)(ii); 32(2)(b) Sections 32(6)(a); 32(7); 53(1)(c)(ii); 54(1)(c) Sections 62(1)(d); 62(1)(f)(i); 62(1)(f)(ii); 62(1)(f)(iii) Sections 63(2)(a); 63(2)(c); 64(2)(b); 64(2)(c); 64(2)(e) Sections 64(2)(f); 64(2)(g); 65(2)(a); 65(2)(b); 65(2)(e) Sections 72(1)(a)(ii); 95(a); 112(l)(iii); 112(1)(j) Sections 116(2)(b); 116(2)(c)(ii); 117; 122(1); 122(2) Sections 126(1)(a); 126(1)(b); 127(2); 127(5)(a)(i) Sections 127(5)(a)(ii); 129(1); 129(3); 133(1)(a) Sections 133(1)(c)(i); 133(1)(c)(ii); 170; 171(4)(a); 171(4)(b)
LG: MFMA: Municipal budget and reporting regulations, 2009	Regulations 71(1); 71(2); 72
LG: MFMA: Municipal investment regulations, 2005	Regulations 3(1)(a); 3(3); 6; 7; 12(2); 12(3)
LG: MFMA: Municipal regulations on financial misconduct procedures and criminal proceedings, 2014	Regulations 5(4); 6(8)(a); 6(8)(b); 10(1)
LG: MFMA: Municipal supply chain management (SCM) regulations, 2017	Regulations 5; 12(1)(b); 12(1)(c); 12(3); 13(b); 13(c); 13(c)(i) Regulations 16(a); 17(1)(a); 17(1)(b); 17(1)(c); 19(a) Regulations 21(b); 22(1)(b)(i); 22(2); 27(2)(a); 27(2)(e) Regulations 28(1)(a)(i); 28(1)(a)(ii); 29(1) (a) and (b)

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Legislation	Sections or regulations
	Regulations 29(5)(a)(ii); 29(5)(b)(ii); 32; 36(1) Regulations 38(1) (c); 38(1)(d)(ii); 38(1)(e); 38(1)(g)(i) Regulations 38(1)(g)(ii); 38(1)(g)(iii) Regualtions 43; 44; 46(2)(e); 46(2)(f)
Municipal Systems Act 32 of 2000 (MSA)	Sections 25(1); 26(a); 26(c); 26(i); 26(h); 29(1)(b)(ii) Sections 29(3)(b); 34(a); 34(b); 38(a) Sections 41(1)(a); 41(1)(b); 41(1)(c)(ii); 42; 43(2); Sections 56(a); 57(2)(a); 57(4B); 57(6)(a) Sections 66(1)(a); 66(1)(b); 67(1)(d); 74(1) Sections 93B(a); 93B(b); 93C(a)(iv); 93C(a)(v); 96(b)
LG: MSA: Municipal planning and performance management regulations, 2001	Regulations 2(1)(e); 2(3)(a); 3(3); 3(4)(b); 3(6)(a); 7(1); 8 Regulations 9(1)(a); 10(a); 12(1); 15(1)(a)(i); 15(1)(a)(ii)
LG: MSA: Municipal performance regulations for municipal managers and managers directly accountable to municipal managers, 2006	Regulations 2(3)(a); 4(4)(b); 8(1); 8(2); 8(3)
LG: MSA: Regulations on appointment and conditions of employment of senior managers, 2014	Regulations 17(2); 36(1)(a)
LG: MSA: Disciplinary Regulations for Senior Managers, 2011	Reg 5(2); 5(3); 5(6); 8(4)
Annual Division of Revenue Act (DoRA)	Sections 11(6)(b); 12(5); 16(1); 16(3)
Construction Industry Development Board Act 38 of 2000 (CIDB)	Section 18(1)
CIDB regulations	Regulations 17; 25(7A)
Municipal Property Rates Act 6 of 2004 (MPRA)	Section 3(1)

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Legislation	Sections or regulations
Preferential Procurement Policy Framework Act 5 of 2000 (PPPFA)	Sections 2(1)(a); 2(1)(f)
Preferential Procurement regulations (PPR), 2011	Regulations 4(1); 4(3); 4(4); 4(5) Regulations 5(1); 5(2); 5(3); 5(5) Regualtions 6(1); 6(2); 6(3); 6(4); 6(5) Regulations 7(1); 10; 11(2); 11(4); 11(5); 11(8)
Preferential Procurement regulations (PPR), 2017	Regulations 5(1); 5(3); 5(6); 5(7) Regulations 6(1); 6(2); 6(3); 6(5); 6(6); 6(8) Regualtions 7(1); 7(2); 7(3); 7(5); 7(6); 7(8) Regulations 8(2); 8(5); 9(1); 10(1); 10(2); 11(1)
Prevention and Combating of Corrupt Activities Act 12 of 2004 (PRECCA)	Section 34(1)

GLOSSARY

COMMENTS ON MFMA SECTION 71 RESPONSIBILITIES:

Section 71 of the MFMA requires municipalities to return a series of financial performance data to the National Treasury at specified intervals throughout the year. The Chief Financial Officer states that these data sets have been returned according to the reporting requirements.

Signed (Chief Financial Officer)
Dated

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give “ <i>full and regular</i> ” reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe “ <i>what we do</i> ”.
Adequacy indicators	The quantity of input or output relative to the need or demand.

Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
Baseline	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General performance indicators Key	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances,

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	personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out municipal goals and development plans.
National Key performance areas	<ul style="list-style-type: none"> • Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e., a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
Performance Targets:	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a municipality aims to achieve within a given time period.

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Service Delivery Budget Implementation Plan	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
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Vote:	<p>One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area.</p> <p>Section 1 of the MFMA defines a "vote" as:</p> <p><i>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i></p> <p><i>b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned</i></p>

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APPENDICIES

Appendix A-Councillors, Committee allocation and Council Attendance 2016-2021(July 2021 to October 31)

Name of the Member of Council	ORGANISATION	WARD	Committees Allocated	Meeting in the year	Meetings attended	Percentage Council Meetings Attendance	Percentage Apologies for nonattendance
NGUBENI ZAKHELE. S	ANC-Full time	5	EX-OFFICIO	9	9	100%	NA
PHAKATHI JABU P.	ANC(PR)	2	EX-OFFICIO	9	6	67%	33%
MSIBI SAKHILE. D	ANC-Full time	12		9	1	11%	89%
MKHUMANE MTHUNZI.S	ANC-Full time	1	Planning & local Economic Development	9	8	89%	11%
KUNENE MXOLISI	ANC-Full time	2	Corporate services Portfolio Committee	9	7	78%	22%
NDABA VINCENT.M	ANC-Full time	3	Technical Services Portfolio committee	9	6	67%	33%
MANYATHI N.G. J	IFP-Full time	4	COMMUNITY SERVICES PORTFOLIO COMMITTEE	9	7	78%	22%
NDLOVU SIZAKELE. N	IFP-Full time	6		9	5	56%	44%
DUBAZANA XOLILE. M	ANC-Full time	7	Technical Services Portfolio committee	9	9	100%	0%
MFUSI EMMANUEL. S	ANC-Full time	8	Planning & local Economic Development	9	7	78%	22%

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HLATHSWAYO N. S	ANC-Full time	9	COMMUNITY SERVICES PORTFOLIO COMMITTEE	9	5	56%	44%
NGIDI MTHETHELELI. A	ANC-Full time	10	COMMUNITY SERVICES PORTFOLIO COMMITTEE	9	6	67%	33%

Appendix B: Committee and Committee Purpose

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Municipal Committees	Purpose of Committee
MPAC	The Municipal Public Accounts Committee (MPAC) has been established by Council in terms of Section 79 of the Municipal Structures Act, Act 117 of 1998. The purpose of the Committee is to perform an oversight function on behalf of the Council over the executive functionaries of the Council to the extent set out herein
Portfolio Committee	The Portfolio committee has been established by Council in terms of Section 80 of the Municipal Structures Act, Act 117 of 1998. The purpose of the Committee is to perform an oversight function on behalf of the Council over the executive functionaries of the Council to the extent set out herein
Audit Committee	The committee must review and assess the qualitative aspects of financial reporting, the municipality's processes to manage business and financial risk, governance processes and compliance with applicable legal, ethical and regulatory requirements.
EXCO	The Executive committee is the management or principal committee of the municipality. It receives reports from other committees of council and must forward these reports together with its recommendations to the full council.
MANCO	The Management Committee carries out a vital role within the Municipality. Their role is not necessarily about doing, it is about ensuring things are done. Usually, the day-to-day management of the Municipality will be delegated by the Municipal Manager

Appendix C: Third Tier Administrative Structure

Third Tier Structure

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Directorate	Director/Manager (State title and name)
MM	Mr. WB Nkosi
Infrastructure & Planning Development	Mr. M Nene
Budget and Treasury Office	Mrs. DM Mohapi
Corporate Services	Mrs. S Northam
Community Services	Mr. S Naidoo
Planning and Development	Vacant

Appendix D: Functions of Municipality/Entity

Appendix E: Ward Reporting

Appendix F: Ward Information

Work in-progress

Appendix G: recommendation of the Audit Committee

Still outstanding-Work In Progress

Appendix H& I Long Term Contracts and Public and Private Partnership and Municipal Service Provider Performance Schedule.

ASSESSMENT OF THE PERFORMANCE OF EXTERNAL SERVICE PROVIDERS

The monitoring of the service provider performance is ensured through the signing of the Service Level Agreement. It is currently being done at user department level. The end user department provides monthly reports to the SCM unit as well. Service providers who fail to perform are reported to SCM and the necessary action is taken including the termination of the contract or cancellation of an order.

Assessment Key

Assessment	Description
Good (G)	The service has been provided at acceptable standards and within the time frames stipulated in the SLA/Contract
Satisfactory (S)	The service has been provided at acceptable standards and outside of the timeframes stipulated in the SLA/Contract
Poor (P)	The service has been provided below acceptable standards

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N o.	Name of Service Provider	Date of Award	Service provided	Value of Project	2020/2021		2021/2022		Rating	Reasons for under-performance	Corrective Measures
					Target	Actual	Target	Actual			
1.	Mela Okuhle Trading Enterprise	09/06/2020	Construction of Community Hall in Ward 4		Designs & Project management of Ward 4&5 Community Halls	Service provider appointed and serving as per signed SLA.	Completion of Construction of the Ward 4 Community Hall	Construction of the Ward 4 Community Hall is at 60%	G	N/A	N/A
2.	Tswqakelo JV Mafesane Trading	25/05/2020	Construction of Community Hall in Ward 5	R7 485 823.80	Designs & Project management of Ward 4 & 5 Community Halls	Service provider appointed and serving as per signed SLA.	Construction of Ward 5 Community Hall	Ward 5 Community Hall Construction completed	G		
3.	Vumesa	22/09/2020	Expression of Interest for Road Over Rail Bridge Designs and Project Management	12%	Expression of Interest for Road Over Rail Bridge Designs and Project Management	Service provider appointed and providing service as per signed SLA.	Completion of the Design and BOQ's for Road Over Rail Bridge Designs	BOQ's and design completed	G		

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			ent in Ward 2		ent in Ward 2						
4.	Klus Civils JV Dreykon	11/03/2021	Rehabilitati on of Dannhaus er Urban and Emafusini Roads in Ward 2	R 14,300,00 0.00	Rehabilitati on of Dannhaus er Urban and Emafusini Roads in Ward 2	Service provider fully provided as per SLA signed	Service Provider fully provided the expected project as per appointme nt	Ward 2 roads construct ed and complete d	G		
5.	OWZA Trading & Projects	01/04/2021	Design and Managem ent of Water Harvest Project in Dannhaus er	9.7%	Design and Managem ent of Water Harvest Project in Dannhaus er	Service provider appointe d and providin g 6.servic e as per signed SLA.	Constructi on of the Water Harvesting Infrastruct ure Project	Project is currently in progress in terms of the constructi on of the Water Harvestin g Infrastruc ture Project	G		
6.	Muteo Consultin g	01/04/2021	Project Manager for Electrificati on Meter Conversio	10.91%	Project Manager for Electrificati on Meter Conversio	Service provider appointe d and providin g service	Project managem ent for Electricity Meter conversion	Study to verify customer s due meter conversio	G		

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			n Project in Ward 2		n Project in Ward 2	as per signed SLA.	to Prepaid Electricity to Ward2 Household s.	n conducte d.			
7.	Loma Business Enterpris e	24/06/2 021	Dannhaus er Pound Keeper Services for a period of 3 years	R1,224,00 0.00	To minimise stray animals around Dannhaus er area and create a safe, healthy environme nt, the latter is done in concert with the necessary legislation	Stray animals in Dannha user area were impound ed by Pound keeper	To minimise stray animals around Dannhaus er area and create a safe, healthy environme nt, the latter is done in concert with the necessary legislation	Stray animals in Dannhau ser area were impound ed by Pound keeper	G		
8.	Quiet Storm Trading	24/06/2 021	Constructi on of Child Care Facility in Ward 1	R3,750,34 7.08	Constructi on of Child Care Facility in Ward 1	Service provider appointe d and providin g service as per signed SLA	Constructi on of the Ward1 Child Care Facility	Construct ion of the Ward1 Child Care facility is in progress.	G		

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9.	Mlatudi Trading JV Totobela Trading and Projects	28/06/2021	Construction of Hall in Ward 13	R6,520,822.40	Construction of Hall in Ward 13	Service provider appointed and providing service as per signed SLA	Construction of Hall in Ward 13	Construction of the Ward13 Community Hall is in progress	G		
10.	Kinno's Marquee and Tarpaulin Hire	01/07/2021	Provision of Blankets, Sleeping Sponges, Temporal Shelters, Perishables and relevant Accessories as and when required in the event of any Disaster for the period of 36 months	R5 883.75 unit prices	N/A	N/A	Provide goods and prompt services as per signed SLA.	Service Provider provided goods and services as and when required for the period ending 30 June 2022.	G		

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11	NRB Accounting	05/08/2021	Compilation of GRAP Compliant Infrastructure / Immovable Fixed Assets Register	R 400 000,00	N/A	N/A	Compilation of GRAP Compliant Infrastructure / Immovable Fixed Assets Register	Updated immovable Asset Register for 2020/2021 financial year and 2021/2022 respectively.	G		
12	Maximum Profit Recovery	05/08/2021	Dannhauser Municipality's Value Added Tax (VAT) Review, Apportionment Percentages Calculations and VAT Recovery for a period of 3 years	14,38%	N/A	N/A	Ensure review, apportionment percentages calculations and VAT recovery for a period of 3 years	Service Provider is in compliant with the terms and conditions as per signed SLA.	G		
13	Vumesa Engineering	17/08/2021	Expression of Interest for Design	12%	N/A		Designs and BOQ's and	Project Manager appointe	G		

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	Consultants		and Project Management of Durnacol Sport Centre in Ward 2			N/A	upgrade of the Durnacol Sports Complex	d, and Contract or appointed, and the upgrade of the Durnacol Sports Complex in progress.			
14	Mela Okuhle Trading Enterprise	31/08/2021	Rehabilitation Rural Roads in Ward 8	R2 771 842,70	N/A	N/A	Construction of Ward8 Rural Roads	Ward8 Rural Road constructed.	G		
15	HGI Investment	31/08/2021	Rehabilitation Rural Roads in Ward 12	R2 463 479.98	N/A	N/A	Construction of Ward12 Rural Roads	Ward12 Rural Road Constructed.	G		
16	Inside data South	31/08/2021	Provision of Bulk Processing, Printing, Posting and Distribution of	R 179 350,66	N/A	N/A	Provision of the Bulk Processing, Printing, Posting and Distribution of	Debtors Statements, Bulk Processing, Distribution and Posting provided.	G		

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							Debtors statements				
17	Perfolence	31/08/2021	Supply and delivery of toilet material for period of thirty-six month	R203 305,32	N/A	N/A	Supply and delivery of goods and prompt services as per signed SLA.	Service Provider complied with the signed SLA.	G		
18	Madudla Contractors	06/09/2021	Water Harvesting Construction in Dannhauser for Rural	R3 227 128,28	N/A	N/A	Water Harvesting Construction in Ward 1	Project still under construction.	G		
19	Naidu Consulting	29/10/2021	Expression of interest for design and project Management of Dannhauser bulk water and sewer reticulation system in ward 2 (Urban precinct)	4,8%	N/A	N/A	Management of Dannhauser bulk water and sewer reticulation system in ward 2	BOQ'S developed and tender documents produced.	G		
20	DLV Project	06/11/2021	Expression of interest	6,9%	N/A		Dannhauser bulk	BOQ'S developed	G		

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	Manager s and Engineer s		for design and project Managem ent of ward 9 and 10 community halls			N/A	water and sewer reticulation system in ward 2	d and tender documen ts produced .			
21 .	Indwe Risk Services	11/01/2 022	Provision of Short- term Insurance for the period of 36 months	R3 042 864,50	N/A	N/A	Expression of interest for design and project Managem ent of ward 9 and 10 community halls	BOQ'S develope d and tender documen ts produced .	G		
22 .	Nkanivo Develop ment Consulta nts	13/01/2 022	Review of Dannhaus er Urban Precinct Plan	R 350 000,00	N/A	N/A	Review of Dannhaus er Urban Precinct Plan	Dannhau ser Urban Precinct Plan reviewed.	G		
23 .	Madudla Contract ors	27/01/2 022	Upgrading of Durnacol Sport Complex in Ward 2	R6 734 633,57	N/A	N/A	Upgrading of Durnacol Sport Complex in Ward 2	Upgradin g of Durnacol Sport Complex in Ward 2 in progress.	G		

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24	Mortimer Toyota Dundee	11/02/2022	Supply and Delivery of Mayor's Vehicle's	R699 998,55	N/A	N/A	Supply and Delivery of Mayor's Vehicle's	Mayor's Vehicle supplied and delivered	G		
25	Khanya Africa	11/02/2022	Supply with Microsoft Office 365 Licence Enterprise for 70 users for the period of 12 months	R186 291,49	N/A	N/A	Supply with Microsoft Office 365 Licence Enterprise for 70 users for the period of 12 months	70 Users supplied Microsoft Office for the period of 12 months.	G		
26	Busizwe Trade and Supplies	15/03/2022	Supply and installation of borehole pumps in Dannhauser for rural community in ward 3	R1 990 070,12	N/A	N/A	Supply and Install Boreholes in Ward3	Supplied Boreholes, and installation in progress	G		
27	Umhlaba Geomatics Inc	21/06/2022	General Valuation and Preparation of the Valuation Roll for	R1 485 000,00	N/A	N/A	General Valuation and Preparation of the Valuation Rolls for the period	Project in planning phase	G		

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			Implement ation 1 July 2023 and preparatio n and Updating of Valuation Rolls for the period 1 July 2023 to 30 June 2028				1 July 2023 to 30 June 2028				
28	Kinno's Marquee and Tarpaulin Hire	01/07/2 021	Provision of Blankets, Sleeping Sponges, Temporal Shelters, Perishable s and relevant Accessorie s as and when required in the event of any Disaster for the	R5 883.75 unit prices	N/A	N/A	Implement ation 1 July 2023 and preparatio n and updating of	Goods and services were supplied as and when required.	G		

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			period of 36 months								
29 .	Abacwan ingi Business Solutions	29/01/2 021	Provision of Internal Audit Services for a period of 36 months	R1 650 000.0 0	Implement ation of approved IA Plan	Services delivere d as per plan	Implement ation of approved IA Plan	Services delivered as per plan	G		

Volume II: Annual Financial Statements

Attached on the file will be consolidated to one report once all the comments have been finalised.